

7.1

# THE CORPORATION OF THE MUNICIPALITY OF TEMAGAMI REGULAR COUNCIL MEETING AGENDA

## Thursday, July 10, 2025, 6:30 P.M. Main Level Chambers

The Municipality of Temagami is committed to transparency, accountability, and accessibility in sharing information about council proceedings. All council meetings are audio and video recorded. However, only the audio recordings of the open session will be made available on the Municipal website for public viewing. By attending council meetings, whether in person or virtually, you consent to being recorded, including the collection of any personal information during the council proceedings. Recordings will be maintained in accordance with the Municipal Freedom of Information and Protection of Privacy Act, 1990, and the Municipality's Audio Recording of Council and Committee Meetings By-Law.

		Pages
1.	CALL TO ORDER AND ROLL CALL / ANNOUNCEMENTS & STATEMENTS FROM MEMBERS	
2.	ADOPTION OF THE AGENDA	
	Draft Motion: BE IT RESOLVED THAT the Regular Council Agenda dated July 10, 2025 be adopted as presented.	
3.	DECLARATION OF CONFLICT OR PECUNIARY INTEREST AND GENERAL NATURE THEREOF	
4.	REPORT FROM CLOSED SESSIONS	
5.	ADOPTION OF THE MINUTES OF PREVIOUS MEETINGS	
5.1	June 12, 2025 - Regular Council Meeting - Minutes DRAFT	1
	Draft Motion: BE IT RESOLVED THAT Council adopts the Regular Meeting Minutes of June 12, 2025 as presented.	
5.2	June 12, 2025 - Zoning By-Law Amendment - Minutes DRAFT	11
	Draft Motion: BE IT RESOLVED THAT Council adopts the Zoning By-Law Amendment meeting minutes of June 12, 2025 as presented.	
5.3	June 26, 2025 - Council Working Session - Minutes DRAFT	14
	Draft Motion: BE IT RESOLVED THAT Council adopts the Working Session meeting minutes of June 26, 2025 as presented.	
6.	BUSINESS ARISING FROM THE MINUTES	
7.	DELEGATIONS/PRESENTATIONS	

Registered Delegations - With Presentations

7.2	Invited Presentations	
1.	Presentation of 35-Year Service Bar for Fire Chief Sanderson	
7.3	Registered Delegations - Without Presentations	
7.4	Unregistered Delegations * 5 minutes per each presenter for a Maximum of 15 Minutes in total for all unregistered presentations*	
8.	CONSENT AGENDA ITEMS	
8.1	Staff Report(s) for Information:	
8.2	Correspondence for Information:  Hard copies of all correspondence for information is available at the Municipal office on request. The information items have been circulated to Council prior to the meeting.	
8.3	Minutes of Local Boards & Committee:	
9.	STAFF REPORTS	
9.1	Draft Budget Presentation	24
	Draft Motion: BE IT RESOLVED THAT Council receive the revised version of the 2025 draft Municipal Budget.	
	AND FURTHER THAT Council consider by-laws later in this meeting to approve this as presented.	
9.2	2025-M-153 - Evaluation and Award Recommendation – MRFD Replacement of Aging Pumper 4 Deferred from June 26, 2025 Council Working Session Meeting	113
	Draft Motion: WHEREAS three compliant bids were evaluated based on weighted scoring, technical compliance, and lifecycle cost analysis;	
	AND WHEREAS Battleshield Industries Ltd. received the highest overall score and submitted the most cost-effective, lowest-risk proposal;	
	BE IT RESOLVED THAT Council receives Memo 2025-M-153 as presented;	
	AND FURTHER THAT:	
	1. Council awards RFP #2025-03 to Battleshield Industries Ltd. for \$775,260.00 plus applicable taxes;	

2. The vendor shall submit the final contract in accordance with their approved proposal;

- 3. The contract shall be reviewed by the Municipality's legal counsel prior to execution;
- 4. The CAO and Marten River Fire Chief are authorized to execute the agreement on behalf of the Municipality;
- 5. The expenditure be included in the 2025 Capital Budget for Fire Services, funded through the Marten River Fire Department Reserve and a municipal debenture to be issued in the 2026 Capital Budget.

## 9.3 2025-M-165 - Award Recommendation Tender C-2025-01 - Stevens Road, Fox Run Road & White Bear Crescent (Parts A-C)

Draft Motion:

BE IT RESOLVED THAT Council receives Memo 2025-M-165 as presented; AND FURTHER THAT Council awards Tender C-2025-01 to Miller Paving Limited for the resurfacing of Stevens Road, Fox Run Road, and White Bear Crescent (Parts A–C) at a cost of \$1,090,244.51 (excluding HST);

AND FURTHER THAT Council authorizes the Mayor and Clerk or CAO/Treasurer to execute all documents necessary to give effect to this award, subject to the execution of a formal contract agreement acceptable to the Municipality;

AND FURTHER THAT Council directs the Project Manager (Tulloch Engineering) to issue a post-award memo to Miller Paving Limited confirming awarded items and item-level budget expectations, and to explore potential 5%–10% reductions in gravel-related quantities where technically feasible, subject to contractor sign-back, ensuring road integrity and maintaining quality;

AND FURTHER THAT Council confirms the project will be funded in part through long-term borrowing and directs staff to bring forward a debenture by-law under Section 401 of the *Municipal Act*, 2001, consistent with municipal financial policies.

#### 10. CORRESPONDENCE

#### 10.1 Action Correspondence

#### 11. BY-LAWS

#### 11.1 By-Law 25-1833 - 2025 Tax Ratios

Draft Motion:

BE IT RESOLVED THAT By-law 25-1833, being a by-law to set the 2025 Tax Ratios for the Corporation of the Municipality of Temagami, be taken as read a first, second and third time and finally passed this 10 day of July, 2025;

AND FURTHER THAT the said by-law be signed by the Mayor and Clerk and recorded in the by-law book.

#### 11.2 By-Law 25-1834 - Set Estimates - 2025 Budget By-law

Draft Motion:

BE IT RESOLVED THAT By-law 25-1834, being a by-law to set the Estimate of all Sums for the Corporation of the Municipality of Temagami, be taken as read a first, second and third time and finally passed this 10 day of July, 2025;

AND FURTHER THAT the said by-law be signed by the Mayor and Clerk and recorded in the by-law book.

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11.3	By-Law 25-1835 - To Strike Tax Rates for 2025	123
	Draft Motion: BE IT RESOLVED THAT By-law 25-1835, being a by-law to strike the 2025 Tax Rates for the Corporation of the Municipality of Temagami, be taken as read a first, second and third time and finally passed this 10 day of July, 2025;	
	AND FURTHER THAT the said by-law be signed by the Mayor and Clerk and recorded in the by-law book.	
11.4	By-Law 25-1836 - Area Rated Charges 2025	126
	Draft Motion: BE IT RESOLVED THAT By-law 25-1836, being a by-law to set the 2025 Area Rated Charges for the Corporation of the Municipality of Temagami, be taken as read a first, second and third time and finally passed this 10 day of July, 2025;	
	AND FURTHER THAT the said by-law be signed by the Mayor and Clerk and recorded in the by-law book.	
11.5	By-Law 1837 - Pumper Truck Award – Battleshield Industries Ltd.  Draft Motion:	128
	BE IT RESOLVED THAT By-law No. 25-1837, being a by-law to award the supply of a Pumper Truck to Battleshield Industries Ltd., be taken as read a first, second, and third time and finally passed this 10th day of July, 2025;	
	AND FURTHER THAT the said by-law be signed by the Mayor and Clerk and recorded in the by-law book.	
11.6	By-Law 1838 - Contract Award and Execution - Stevens, Fox Run & White Bear Resurfacing	132
	Draft Motion: BE IT RESOLVED THAT By-law No. 25-1838, being a by-law to authorize the award and execution of a contract to Miller Paving Limited for resurfacing works on Stevens Road, Fox Run Road, and White Bear Crescent (Tender No. C-2025-01, Parts A–C), be taken as read a first, second, and third time and finally passed this 10th day of July, 2025;	
	AND FURTHER THAT the said by-law be signed by the Mayor and Clerk and recorded in the by-law book.	
12.	UNFINISHED BUSINESS	
13.	NEW BUSINESS	
14.	NOTICE OF MOTION	
15.	QUESTIONS FROM PUBLIC - ITEMS ON THE AGENDA	
16.	CONFIRMATION BY-LAW	136
	Draft Motion: BE IT RESOLVED THAT By-law 25-1839, being a by-law to confirm the	

proceedings of the Council of the Corporation of the Municipality of Temagami, be taken as read a first, second and third time and finally passed this 10th day of July, 2025;

AND FURTHER THAT the said by-law be signed by the Mayor and Clerk and recorded in the by-law book.

#### 17. ADJOURNMENT

Draft Motion:

BE IT RESOLVED THAT this meeting adjourn at x:xx p.m.



# THE CORPORATION OF THE MUNICIPALITY OF TEMAGAMI REGULAR COUNCIL MEETING MINUTES

## Thursday, June 12, 2025, 6:30 P.M. Main Level Chambers

PRESENT: D. O'Mara, J. Koistinen, M. Youngs, W. Gustavson, B. Koski, J. Platts,

C. Lowery

STAFF: L. Jahanshahloo, S. Pandolfo, N. Claveau, J. Shymko, B. Turcotte, D.

Bell, P. Christie

## CALL TO ORDER AND ROLL CALL / ANNOUNCEMENTS & STATEMENTS FROM MEMBERS

Mayor O'Mara called the meeting to order at 6:31 pm.

There were 3 members of the public in the audience and 5 members of the public attending via zoom.

The Mayor called the Roll.

#### ADOPTION OF THE AGENDA

25-198

MOVED BY: B. Koski

SECONDED BY: W. Gustavson

BE IT RESOLVED THAT the Regular Council Agenda dated June 12, 2025 be adopted as

presented.

**CARRIED** 

## DECLARATION OF CONFLICT OR PECUNIARY INTEREST AND GENERAL NATURE THEREOF

B. Koski declared a conflict on this item. (Item 9.8)

The Mayor requested disclosure of pecuniary interest. Administration reported that none were received prior to the meeting and 1 submitted at the meeting. No other disclosures were made.

#### REPORT FROM CLOSED SESSIONS

Council met in CLOSED Session on May 15, 2025 and discussed the CAO/Treasurer Performance Review and Temagami Dry Contract Negotiations.

#### **ADOPTION OF THE MINUTES OF PREVIOUS MEETINGS**

#### May 8, 2025 - Regular Council Meeting - Minutes DRAFT

#### 25-199

MOVED BY: C. Lowery SECONDED BY: B. Koski

BE IT RESOLVED THAT Council adopt the minutes from the May 8, 2025 Regular Council Meeting, as presented.

#### **CARRIED**

#### May 15, 2025 - Special Closed Session - Minutes DRAFT - Open Session

#### 25-200

MOVED BY: M. Youngs SECONDED BY: J. Platts

BE IT RESOLVED THAT Council adopt the Open Session minutes from the May 15, 2025 Special/Closed Council Meeting, as presented.

#### **CARRIED**

#### May 22, 2025 - Council Working Session - Minutes DRAFT

#### 25-201

MOVED BY: W. Gustavson SECONDED BY: M. Youngs

BE IT RESOLVED THAT Council adopt the minutes from the May 22, 2025 Council Working Session, as presented.

#### **CARRIED**

#### **BUSINESS ARISING FROM THE MINUTES**

#### **DELEGATIONS/PRESENTATIONS**

**Registered Delegations - With Presentations** 

June 3, 2025 - Request to Mayor & Council - V. Blake

Council received a presentation from Vicky Blake.

#### 25-202

MOVED BY: M. Youngs SECONDED BY: B. Koski BE IT RESOLVED THAT Council receive the presentation from Vicky Blake;

AND FURTHER THAT this request will be reviewed at the next closed meeting.

#### **CARRIED**

#### **Invited Presentations**

#### **Registered Delegations - Without Presentations**

#### **Unregistered Delegations**

\* 5 minutes per each presenter for a Maximum of 15 Minutes in total for all unregistered presentations\*

#### **CONSENT AGENDA ITEMS**

#### 25-203

MOVED BY: C. Lowery SECONDED BY: J. Platts

BE IT RESOLVED THAT Council adopt the consent agenda items, as presented.

- 8.1 Staff Reports for Information
- 8.2 Correspondence for Information
- 8.3 Minutes of Local Boards & Committees

#### **CARRIED**

#### **Staff Report(s) for Information:**

2025-M-131 - Water and Wastewater Systems Q1 Operations Report

2025-M-132 - MRFD Monthly Report

2025-M-133 - Highway 11 Pilot Project – TESR Notice of Completion

2025-M-134 - 2024 Annual Landfill Reports

2025-M-135 - Ontario FireSmart Communities Grant Program

2025-M-136 - TFD Monthly Report - May 2025

2025-M-137 - Official Plan – Complete Application Status

2025-M-138 - Bill 17 - Protect Ontario by Building Faster and Smarter Act, 2025

2025-M-139 - Parks and Recreation Coordinator Monthly Report - May 2025

2025-M-140 - Public Works Monthly Report - May 2025

2025-M-141 - ARC GIS Review

2025-M-142 - Asset Management Progress Report

**Correspondence for Information:** 

2025-M-143 - Council Information Digest - Legislative, Agency, and Stakeholder Correspondence

**Minutes of Local Boards & Committee:** 

March 27, 2025 - Committee of Adjustment Meeting - Minutes

**April 3, 2025 - NEPH Board Minutes** 

April 23, 2025 - Au Chateau Board Minutes

#### **STAFF REPORTS**

2025-M-144 - Realtor of Record - Proposed Course of Action

#### 25-204

MOVED BY: B. Koski

SECONDED BY: W. Gustavson

BE IT RESOLVED THAT Council approve the listing and sale of municipally-owned surplus lands located at 7 Hillcrest Drive and 14 Hillcrest Drive, Temagami, Ontario, at a negotiated sale price between \$19,000 and \$25,000 per lot, in accordance with the Municipality's Real Property Disposal By-law as amended;

AND FURTHER THAT Council authorize the Municipality's Realtor of Record to proceed with the marketing and conditional sale of these properties, as outlined in this report;

AND FURTHER THAT staff be directed to seek legal advice on the inclusion of a condition requiring the commencement of construction within two (2) years and occupancy within three (3) years of the closing date, failing which the property shall revert to the Municipality, with reimbursement of the original purchase price;

#### **CARRIED**

2025-M-145 - Draft 2025 Budget - V2

#### 25-205

MOVED BY: B. Koski

SECONDED BY: W. Gustavson

BE IT RESOLVED THAT Council receive the draft of the 2025 budget, with the additional information and revised commentary as discussed at the May 22, 2025 Working Session Council Meeting;

AND FURTHER THAT Council direct staff to send the Preliminary draft budget with the changes to the public for comment;

AND FURTHER THAT Council direct staff to bring the consolidated list of public comments back to Council for further deliberation.

#### **CARRIED**

## 2025-M-146 - Municipal Reserve Accounts 2025 - Overview, Obligations, and Recommendations

#### 25-206

MOVED BY: J. Koistinen SECONDED BY: B. Koski

BE IT RESOLVED THAT Council receives Memo 2025-M-146, including Appendix A, hereby being part of the memo, as presented;

AND FURTHER THAT Council maintain the existing structure and balances of all reserve and reserve fund accounts as presented in the 2025 budget;

AND FURTHER THAT Council review and, if desired, reallocate or redefine the use of any reserves during the 2025 fiscal year in preparation for the 2026 budget cycle.

#### **CARRIED**

#### 25-207

MOVED BY: M. Youngs SECONDED BY: C. Lowery

BE IT RESOLVED THAT Council break from the regular meeting of June 12, 2025 to move to a public meeting for zoning by-law amendment 25-01 at 7:26pm.

#### **CARRIED**

\*Zoning By-Law Amendment, Public Hearing Meeting took place here. 7:26pm Start - 7:55pm End\*

#### 2025-M-148 - Fire Department Response to False Alarms – By-law and Fee Updates

#### 25-212

MOVED BY: B. Koski

SECONDED BY: J. Koistinen

BE IT RESOLVED THAT the Regular Session of Council resume at 7:55pm.

#### **CARRIED**

#### 25-213

MOVED BY: W. Gustavson SECONDED BY: B. Koski

BE IT RESOLVED THAT Council receives Memo 2025-M-148 as presented; AND FURTHER THAT, Council consider implementing a Municipal False Alarm By-law and approve corresponding amendments to the User Fees By-law Schedule J-Fire Department Fees later in this meeting.

#### **CARRIED**

#### 2025-M-149 - Optimizing Council Meeting Venue and Audio-Visual Systems

#### 25-214

MOVED BY: B. Koski SECONDED BY: J. Platts

BE IT RESOLVED THAT Council receives Memo 2025-M-149 as presented;

AND FURTHER THAT Council authorizes the selection of Option A: Retain the existing Council Chamber and equipment (status quo). for future Council meeting arrangements.

	YEA S	NAY S	Abstai n	Conflic t
D. O'Mara	X			
J. Koistine n		X		
M. Youngs		X		
W. Gustavso n		X		
B. Koski	X			
J. Platts		X		
C. Lowery		X		
Results	2	5	0	0

#### 25-215

MOVED BY: C. Lowery SECONDED BY: M. Youngs

BE IT RESOLVED THAT Council receives Memo 2025-M-149 as presented;

AND FURTHER THAT Council authorizes the selection of Option B: Relocate Council meetings to the Community Theatre with full audio and equipment upgrades; for future Council meeting arrangements;

AND FURTHER THAT staff are authorized to use funds allocated in the Council Technology and/or the Materials and Supplies budget to support the upgrades, including required equipment reconfiguration.

#### **CARRIED**

## 2025-M-150 - Amendments to By-law No. 25-1824 Following First Reading and Council Input

#### 25-216

MOVED BY: J. Platts

SECONDED BY: W. Gustavson

BE IT RESOLVED THAT Council receives Memo 2025-M-150 as presented;

AND FURTHER THAT Council consider second and third reading of By-law No. 25-1824, later in this meeting.

#### **CARRIED**

#### 2025-M-151 - Donation Request - Temagami Lions Club

Councillor Koski has left the meeting

#### 25-217

MOVED BY: M. Youngs SECONDED BY: J. Koistinen

BE IT RESOLVED THAT Council receives Memo 2025-M-151 as presented;

AND FURTHER THAT Council approve the in-kind donation request from the Temagami Lions Club for use of the Temagami Arena on Saturday, August 9, 2025, for the Steak Fry and Live Music Fundraiser, with access granted on Friday, August 8, 2025, for setup purposes;

AND FURTHER THAT this approval be conditional upon the Temagami Lions Club providing proof of liability insurance naming the Municipality of Temagami as an additional insured for a minimum of \$2,000,000 and completing any required agreements or conditions of rental.

#### **CARRIED**

#### 2025-M-152 - Agenda Management – External Resolutions

Councillor Koski returned to the meeting

#### 25-218

MOVED BY: W. Gustavson SECONDED BY: M. Youngs

BE IT RESOLVED THAT Council receives Memo 2025-M-152 as presented;

AND FURTHER THAT Council approves that resolutions from other municipalities requesting support or endorsement shall not be placed on Council agendas as action items, but instead be shared with Council as information items.

#### **CARRIED**

#### **CORRESPONDENCE**

#### **UNFINISHED BUSINESS**

#### **BY-LAWS**

By-Law 25-1824 - Restricting the Unauthorized Use of Municipal Land

#### 25-219

MOVED BY: B. Koski SECONDED BY: J. Platts

BE IT RESOLVED THAT By-law 25-1824, being a by-law to Restrict the Unauthorized Use of Municipal Land, be taken as read a second and third time and finally passed this 12th day of June, 2025;

AND FURTHER THAT the said by-law be signed by the Mayor and Clerk and recorded in the by-law book.

	YEA S	NAY S	Abstai n	Conflic t
D. O'Mara	X			
J. Koistine n	X			
M. Youngs	X			
W. Gustavso n	X			
B. Koski	X			
J. Platts	X			
C. Lowery		X		
Results	6	1	0	0

**CARRIED** 

#### By-Law 25-1829 - Regulating False Alarms

#### 25-220

MOVED BY: J. Koistinen SECONDED BY: M. Youngs

BE IT RESOLVED THAT By-law 25-1829, being a By-law to Regulate False Alarm Calls to the Fire Department, be taken as read a first, second and third time and finally passed this 12th day of June, 2025;

AND FURTHER THAT the said by-law be signed by the Mayor and Clerk and recorded in the by-law book.

#### **CARRIED**

#### **NEW BUSINESS**

#### **NOTICE OF MOTION**

#### **QUESTIONS FROM PUBLIC - ITEMS ON THE AGENDA**

#### **CONFIRMATION BY-LAW**

#### 25-1830 - Confirmation By-Law - June 12, 2025

#### 25-221

MOVED BY: B. Koski SECONDED BY: C. Lowery

BE IT RESOLVED THAT By-law 25-1830, being a by-law to confirm the proceedings of the Council of the Corporation of the Municipality of Temagami, be taken as read a first, second and third time and finally passed this 12 day of June, 2025;

AND FURTHER THAT The said by-law be signed by the Mayor and Clerk and recorded in the by-law book.

#### **CARRIED**

#### **ADJOURNMENT**

#### 25-222

MOVED BY: C. Lowery SECONDED BY: B. Koski

BE IT RESOLVED THAT this meeting adjourn at 8:50 p.m.

#### **CARRIED**

Mayor
Clerk



# THE CORPORATION OF THE MUNICIPALITY OF TEMAGAMI SPECIAL COUNCIL MEETING ZONING BY-LAW AMENDMENT MINUTES

### Thursday, June 12, 2025, 6:30 P.M.

**Main Level Chambers** 

PRESENT: D. O'Mara, J. Koistinen, M. Youngs, W. Gustavson, B. Koski, J. Platts,

C. Lowery

STAFF: L. Jahanshahloo, S. Pandolfo, N. Claveau, J. Shymko, B. Turcotte, D.

Bell, P. Christie

GUESTS: -MHBC Jamie Robinson

-G. Leger, Applicant

-B. Kitts, Member of the Public -V. Blake, Member of the Public

#### **PURPOSE OF THIS SPECIAL MEETING**

The purpose of this Special Meeting is for Council to hold a Statutory Public Hearing for Application ZBA 25-01 - Blocks 44, 46, 49 - Geromaer Inc.

#### CALL TO ORDER AND ROLL CALL

Mayor O'Mara called the meeting to order at 7:26pm.

There were 3 members of the public in the audience and 5 members of the public online. The Mayor called the Roll.

#### ADOPTION OF THE AGENDA

#### 25-208

MOVED BY: M. Youngs SECONDED BY: C. Lowery

BE IT RESOLVED THAT this Special Council Meeting - Zoning By-Law Hearing dated June 12, 2025 at 7:26pm be adopted as presented.

#### **CARRIED**

## <u>DECLARATION OF CONFLICT OR PECUNIARY INTEREST AND GENERAL NATURE</u> <u>THEREOF</u>

HEARING FOR APPLICATION ZBA-25-01 - BLOCKS 44, 46, 49 - GEROMAER INC.

#### Application ZBA 25-01 - Blocks 44, 46, 49 - Geromaer Inc

- -Deputy Mayor Koistinen asked questions in regard to the Protected Area and lots/blocks
- -Councillor Lowery asked questions in regard to MTO
- -Applicant G. Leger made comments about this application and knowing that it has been recommended to Defer.

#### 25-209

MOVED BY: M. Youngs SECONDED BY: J. Koistinen

BE IT RESOLVED THAT Council receives the Planning Report dated June 12, 2025, respecting Zoning By-law Amendment No. 25-01.

#### **CARRIED**

#### **BY-LAWS**

By-Law 25-1828 - To Amend the Zoning Provisions to Lands Located on Part of Blocks 44, 46 and 49 on Registered Plan 36M-610

-MHBC Jamie Robinson recommended that this item be deferred for additional time to review.

#### 25-210

MOVED BY: B. Koski

SECONDED BY: J. Koistinen

BE IT RESOLVED THAT By-law 25-1828, being a By-law to amend Zoning By-law 06-650, be taken as read a first, second and third time and finally passed this 12th day of June, 2025;

AND FURTHER THAT the said by-law be signed by the Mayor and Clerk and recorded in the by-law book.

#### **DEFERRED**

#### **ADJOURNMENT**

#### 25-211

MOVED BY: B. Koski

SECONDED BY: J. Koistinen

BE IT RESOLVED THAT this Public Meeting, dated June 12, 2025 be adjourned at 7:55pm.

#### **CARRIED**

	Mayor

Clerk



## THE CORPORATION OF THE MUNICIPALITY OF TEMAGAMI COUNCIL WORKING SESSION

#### **MINUTES**

## Thursday, June 26, 2025, 6:30 P.M. Main Level Chambers

PRESENT: D. O'Mara, J. Koistinen, M. Youngs, W. Gustavson, B. Koski, J. Platts,

C. Lowery

STAFF: L. Jahanshahloo, S. Pandolfo, N. Claveau, J. Shymko, B. Turcotte, D.

Bell, P. Christie

#### CALL TO ORDER AND ROLL CALL

Mayor O'Mara called the meeting to order at 6:31 pm.

There were 15 members of the public in the audience and 9 members of the public attending via zoom.

The Mayor called the Roll.

#### **ADOPTION OF THE AGENDA**

#### 25-223

MOVED BY: M. Youngs SECONDED BY: B. Koski

BE IT RESOLVED THAT the Working Session Agenda dated June 26th, 2025 be adopted as presented.

#### **CARRIED**

#### **ADOPTION OF MINUTES**

## <u>DECLARATION OF CONFLICT OR PECUNIARY INTEREST AND GENERAL NATURE THEREOF</u>

D. O'Mara declared a conflict on this item. (Mayor O'Mara - Item 6.4 - Family member affiliation)

The Mayor requested disclosure of pecuniary interest. Administration reported that there was 1 Declaration received. There were no other disclosure made.

#### **DELEGATIONS/PRESENTATIONS**

#### **Registered Delegations - With Presentations**

#### **Invited Presentations**

#### **Registered Delegations - Without Presentations**

#### **Unregistered Delegations - Without Presentations**

- S. Wagner, Chamber of Commerce Temagami Community Market
- L. Irvine, Living Temagami Arts & Culture Temagami Community Market
- M. Walker, Resident of Lake Temagami Temagami Boat Slips

#### 25-224

MOVED BY: B. Koski

SECONDED BY: W. Gustavson

BE IT RESOLVED THAT Council adds Unregistered Delegations-Without Presentation to the agenda dated June 26th, 2025.

#### **CARRIED**

#### DISCUSSION ITEMS AND RELATED REPORTS

## 2025-M-153 - Evaluation and Award Recommendation - MRFD Replacement of Aging Pumper 4

#### 25-228

MOVED BY: W. Gustavson SECONDED BY: B. Koski

WHEREAS three compliant bids were evaluated based on weighted scoring, technical compliance, and lifecycle cost analysis;

AND WHEREAS Battleshield Industries Ltd. received the highest overall score and submitted the most

cost-effective, lowest-risk proposal;

BE IT RESOLVED THAT Council receives Memo 2025-M-153 as presented;

#### AND FURTHER THAT:

- 1. Council awards RFP #2025-03 to Battleshield Industries Ltd. for \$775,260.00 plus applicable taxes;
- 2. The vendor shall submit the final contract in accordance with their approved proposal;
- 3. The contract shall be reviewed by the Municipality's legal counsel prior to execution:
- 4. The CAO and Marten River Fire Chief are authorized to execute the agreement on behalf of the Municipality;

5. The expenditure be included in the 2025 Capital Budget for Fire Services, funded through the Marten River Fire Department Reserve and a municipal debenture to be issued in the 2026 Capital Budget.

#### DEFERRED

## 2025-M-154 - Award Recommendation Tender C-2025-01 - Stevens Road, Fox Run Road & White Bear Crescent & Addition of Goward, Hillcrest, and Alder

Presentation by Tulloch Engineer, Ted Maurer

#### 25-225

MOVED BY: B. Koski SECONDED BY: J. Platts

BE IT RESOLVED THAT Council receives Memo 2025-M-154 as presented;

AND FURTHER THAT Council awards Tender C-2025-01 to Miller Paving Limited in the amount of \$1,241,756.96 (excluding HST), for the resurfacing of Stevens Road, Fox Run Road, and White Bear Crescent (Parts A–C), and the rehabilitation of Goward Avenue, Hillcrest Drive, and Alder Lane (Sections E1–E3);

AND FURTHER THAT Council authorizes the Mayor and Clerk or CAO/Treasurer to execute all documents necessary to give effect to this award;

AND FURTHER THAT Council directs the CAO/Treasurer to issue a post-award memo to the contractor outlining item-level budget expectations, subject to contractor sign-back, and confirming that any gravel quantity reductions or unit adjustments remain within the approved contingency;

AND FURTHER THAT Council confirms the project will be funded in part through long-term borrowing, and directs staff to bring forward a debenture by-law under Section 401 of the *Municipal Act*, 2001 to finance the municipal portion of the project costs.

#### **AMENDED**

#### 25-226

MOVED BY: B. Koski SECONDED BY: M. Youngs

BE IT RESOLVED THAT Council receives Memo 2025-M-154 as presented;

AND FURTHER THAT Council awards Tender C-2025-01 to Miller Paving Limited in the amount of \$1,241,756.96 (excluding HST), for the resurfacing of Stevens Road, Fox Run Road, and White Bear Crescent (Parts A–C);

AND FURTHER THAT Council authorizes the Mayor and Clerk or CAO/Treasurer to execute all documents necessary to give effect to this award;

AND FURTHER THAT Council directs the CAO/Treasurer to issue a post-award memo to the contractor outlining item-level budget expectations, subject to contractor sign-back, and confirming that any gravel quantity reductions or unit adjustments remain within the approved contingency.

#### **DEFERRED**

#### 25-227

MOVED BY: J. Koistinen SECONDED BY: C. Lowery

BE IT RESOLVED THAT Council Defer Item 6.2 on the agenda dated June 26th, 2025 for a Special Meeting date, with the budget recommendations from the Budget Committee, Public Comments received, and the revised numbers presented.

#### **CARRIED**

#### 2025-M-155 - 2025 OSIM Bridge Inspection Report

- Deputy Mayor Koistinen requested the figures be included on the proposed funding sheet.

#### 25-229

MOVED BY: B. Koski SECONDED BY: J. Platts

BE IT RESOLVED THAT Council receives Memo 2025-M-155 as presented;

AND FURTHER THAT Council approves that:

- 1. Wilson Lake Road Bridge No. 2 shall remain open to traffic provided it remains structurally safe and compliant with O. Reg. 472/10;
- 2. Staff be directed to pursue external funding for the rehabilitation or replacement of Wilson Lake Road Bridge No. 2 within the next 1–5 years;
- 3. Staff proceed with rehabilitation of Temagami Lake Access Road Bridge as funded through the 2025 capital budget;
- 4. Maintenance for Wilson Lake Road Bridge No. 1 shall be scheduled in the 2026–2028 capital works plan.

#### **CARRIED**

#### 2025-M-156 - Support for Northern Highways 11 & 17 Safety Act, 2025

- Mayor O'Mara left the meeting
- Councillor Koski Chaired this item

#### 25-230

MOVED BY: C. Lowery SECONDED BY: M. Youngs

BE IT RESOLVED THAT Council receives Memo 2025-M-156 as presented; AND FURTHER THAT Council for the Municipality of Temagami supports the Northern Highways 11 & 17 Safety Act, 2025, as introduced by MPP John Vanthof and co-sponsored by MPPs Lise Vaugeois and Guy Bourgouin;

AND FURTHER THAT Council directs staff to prepare and send a letter of support to MPP John Vanthof (Timiskaming-Cochrane).

#### **CARRIED**

#### 2025-M-157 - Lease Agreement Compliance - Temagami Train Station

- Mayor O'Mara returned to the meeting
- Councillor Gustavson and Councillor Youngs to meet with Living Temagami, Arts and Culture

#### 25-231

MOVED BY: M. Youngs

SECONDED BY: W. Gustavson

BE IT RESOLVED THAT Council receives Memo 2025-M-157 as presented; AND FURTHER THAT Council provide direction to staff on how to proceed in securing execution of the lease agreement and submission of valid commercial general liability insurance by Living Temagami Arts & Culture Corporation.

#### **AMENDED**

#### 25-232

MOVED BY: M. Youngs

SECONDED BY: W. Gustavson

BE IT RESOLVED THAT Council receives Memo 2025-M-157 as presented;

AND FURTHER THAT Councillor Youngs and Councillor Gustavson meet with Living Temagami, Arts & Culture to address concerns and proceed in securing a signed Lease Agreement and Valid Commercial General Liability Insurance.

#### **CARRIED**

#### 2025-M-158 - Temagami Fire Tower Structural Inspection & 2025 Rehabilitation

#### 25-233

MOVED BY: B. Koski SECONDED BY: J. Platts BE IT RESOLVED THAT Council receives Memo 2025-M-158 as presented; AND FURTHER THAT Council:

- 1. Ratifies the \$6,000 expenditure from the 2025 Capital Budget for Priority 1A repairs (stair tread replacement);
- 2. Approves an allocation of \$9,200 from Capital Reserves to complete Priority 1B repairs (North Lookout sonotube) by Fall 2025;
- 3. Directs that Priorities 3-5, estimated at \$135,700 base cost, be incorporated into the 2026–2035 Capital Plan.

#### **CARRIED**

#### 2025-M-159 - Temagami Fire Tower Summer Concert Series 2025

#### 25-234

MOVED BY: J. Platts

SECONDED BY: M. Youngs

BE IT RESOLVED THAT Council receives Memo 2025-M-159 as presented; AND FURTHER THAT Council:

- 1. Approves the use of the Temagami Fire Tower lookout site and existing electrical outlets on Tuesday, July 1, 2025 (with a rain date of Saturday, July 5, 2025) for a free "Live from the Tower" concert to mark Canada Day, and further approves recurring use of the site through September 2025 for free outdoor concerts promoting tourism;
- 2. Directs staff to schedule and coordinate event dates, performer confirmations, and all related safety requirements;
- 3. Supports the hosting of the concert series by the Municipality of Temagami, aligned with the Municipality's strategic priority to support tourism, as part of the "Temagami The Joy of Summer" campaign, which was initiated by TREDCO.

#### **CARRIED**

#### 2025-M-160 - QR-Coded Fire Tower Trail Video Guided Tour Project

Mayor O'Mara called a 10 minute break

#### 25-235

MOVED BY: C. Lowery SECONDED BY: J. Platts

BE IT RESOLVED THAT Council receives Memo 2025-M-160 as presented;

AND FURTHER THAT Council:

1. Authorizes staff to proceed with the in-house development and installation of temporary QR-coded trail signage, including the use of a donated

master entrance sign and the in-house production of eleven (11) stop signs;

- 2. Approves an allocation of up to \$100.00 from the existing trail or interpretive signage budget for materials required to produce the temporary stop signs;
- 3. Supports the target launch of the QR-Coded Video Guided Tour for Canada Day weekend 2025, with all scripting, narration, filming, editing, and webpage integration to be completed in-house by municipal staff and volunteers.

#### **CARRIED**

#### 2025-M-161 - Parking By-law Consultation Summary and Analysis - Spring 2025

MLEO, Daryl Bell, spoke on this item.

#### 25-236

MOVED BY: J. Platts SECONDED BY: B. Koski

BE IT RESOLVED THAT Council receives Memo 2025-M-161 as presented;

AND FURTHER THAT Council selects Option B, which includes Implementing a Tiered Fee and Permit System and Deferring Implementation at Select Locations and directs staff to bring the provisions of By-law 25-1823 back to Council for final consideration.

	YEA	NAY	Abstai	Conflic
	S	S	n	t
D. O'Mara	X			
J. Koistine n	X			
M. Youngs	X			
W. Gustavso n	X			
B. Koski	X			
J. Platts	X			
C. Lowery		X		
Results	6	1	0	0

**CARRIED** 

#### 2025-M-162 - Temagami Lakes Association Correspondence – Environmental Requests

#### 25-237

MOVED BY: W. Gustavson SECONDED BY: M. Youngs

BE IT RESOLVED THAT Council receives Memo 2025-M-162 as presented;

#### AND FURTHER THAT Council:

- 1. Approves signage installation at KM 15.8, pending confirmation of right-of-way ownership and coordination with the MTO;
- 2. Approves installation of up to two invasive species signs at municipal docks, subject to confirmation of ownership, content approval, coordination with appropriate agencies, a \$150 budget cap and Temagami First Nation Approval;
- 3. Directs staff to promote invasive species education and the Shoreline Clean-Up initiative through municipal channels in accordance with existing policy;
- 4. Defers comment on the proposed paddler wash station initiative pending confirmation of coordination between the TLA and TFN;

5. Defers consideration of the proposed 2026 lakebed tarp project until all required permits and approvals have been submitted, including those from DFO, MNRF, and, if applicable, MOT.

#### **CARRIED**

## 2025-M-163 - 2025 Temagami Community Market – Permit and Coordination Requirements

#### 25-238

MOVED BY: J. Koistinen SECONDED BY: B. Koski

BE IT RESOLVED THAT Council receives Memo 2025-M-163 as presented;

AND FURTHER THAT Council supports any organization that may coordinate and operate the 2025 Temagami Community Market, provided the following conditions are met:

- 1. Proof of liability insurance is submitted in the minimum amount of \$2 million, naming the Municipality of Temagami as an additional insured; and
- 2. All applicable municipal permits and approvals are obtained based on the selected location, including:
  - For the Temagami Train Station parking lot: a Vendor Permit and, depending on layout, a Temporary Road Closure Permit, along with required coordination with Public Works and the Ministry of Transportation (MTO);
  - o For the Lake Temagami Boardwalk/gazebo area: a Vendor Permit and coordination with the Municipality regarding site use and setup.

#### **CARRIED**

#### CORRESPONDENCE

#### **UNFINISHED BUSINESS**

#### **NEW BUSINESS**

#### **NOTICE OF MOTION**

#### QUESTIONS FROM PUBLIC - ITEMS ON THE AGENDA

- B. Kitts Busby Property
- J. Campbell Fox Run bid document
- C. Brooks Paid Parking/Parking By-Law
- N. Brooker Signage Canoe Wash Stations

#### **CONFIRMATION BY-LAW**

#### Confirmation By-Law 25-1831

#### 25-239

MOVED BY: B. Koski SECONDED BY: C. Lowery

BE IT RESOLVED THAT By-law 25-1831, being a by-law to confirm the proceedings of the Council of the Corporation of the Municipality of Temagami, be taken as read a first, second and third time and finally passed this 26 day of June, 2025;

AND FURTHER THAT The said by-law be signed by the Mayor and Clerk and recorded in the by-law book.

#### **CARRIED**

#### **ADJOURNMENT**

#### 25-240

MOVED BY: C. Lowery SECONDED BY: B. Koski

BE IT RESOLVED THAT this Council Working Session dated June 26th, 2025, adjourn at 9:18 p.m.

#### **CARRIED**

Mayo	- r
Clerk	_ k

#### **BUDGET COMMENTARY – Version 2**

Staff and Council have worked diligently to prepare this draft budget, understanding that there are tough decisions to be made about allocating resources. Council is striving to balance these allocations in a manner that is equitable, sustainable, and logical given the limited funds available. This is not an easy task, and Council takes this responsibility very seriously.

#### 2024 Review

The Municipality faced several notable cost increases throughout the year. Insurance premiums rose by just over \$40,000, primarily due to the realigning of the policy period to match the fiscal year, which added two additional months to 2024 expenses. Contributions to Au Château increased by approximately \$11,000, DNSSAB by \$35,000, and the Health Unit by \$3,000. Additionally, fuel-related costs continued to rise. For the Municipality, increases in fuel prices affect not only vehicle operations but also the cost of gravel, road patching materials, and delivery surcharges.

Several key capital projects progressed in 2024, as outlined during the 2024 budget deliberations. The Temagami North Lagoon project is nearing completion, while discussions are ongoing with the engineering team to determine the most suitable approach for the Temagami North Water Tower. Substantial upgrades to the Temagami North Water Treatment Plant were completed this year. The Ontario Northland Railway (ONR) Crossing project, however, was not completed in 2024, and the timeline for its completion remains uncertain. Bridge work was limited to minor repairs, with plans to complete the remaining portion of the Lake Temagami Access Road Bridge later this year. In addition, several capital improvements were carried out under OCWA's Capital Letter initiative.

Many of these projects that are supported by funding already secured, have been formally approved through Council resolutions, or are required under regulatory or contractual obligations.

Beyond capital infrastructure, several strategic focus areas advanced in 2024. The Municipality continued implementing recommendations from the Organizational Review, including the adoption of an updated organizational chart and a comprehensive Human Resources Policy—both approved by Council. Progress also continued on the Asset Management Plan, which is treated as a dynamic, evolving document. An Asset Management and GIS Intern was hired to assist in defining service levels and compiling updated replacement cost data, among other aspects of the plan and mapping.

Staff have also supported Council through a Visioning Exercise to help define long-term municipal priorities. While the Service Delivery Review remains ongoing and is expected to continue into 2025, preliminary assessments are underway. In preparation for long-term sustainability Solid Waste Management will be a focus in 2025, evaluating landfill lifespans and exploring alternative waste management options. Lastly, work on the Recreation Strategy continues, with efforts to enhance program offerings and boost community participation rates.

In 2024, the Municipality deposited nearly \$340,000 into reserves, which includes the 10% capital replacement allocation from area-rated charges. An additional \$266,681 will be transferred to reserves, as recently approved by Council, including unspent OCIF and NORDS allocations, the Lake Temagami waste transfer station reserve, and the remaining balance of the unclaimed 2024 fire pump subsidy. Reserve withdrawals in 2024 totaled \$105,000, comprising \$35,000 for the ice resurfacer (from general reserves), \$42,000 from the arena reserve originally intended for a dehumidifier (postponed pending potential funding), and \$28,000 from the Official Plan Reserve.

It is still too early to determine if the Municipality was in a surplus or deficit position for the 2024-year end, however the Municipal Audit is underway and this will soon be realized.

#### 2025 Budget Planning

The 2025 budget before you represents the collaborative efforts of the Council-appointed Budget Working Group and municipal department heads. It is important to note that this is a draft budget that has not yet been approved by Council.

Wage projections for 2025 are based on current staffing levels, with a 2.4% contingency applied. This reflects a more moderate approach compared to 2024, when a 10% contingency was included and wages were budgeted at the upper end of the applicable salary ranges.

Key projects identified in the 2025 Capital Budget include the completion of the Temagami North Lagoon project and continued progress on the Temagami North Water Tower, along with final upgrades to the Temagami North Water Treatment Plant—all supported through the ICIP Green Infrastructure Stream. Additional investments are proposed to be made in line with OCWA's Capital Letter, including resurfacing work on previously treated roads, preparation of engineered plans for a future Public Works garage, and strategic reserve contributions for landfill closure, lagoon desludging, and grinder pump timers.

Other planned works include repairs to the Lake Temagami Access Road and other gravel roadways, energy efficiency assessments of municipal facilities, and safety improvements to buildings based on inspection findings. These initiatives are at various stages—some supported by confirmed funding, others approved by Council resolution, and a number mandated through regulatory or operational obligations.

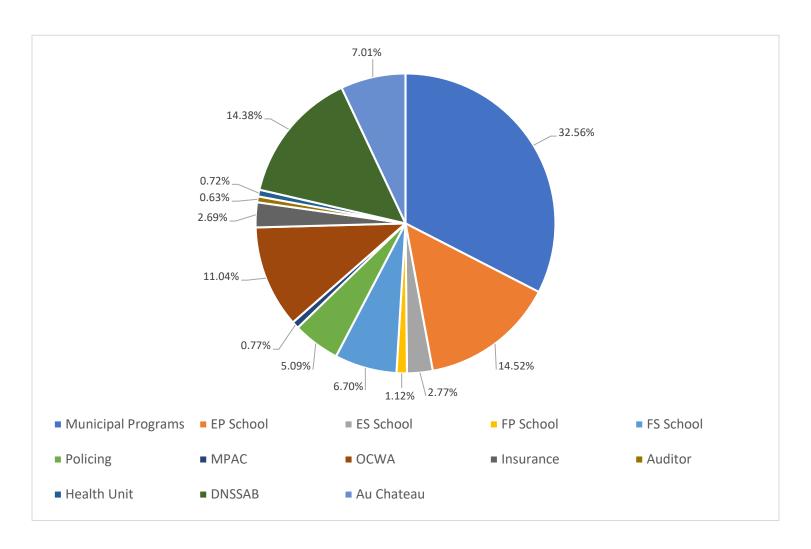
In parallel, several funding applications remain under review. These proposals support residential development in Temagami North, significant enhancements to the Caribou Mountain attraction, and critical ice plant infrastructure upgrades at the Temagami Arena and Community Centre. Please see the document titled "Pending Funding" for further details on this.

It is also of note that Council has recently passed a resolution directing that all major capital expenditures shall be funded collectively by all users. This decision will have a direct impact on the overall municipal budget and will reduce the reliance on area-rated charges for specific services.

#### Allocation of Tax Revenues

It is important for our community to know that we are required to allocate a large potion of the Municipal Tax Revenues, prior to commencing with our own programs. The Municipality estimates approximately \$7,400,000.00 in operational costs. The chart and table below outline the costs outside of the municipality's discretion, totaling approximately \$5,017,000.00. This leaves us with approximately 33 cents on every tax dollar raised for municipal operations and capital costs.

As you will see, the increase in the mandatory costs results in approximately \$279,000.00 which would call for a 6.2% increase in the tax rate alone. However, the Budget Working Group has proposed a 4% increase in the tax rate for 2025. The Budget Committee has also proposed 2025 borrowing in the amount of \$555,338.31 to fund proposed capital projects for this year. When you factor in the \$1,472,970.72 of previously approved borrowing, this would bring the Municipalities total amount to approximately \$2,028,309.03 when loans are fully debentured. We are also already proposing additional borrowing of approximately \$366,904.58 in 2026 for a new Fire Truck for the Marten River Fire Department. Please see the document titled "Estimated Borrowing" for further details on this.



Agency	2024 Costs	2025 Costs	Increase	% of overall operations
Education	1,867,867.61	\$1,867,867.61	\$-	25%
Policing	376,860.00	\$378,694.00	\$1,834.00	5%
MPAC	55,880.43	\$57,154.16	\$1,273.73	1%
OCWA	593,914.00	\$821,500.00	\$227,586.00	11%
Insurance	200,000.00	\$200,000.00	\$-	3%
Auditor	36,103.00	\$47,000.00	\$10,897.00	1%
Health Unit	51,375.76	\$53,432.70	\$2,056.94	1%
DNSSAB	1,043,148.00	\$1,070,037.00	\$26,889.00	14%
Au Chateau	513,272.00	\$521,264.00	\$7,992.00	7%

#### Reserves

At 2024 year-end, reserve balances are projected to be approximately \$3.9 million, which includes the unused 2024 NORDS Funding and OCIF Allocation. While this may be considered modest given the scale of municipal infrastructure and operations, the balance positions Council to respond to unexpected repair needs or take advantage of newly announced funding opportunities. While the majority of these reserves have been allocated to specific capital items, such as infrastructure improvements and essential services, a portion remains as discretionary reserves to address unforeseen needs and opportunities. Please see the document titled "Municipal Reserves" for further details on this.

Maintaining a healthy reserve fund is crucial for the financial stability and sustainability of a municipality. According to online research, Ontario municipalities are generally recommended to maintain reserves equivalent to approximately 50% of their annual operating expenses. This ensures that they are adequately prepared to handle emergencies, fund future capital projects, and manage cash flow effectively. For the Municipality of Temagami, maintaining healthy reserves will allow us to continue providing essential services and to invest in the long-term wellbeing of our community.

#### **Capital Items**

Attached to this commentary, you will find a listing of proposed capital items that have been identified as priorities for the 2025 budget cycle. It is important to note that the Municipality of Temagami continues to work on the asset management plan and we are hopeful that we will soon have a working document to help guide future budgets, however it is imperative that we continue with department identified capital improvements yearly, as to not fall further behind in maintaining our assets. Please see the document titled "Proposed 2025 Capital" for further details on this.

#### **Proposed Tax Rate & Area Rated Charges**

The budget working group is considering a 4% increase in the property tax rate for the 2025 budget year. Every 1% Increase to the tax rate, results in approximately \$45,000 of tax revenues.

The area-rated charges for water, sewer, garbage, and grinder pumps are expected to see a slight decrease in some areas and a significant increase in other this year. This is due to the increased costs determined by the Ontario Clean Water Agency. These include approximately \$65,000 in additional chemical costs, \$40,000 in additional utility costs, increase in the annual maintenance letter, and the additional UV Building contract. The figures below include both the operational and the 10% for future capital improvements/replacement.

2024 TAX & AREA RATED CHARGES						
Assessment Value of Property	\$200,000.00	\$400,000.00	\$600,000.00	\$800,000.00	\$1,000,000.00	
Property Tax (0.00936192)	\$1,872.38	\$3,744.77	\$5,617.15	\$7,489.54	\$9,361.92	
Education (0.00153)	\$306.00	\$612.00	\$918.00	\$1,224.00	\$1,530.00	
Water (1 unit)	\$1,419.99	\$1,419.99	\$1,419.99	\$1,419.99	\$1,419.99	
Sewer (1 unit)	\$436.32	\$436.32	\$436.32	\$436.32	\$436.32	
Garbage (1 unit)	\$120.83	\$120.83	\$120.83	\$120.83	\$120.83	
Grinder (1 unit)	\$434.98	\$434.98	\$434.98	\$434.98	\$434.98	
Transfer Station (.000551)	\$110.20	\$220.40	\$330.60	\$440.80	\$551.00	
PRO	OPOSED 2025	TAX & AREA F	RATED CHARG	ES		
Assessment Value of Property	\$200,000.00	\$400,000.00	\$600,000.00	\$800,000.00	\$1,000,000.00	
Property Tax (0.00973640)	\$1,947.28	\$3,894.56	\$5,841.84	\$7,789.12	\$9,736.40	
Education (0.00153)	\$306.00	\$612.00	\$918.00	\$1,224.00	\$1,530.00	
Water (1 unit)	\$1,577.75	\$1,577.75	\$1,577.75	\$1,577.75	\$1,577.75	
Sewer (1 unit)	\$821.30	\$821.30	\$821.30	\$821.30	\$821.30	
Garbage (1 unit)	\$80.17	\$80.17	\$80.17	\$80.17	\$80.17	
Grinder (1 unit)	\$413.53	\$413.53	\$413.53	\$413.53	\$413.53	
Transfer Station (.000398)	\$79.60	\$159.20	\$238.80	\$318.40	\$398.00	

#### **Other Significant Anticipated Costs**

The Ontario Clean Water Agency (OCWA) has identified a potential future capital requirement of approximately \$3,000,000 for the installation of a secondary water treatment train at the Temagami South Water Treatment Plant. While this type of redundancy is already in place at the Temagami North facility, the Temagami South system currently operates with a single treatment train. In the event of a failure, there would be no capacity to treat water for the South service area (until repaired), posing a risk to service continuity and public health. Municipal staff are actively pursuing external funding opportunities to support this critical infrastructure investment and ensure long-term resiliency in the Temagami South water system.

Thank you to those who had provided you feedback through the survey that was distributed through social media and the Municipal website. You feedback has been brought forward to council for consideration.

#### HIGH LEVEL OVERVIEW

	HIGH LEVEL OVERVIEW		
Operational Revenue			
	Taxes	-\$	5,000,600.92
	Interest & Penalties on Accounts	-\$	270,000.00
	Funding & Allocations	-\$	1,115,895.00
	Area Rated Charges	-\$	1,003,407.78
	User Fees / Rent / Recoveries / Donations / Misc.	-\$	417,795.38
Operational expense	•	•	
	General Government & Finance	\$	1,477,464.01
	Protections to Persons & Property	\$	1,012,158.48
	Public Works & Transportation Services	\$	1,184,197.64
	Environmental, Water & Waste Services	\$	1,271,645.62
	Health & Cemetery Services	\$	70,171.73
	Social & Family Services	\$	1,591,301.00
	Recreation & Cultural Services	\$	622,258.47
	Planning & Development Services	\$	201,985.13
Capital Revenue			
	Funding	-\$	2,147,340.82
	Gov Allocation	-\$	470,365.56
	Reserve Withdrawal	-\$	263,180.00
	Loan Requests	-\$	1,152,317.88
Capital Expense			
	General Government & Finance	\$	83,114.32
	Protections to Persons & Property	\$	75,400.00
	Public Works & Transportation Services	\$	1,754,313.37
	Environmental, Water & Waste Services	\$	2,414,893.57
	Health & Cemetery Services	\$	-
	Social & Family Services	\$	-
	Recreation & Cultural Services	\$	82,000.00
	Planning & Development Services	\$	-
TOTAL		-\$	0.00

This is a high level overview. It is important to note that some of these figures contain amounts that were approved in prior years.

Account No.	Account Name	24 Actual Values		24 Budget Values		25 Budget Values	
1-4-1000-1000	Municipal Taxes	-	4,795,148.00	_	4,801,800.00	-	4,986,953.92
1-4-1000-1300	Ontc - PIL - Right of Way	-	13,647.00		13,647.00		13,647.00
TOTAL		-	4,808,795.00	-	4,815,447.00	-	5,000,600.92
1-4-1100-1100	Interest on Bank Accounts	-	151,744.00		120,000.00		130,000.00
1-4-1100-1400	Penalty and Interest on Taxes	-	161,350.00	-	140,000.00		140,000.00
TOTAL		-	313,094.00	-	260,000.00	-	270,000.00
1-4-1410-4200	Train Station Rent	-	5,000.00		-	-	13,000.00
TOTAL		-	5,000.00		<u>-</u>	-	13,000.00
1-4-1500-1500	FEDNOR		-		-		-
1-4-1500-2000	OMPF	-	830,700.00		830,700.00		918,100.00
1-4-1500-2010	Provincial Support - CSPT	-	910.00	-	1,200.00	-	1,501.00
1-4-1500-2020	Other Provincial Funding	-	32,278.00		-	-	31,500.00
1-4-1500-2021 TOTAL	Provincial Funding - Climate Ready - CRIS	-	863,888.00	-	831,900.00	-	29,995.00 <b>981,096.00</b>
1-4-1600-4000	Admin User Charges	-	2,043.00	-	4,500.00	-	2,500.00
	Legal awards					-	54,168.38
1-4-1600-4100	Tax Certificates	-	1,000.00		2,000.00		1,000.00
1-4-1600-4110	Lottery Licences	-	30.00	-	250.00		50.00
1-4-1600-4120	FOI Requests	-	106.00			-	100.00
1-4-1600-4200	Building/Property Rentals	-	7,000.00		12,000.00		- 4 500 00
1-4-1600-4210	Office/Room Rentals	-	1,668.00		2,000.00		1,500.00
1-4-1600-4220	Docking Fees - Town	-	15,763.00 342.00		16,000.00 500.00		15,500.00
1-4-1600-4500	Insurance Facility Rentals Suppl Municipal Revenue	-			9,000.00		500.00
1-4-1600-4510	Sundry Revenue	-	10,484.00 235.00	-	9,000.00	-	9,000.00
1-4-1600-5000 1-4-1600-5003	Admin - LAS Rebates		233.00		<u>-</u>		200.00
1-4-1600-5100	Charitable Donations		<u>-</u>		<u>-</u>		
1-4-1600-5210	Nomination Fees						
1-4-1600-5800	Marriage Licence Receipts	-	1,125.00	_	600.00	_	800.00
1-4-1600-5810	Marriage Services Receipts	_	5,479.00		2,000.00		4,000.00
1-4-1600-6000	Land Sales		-		-		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
TOTAL		-	45,275.00	-	48,850.00	-	89,318.38
1-4-1700-4200	Ambulance Rent		29,800.00		28,800.00		28,800.00
TOTAL	Ambulance Nent		29,800.00		28,800.00		28,800.00
TOTAL			23,800.00		28,800.00		23,300.00
1-4-2000-2000	MTO Recovery	-	42,009.00	-	20,000.00	-	25,000.00
1-4-2000-2010	MRFD Provincial Funding		-		-	-	8,230.00
1-4-2000-4000	Emergency and fire Response	-	7,800.00	-	6,500.00	-	7,000.00
1-4-2000-4100	Burn Permits Marten River		-	-	100.00	-	100.00

			ual Values	24 Budget Values	25 Budget Values
1-4-2000-4110	Misc Revenue - Search			- 100.00	) - 100.00
1-4-2000-5100	Donations		-	-	-
TOTAL		-	49,809.00	- 26,700.00	0 - 40,430.00
1-4-2100-2000	MTO Recovery	-	6,998.00	- 11,330.00	) - 12,634.00
1-4-2100-2010	TFD Provincial Funding		-		- 8,230.00
1-4-2100-4100	Burn Permits	-	1,364.00	- 1,400.00	
1-4-2100-4110	Misc Revenue - Search	-	4,370.00	- 1,000.00	
1-4-2100-5100	Donations	-	18,959.00	- 15,445.00	500.00
TOTAL		-	31,691.00	- 29,175.00	23,764.00
1-4-2200-2000	RIDE Program Revenue	-	6,435.00	- 6,000.00	0 - 6,453.00
1-4-2200-3000	POA Income	-	3,064.00	<u></u>	
1-4-2200-5600	Misc Revenues & Grants	-	500.00	-	-
TOTAL		-	9,999.00	- 6,100.00	9,453.00
1-4-2300-4100	Dog Licences	-	190.00	- 120.00	) - 190.00
TOTAL	30, 2000000	-	190.00		
1-4-2500-4000	Building Permits	-	2,054.00	- 20,000.00	
1-4-2500-4100	Building Permits	-	36,844.00	-	- 30,000.00
1-4-2500-4110	Travel		-	-	-
1-4-2500-4510	Buidling Search	-	400.00		
1-4-2500-5000 TOTAL	Parking Fines	-	675.00 <b>39,973.00</b>	,	
1-4-2700-4000 TOTAL	911 Sign Fees	-	311.00 <b>311.00</b>		
1-4-3100-4000	User Fees	-	4,339.00	·	•
1-4-3100-4200	Parking/Mine Landing	-	23,528.00	- 24,000.00	
	HONK Parking		-	-	- 5,100.00
1-4-3100-5000	Sundry Sales		-	-	-
1-4-3100-5001	Entrance Permit Revenue	-	400.00		
1-4-3100-5100 TOTAL	Public Works Aggregate Royalty	-	4,782.00 <b>33,049.00</b>		· · · · · · · · · · · · · · · · · · ·
	6 5 0 10		442.474.00	450,000,00	205 550 20
1-4-4100-4000	Sewer Fees - Res/Comm	-	142,171.00		•
TOTAL		-	142,171.00	- 150,000.00	) - 286,550.00
1-4-4200-4000	Grinder Maintenance Fees	-	54,525.00		
TOTAL		-	54,525.00	- 60,000.00	55,000.00

Account No.	Account Name	24 Act	ual Values	24 Budget Values	25 Budget Values
1-4-4300-2000	Water Provincial Grants		-	-	-
1-4-4300-4000	Water Fees - Res/Comm	-	427,744.00	- 450,000.00	529,650.00
1-4-4300-4100	Water Service Fees	-	300.00	- 500.00	500.00
1-4-4300-5000	Water Sundry Revenue		-	-	-
TOTAL		-	428,044.00	- 450,500.00	530,150.00
1-4-4400-4000	Garbage Collection Town	_	45,521.00	- 45,000.00	) - 32,707.78
TOTAL		-	45,521.00	- 45,000.00	32,707.78
1-4-4410-4000	Garbage Collection Mine Landing	-	112,350.00		
1-4-4410-5000	Mine Landing Fees	-	1,436.00	- 1,000.00	1,000.00
TOTAL		-	113,786.00	- 126,000.00	100,000.00
1-4-4520-4000	Strathy Landfill Site Fees	_	5,160.00	- 6,500.00	0 - 6,500.00
TOTAL	Stratily Editable Site (CCS		5,160.00		
TOTAL		<u> </u>	3,100.00	0,300.00	0,300.00
1-4-4530-4000	Sisk Landfill Sites Fees	_	8,240.00	- 7,000.00	7,000.00
TOTAL		-	8,240.00	- 7,000.00	7,000.00
1-4-4540-4000	Brigg Landfill Sites Fees	-	19,266.00	- 18,000.00	18,000.00
TOTAL		-	19,266.00	- 18,000.00	18,000.00
1.1.1600.1000			47,000,00	45,000,00	45,000,00
1-4-4600-4000	Recycling Revenue	-	47,900.00	•	
TOTAL		-	47,900.00	- 45,000.00	0 - 45,000.00
1-4-5100-2000	Min of Health - Helipads Maint	_	10,000.00	- 7,000.00	0 - 10,000.00
TOTAL	Will of Fedici Trenpads Wallie	-	10,000.00		
			·	,	•
1-4-5200-2000	Provincial Programs		_	-	-
1-4-5200-2020	Community Paramedicine		-	-	-
1-4-5200-5000	Sundry		-	-	-
TOTAL	•		-	-	-
1-4-5300-4000	Cemetery Fees	-	4,248.00		
1-4-5300-4010	Cemetery Care and Maintenance	-	880.00	•	
1-4-5300-4020	Cemetery Plot Sales	-	375.00		
1-4-5300-4030	Cemetery - Memory Wall Sales	-	596.00		
1-4-5300-4100	Sales - Columarium Niches	-	2,500.00		
TOTAL		-	8,599.00	- 10,150.00	0 - 8,200.00
1-4-7100-1500	Parks and Recreation Federal Funding	_	2,319.00	- 2,800.00	2,408.00
1-4-7100-1300	Parks and Recreation Provincial Funding -		2,313.00	2,000.00	- 3,741.00

Account No.	Account Name	24 Actual Values	24 Budget Values	25 Budget Values
1-4-7100-2001	Parks and Recreation Provincial Funding -		-	- 23,554.00
1-4-7100-4000	Parks and Recreation Municipal Equipment	-	-	-
1-4-7100-5000	Parks and Recreation Misc Donations	- 1,164.0	00 - 1,500.00	- 1,000.00
1-4-7100-5100	Donations - Canada Day	- 2,425.0		•
1-4-7100-5200	Donations - Shiverfest	- 4,155.0	·	•
1-4-7100-5210	Cornhole Event	- 640.0	·	- 500.00
1-4-7100-5300	Theatre Events	- 249.0		- 250.00
TOTAL		- 10,952.0		
1-4-7200-2000	Community Centre Provincial Funding	-	-	-
1-4-7200-4200	Arena Ice Rental Fees	- 26,737.0	00 - 5,000.00	- 20,000.00
1-4-7200-4210	Arena Hall Rentals	- 2,400.0	00 - 5,000.00	- 2,500.00
1-4-7200-5000	Arena Rent/Vending Sales	- 5,439.0	00 - 1,500.00	- 5,500.00
1-4-7200-5002	Community Centre Rev - TCF Funding	- 3,000.0	- 00	-
TOTAL		- 37,576.0	00 - 11,500.00	- 28,000.00
1-4-7300-4000	Tower User Fees	- 340.0		- 300.00
1-4-7300-5000	Tower Donations	- 1,953.0	00 - 3,000.00	- 2,000.00
1-4-7300-5210	Interpretive Centre Sales	-	-	-
TOTAL		- 2,293.0	00 - 3,000.00	- 2,300.00
1-4-7400-4000	User Fees - Fitness Centre	-	-	-
1-4-7400-4100	User Fees - Sports	-	-	-
TOTAL		-	-	-
1-4-7500-1100	Library Bank Acct Interest	- 19.0	00 -	
1-4-7500-2000	Library Provincial Funding	-	- 8,636.00	- 8,636.00
1-4-7500-2010	Inter Library Loans	- 206.0	·	
1-4-7500-4000	User Fees & Misc Revenue	- 286.0		
1-4-7500-5000	Library Donations	- 61.0		
1-4-7500-5100	Library Charitable Donations	- 500.0		
1-4-7500-5210	Library Book Sales	- 1,168.0		
TOTAL	Elstary Book Sales	- 2,240.0		•
1-4-7600-4000	Chalet Equipment Rentals	-	- 2,000.00	•
1-4-7600-4200	Chalet Building Rentals	- 320.0	00 - 2,000.00	- 2,000.00
TOTAL		- 320.0	00 - 4,000.00	- 3,000.00
1-4-8100-4000	Planning Applications	26 249 (	00 - 2 000 00	20,000,00
	Planning Applications  Development Applications	- 26,248.0	00 - 3,000.00	- 20,000.00
1-4-8100-4100		150.0		150.00
1-4-8100-4110	Zoning Certificate Revenue	- 150.0		
TOTAL		- 26,398.0	00 - 3,600.00	- 20,150.00
1-4-8200-1500	Development Federal Funding	- 100,288.0	00 - 80,000.00	- 80,000.00

#### PROPOSED OPERATIONAL REVENUE

Account No.	Account Name	24 Actua	al Values	24 Budget Values	25 Budg	et Values
1-4-8200-4100	Temagami Artistic Collective		-	-		-
1-4-8200-5000	Microfit - Hydro		-	-		-
TOTAL		-	100,288.00	- 80,000.0	0 -	80,000.00
		-	7,294,153.00	- 7,149,878.0	0 -	7,807,699.08

Account No.	Account Name	24 Actual Values	24 Budget Values	25 Budget Values
1-5-1100-1020	Council Honourariums	95,368.00	91,788.00	95,368.26
1-5-1100-1132	Council CPP	1,892.00	4,004.00	2,500.00
1-5-1100-1135	Council EHT	1,859.00	1,790.00	1,859.68
1-5-1100-2090	Council Meals	813.00	-	1,500.00
1-5-1100-2091	Council Mileage	1,901.00	-	3,000.00
1-5-1100-2092	Council Accommodations	2,857.00	-	5,000.00
1-5-1100-2100	Council Travel	7,734.00	15,000.00	-
1-5-1100-2102	Council Training	5,088.00	9,000.00	8,000.00
1-5-1100-2103	Council Membership Fees	1,169.00	2,400.00	1,500.00
1-5-1100-2110	Council Telephone	253.00	300.00	300.00
1-5-1100-2121	Council Advertising	312.00	-	500.00
1-5-1100-2131	Council Legal Fees	3,441.00	30,000.00	20,000.00
1-5-1100-2300	Council Materials and Supplies	479.00	5,000.00	3,000.00
1-5-1100-2307	Election Expense	906.00	1,000.00	1,000.00
1-5-1100-2400	Council Technology	6,589.00	5,000.00	8,000.00
1-5-1100-3040	Council Contracted Services	36,896.00	20,000.00	20,000.00
TOTALS		167,557.00	185,282.00	171,527.94
1-5-1200-1010	Admin Salaries	316,483.00	468,517.00	503,185.61
1-5-1200-1031	Admin Redistributed Wages	64,787.00	-	-
1-5-1200-1130	Admin Redistributed Benefits	5,970.00	-	-
1-5-1200-1132	Admin CPP	18,800.00	18,264.00	22,398.57
1-5-1200-1133	Admin El	7,188.00	7,344.00	8,696.05
1-5-1200-1134	Admin Omers	31,822.00	39,944.00	50,069.37
1-5-1200-1135	Admin EHT	7,489.00	9,136.00	9,812.12
1-5-1200-1136	Admin Group Benefits	23,797.00	31,234.00	34,716.24
1-5-1200-1137	Admin WSIB	13,249.00	16,023.00	17,208.95
1-5-1200-2090	Admin Meals	70.00	-	500.00
1-5-1200-2091	Admin Mileage	922.00	-	1,500.00
1-5-1200-2092	Admin Accommodation	926.00	-	3,000.00
1-5-1200-2100	Admin Travel	1,442.00	8,000.00	-
1-5-1200-2101	Admin Conference	915.00	-	3,000.00
1-5-1200-2102	Admin Training	23,217.00	10,000.00	20,000.00
1-5-1200-2103	Admin Memberships	3,337.00	4,000.00	4,000.00
1-5-1200-2104	Admin Subscriptions	1,804.00	14,000.00	15,000.00
1-5-1200-2105	Admin Software Subscriptions	1,773.00	-	19,000.00
1-5-1200-2110	Admin Telephone	14,672.00	15,000.00	15,000.00
1-5-1200-2112	Admin Courier	38.00	200.00	200.00
1-5-1200-2113	Admin Postage	6,070.00	7,500.00	7,000.00
1-5-1200-2115	Admin Office Supplies	6,640.00	5,000.00	6,500.00
1-5-1200-2117	Admin Office Equipment	5,416.00	7,500.00	7,000.00
1-5-1200-2121	Admin Advertising	1,137.00	3,000.00	1,500.00
1-5-1200-2131	Admin Legal Fees	47,489.00	5,000.00	25,000.00
1-5-1200-2132	Admin Audit Fees	23,608.00	23,000.00	47,000.00
1-5-1200-2133	Admin Professional Fees	38,251.00	3,000.00	3,000.00
1-5-1200-2300	Admin Materials and Supplies	2,410.00	4,000.00	4,000.00
1-5-1200-2305	Admin Health and Safety	1,645.00	500.00	500.00
			35,000.00	35,000.00
1-5-1200-2400	Admin Technology	28.809.00	33,000.00	
1-5-1200-2400 1-5-1200-3040	Admin Technology Admin Contracted Services	28,809.00 53,697.00	· · · · · · · · · · · · · · · · · · ·	
1-5-1200-2400 1-5-1200-3040 1-5-1200-3116	Admin Technology  Admin Contracted Services  Admin Insurance	28,809.00 53,697.00 240,072.00	13,000.00 200,000.00	13,000.00 200,000.00

Account No.	Account Name	24 Actual Values	24 Budget Values	25 Budget Values
1-5-1200-3134	Admin Property Assessment Services	55,880.00	55,880.00	57,154.16
1-5-1200-4001	Admin Provincial Funding - CRIS	-	-	29,995.00
1-5-1200-4123	Admin Grants & Donations	10,511.00	15,000.00	15,000.00
1-5-1200-4125	Admin Staff Recognition	5,613.00	6,000.00	6,000.00
1-5-1200-5800	Marriage Licence Costs	480.00	500.00	500.00
1-5-1200-5810	Marriage Licence Services	-	500.00	500.00
TOTAL		1,069,024.00	1,031,042.00	1,185,936.07
1-5-1300-2000	Admin Contingency	-	25,000.00	25,000.00
1-5-1300-2010	Penny Rounding	-	-	-
1-5-1300-5030	Tax Write Offs	-	40,000.00	40,000.00
1-5-1300-5100	Admin Cash Management	13,926.00	15,000.00	2,000.00
1-5-1300-5101	RBC Bank Fees	-	-	6,000.00
1-5-1300-5102	Moneris Fees	-	-	3,000.00
1-5-1300-5103	Square Fees	-	-	1,000.00
1-5-1300-5104	Stripe Fees	-	-	2,000.00
1-5-1300-5105	RBC Visa Fees	-	-	1,000.00
1-5-1300-5500	Admin Allowance for Doubtful Accounts	-	-	-
1-5-1300-7200	I.O. Construct Loan Interest Payments	2,877.00	-	40,000.00
1-5-1300-7201	Admin Long Term Interest	-	15,000.00	-
1-5-1300-7204	Admin Long Term Principal	-	-	-
1-5-1300-9999	Penny Rounding 'Bank'	-	-	-
TOTAL		16,803.00	95,000.00	120,000.00
1-5-1400-1010	Municipal Building Salaries and Wages	24,148.00	34,504.00	30,502.60
1-5-1400-1031	Mun Bldg Redistributed Wages	5,433.00	-	-
1-5-1400-1130	Mun Bldg Redistributed Benefits	423.00	-	-
1-5-1400-1132	Municipal Building CPP	1,178.00	1,636.00	1,398.40
1-5-1400-1133	Municipal Building El	583.00	802.00	701.56
1-5-1400-1134	Municipal Building OMERS	1,916.00	2,588.00	•
1-5-1400-1135	Municipal Building EHT	493.00	673.00	594.80
1-5-1400-1136	Municipal Building Group Benefits	-	-	-
1-5-1400-1137	Municipal Building WSIB	870.00	1,180.00	1,043.19
1-5-1400-2111	Welcome Centre Utilities	34,669.00	35,000.00	
1-5-1400-2150	Building Repairs and Maintenance	8,103.00	15,000.00	
1-5-1400-2152	Mun Bldg Janitorial Supplies	1,782.00	1,500.00	
1-5-1400-2300	Mun Bldg Materials and Supplies	1,252.00	3,000.00	
1-5-1400-3040	Mun Bldg Contracted Services	1,464.00	2,000.00	2,000.00
1-5-1400-3116	Mun Bldg Insurance	12 240 00	15 000 00	15,000,00
1-5-1400-5000	Municipal Building Area Rated Charges	12,249.00	15,000.00	15,000.00
1-5-1400-5100 1-5-1400-5110	Leases and Land Use Permits  ONR Parking - Lease	909.00	1,000.00	
1-5-1400-5120			2,000.00	2,000.00
1-5-1400-5400	Helipad Operations		<u> </u>	-
	Dock Maintenance Admin Depreciation Expense		<u> </u>	-
1-5-1400-9100 TOTAL	Admin Depreciation expense	95,472.00	115,883.00	104,421.45
	<u> </u>			
1-5-1410-2107	Train Station Utilities	12,199.00	15,000.00	
1-5-1410-2150	Building Repairs and Maintenance	919.00	-	5,000.00
1-5-1410-2300	Train Station Materials & Supplies	7.00	-	50.00
1-5-1410-3040	Train Station Contracted Services	-	-	1,500.00

Account No.	Account Name	24 Actual Values	24 Budget Values	25 Budget Values
TOTAL		13,125.00	15,000.00	21,550.00
1-5-1700-2111	Ambulance Utilities	10,458.00	15,000.00	15,000.00
1-5-1700-2111	Amb Bldg Repairs and Maintenance	11,764.00	12,000.00	13,000.00
1-5-1700-5000	Ambulance Area Rated Charges	3,832.00	2,500.00	4,000.00
TOTAL	Ambulance Area Rated Charges	26,054.00	29,500.00	19,000.00
TOTAL		20,034.00	23,300.00	13,000.00
1-5-2000-1020	Marten River Fire Honorariums	34,718.00	45,943.00	45,216.06
1-5-2000-1031	Marten River Fire Redistributed Wages	-	-	-
1-5-2000-1130	Marten River Fire Redistributed Benefits	_	-	_
1-5-2000-1132	MRFD CPP	_	-	-
1-5-2000-1133	MRFD EI	_	_	-
1-5-2000-1134	MRFD OMERS	_	_	_
1-5-2000-1135	Marten River Fire EHT	664.00	896.00	881.71
1-5-2000-1136	Marten River Fire VFIS	659.00	800.00	800.00
1-5-2000-1137	Marten River Fire WSIB	7,179.00	8,112.00	8,348.77
1-5-2000-2091	Martin River Fire Mileage Expense	779.00	-	1,000.00
1-5-2000-2100	Marten River FireTravel	1,565.00	5,000.00	5,000.00
1-5-2000-2101	Marten River Fire Conference Expense	-	1,500.00	1,500.00
1-5-2000-2102	Marten River Fire Training Expense	8,222.00	14,600.00	14,600.00
1-5-2000-2103	Marten River Fire Membership Fees	705.00	600.00	600.00
1-5-2000-2110	Marten River Fire Telephone	3,216.00	6,000.00	6,000.00
1-5-2000-2111	Marten River Fire Utilities	9,791.00	16,000.00	12,000.00
1-5-2000-2114	Marten River Fire Communications	746.00	1,500.00	1,500.00
1-5-2000-2115	Marten River Fire Office Supplies	758.00	3,000.00	1,500.00
1-5-2000-2117	Marten River Fire Small Equipment Inspec	1,294.00	5,000.00	4,000.00
1-5-2000-2118	Marten River Fire Small Equipment Purcha	2,405.00	5,000.00	5,000.00
1-5-2000-2119	Marten River Fire Small Equipment Repair	1,060.00	1,000.00	1,000.00
1-5-2000-2150	Marten River Fire Building Repairs and M	1,539.00	7,000.00	7,000.00
1-5-2000-2300	Marten River Fire Materials and Supplies	172.00	1,000.00	1,000.00
1-5-2000-2301	Marten River Fire Fire Prevention	360.00	1,000.00	1,000.00
1-5-2000-2305	Marten River H&S	8,531.00	10,500.00	9,000.00
1-5-2000-2350	Marten River Fire Vehicle Operations	1,170.00	4,000.00	4,000.00
1-5-2000-2351	Marten River Fire Vehicle Repairs & Main	10,843.00	14,000.00	14,000.00
1-5-2000-2400	Marten River Technology	2,637.00	-	1,500.00
1-5-2000-3040	Marten River Fire Contracted Services	3,048.00	3,000.00	3,000.00
1-5-2000-4000	MRFD Fire Protection Grant Expenses	-	-	8,230.45
1-5-2000-4125	Marten River Fire Recognition	331.00	2,000.00	2,000.00
TOTAL		102,392.00	157,451.00	159,676.99
1-5-2100-1020	Temagami Fire Honorariums	72,222.00	64,220.00	86,524.91
1-5-2100-1031	Temagami Fire Redistributed Wages	53.00	-	-
1-5-2100-1130	Temagami Fire Benefits	7.00	-	
1-5-2100-1135	Temagami Fire EHT	1,390.00	1,252.00	1,609.63
1-5-2100-1136	Temagami Fire VFIS	440.00	500.00	500.00
1-5-2100-1137	Temagami Fire WSIB	5,441.00	6,813.00	7,624.72
1-5-2100-2090	Temagami Fire Meals	-	-	700.00
1-5-2100-2091	Temagami Fire Mileage Expense	432.00	-	2,720.00
1-5-2100-2092	Temagami Fire Accommodation	339.00	-	2,800.00
1-5-2100-2100	Temagami Fire Travel	851.00	1,000.00	-
1-5-2100-2101	Temagami Fire Conference Expense	-	-	1,300.00

Account No.	Account Name	24 Actual Values	24 Budget Values	25 Budget Values
1-5-2100-2102	Temagami Fire Training Expense	10,136.00	13,696.00	17,341.00
1-5-2100-2103	Temagami Fire Membership Fees	325.00	335.00	485.00
1-5-2100-2109	Temagami Fire Natural Gas	2,890.00	3,000.00	3,000.00
1-5-2100-2110	Temagami Fire Telephone	5,648.00	5,565.00	4,624.00
1-5-2100-2111	Temagami Fire Utilities	1,163.00	2,434.00	1,600.00
1-5-2100-2114	Temagami Fire Communications	2,754.00	3,145.00	1,554.00
1-5-2100-2115	Temagami Fire Office Supplies	363.00	400.00	400.00
1-5-2100-2117	Temagami Fire Small Equipment Operations	1,394.00	2,860.00	4,156.00
1-5-2100-2118	Temagami Fire Small Equipment Purchases	5,024.00	6,200.00	6,200.00
1-5-2100-2122	Temagami Fire Public Education	1,446.00	2,500.00	3,000.00
1-5-2100-2150	Temagami Fire Building Repairs and Maint	1,308.00	1,000.00	1,035.00
1-5-2100-2152	Temagami Fire Janitorial Supplies	164.00	200.00	200.00
1-5-2100-2300	Temagami Fire Materials and Supplies	165.00	625.00	-
1-5-2100-2301	Temagami Fire Fire Prevention	1,406.00	2,000.00	2,300.00
1-5-2100-2305	Temagami Fire H&S	213.00	100.00	100.00
1-5-2100-2350	Temagami Fire Vehicle Operations	6,803.00	4,350.00	7,050.00
1-5-2100-2351	Temagami Fire Vehicle Repairs & Maintena	6,405.00	8,550.00	9,150.00
1-5-2100-2400	Temagami Fire Technology	2,319.00	2,037.00	2,242.00
1-5-2100-3040	Temagami Fire Contracted Services	5,243.00	5,023.00	7,222.00
1-5-2100-4000	TFD Fire Protection Grant Expenses	-	-	8,230.00
1-5-2100-4125	Temagami Fire Recognition	1,372.00	2,000.00	2,000.00
1-5-2100-5000	Temagami Fire Area Rated Charges	-	3,600.00	4,500.00
TOTAL	remagami rine rinea natea enarges	137,716.00	143,405.00	190,168.25
		·	ŕ	•
1-5-2200-1020	Police Service Board Honorarium	-	300.00	300.00
1-5-2200-2100	Police Service Board Travel Travel	2,135.00	3,500.00	2,500.00
1-5-2200-2102	Police Service Board Training Expense	712.00	2,500.00	2,000.00
1-5-2200-2103	Police Service Board Membership Fees	792.00	800.00	1,000.00
1-5-2200-2114	Police Service Board Communications	-	300.00	300.00
1-5-2200-2115	Police Service Board Office Supplies	203.00	300.00	300.00
1-5-2200-2133	Police Service Board Professional Fees	288.00	4,100.00	2,000.00
1-5-2200-3040	Local Police Services	375,039.00	376,860.00	378,694.00
1-5-2200-3041	Police RIDE Program	5,056.00	4,000.00	5,500.00
1-5-2200-5600	Misc Expenses & Grants	9,800.00	-	-
TOTAL		394,025.00	392,660.00	392,594.00
1-5-2300-1020	Animal Control Honorariums	-	-	-
1-5-2300-1031	Animal Control Redistributed Wages	-	-	-
1-5-2300-1130	Animal Control Redistributed Benefits	-	-	-
1-5-2300-2300	Animal Control Materials and Supplies	-	3,000.00	3,000.00
TOTAL		-	3,000.00	3,000.00
1-5-2400-1010	BLEO Salaries and Wages	52,101.00	44,915.00	74,104.43
1-5-2400-1031	BLEO Redistributed Wages	-	-	<u> </u>
1-5-2400-1130	BLEO Redistributed Benefits	-	-	-
1-5-2400-1132	BLEO CPP	2,861.00	2,464.00	4,034.10
1-5-2400-1133	BLEO EI	1,196.00	1,044.00	1,508.47
1-5-2400-1134	BLEO OMERS	2,650.00	3,369.00	-
1-5-2400-1135	BLEO EHT	1,003.00	876.00	1,271.23
1-5-2400-1137	BLEO WSIB	1,775.00	1,536.00	2,229.55
1-5-2400-2091	BLEO Mileage Expense	222.00	-	2,000.00

Account No.	Account Name	24 Actual Values	24 Budget Values	25 Budget Values
1-5-2400-2100	BLEO Travel	2,224.00	2,500.00	
1-5-2400-2102	BLEO Training	199.00	1,500.00	1,000.00
1-5-2400-2103	BLEO Membership Fees	-	1,000.00	500.00
1-5-2400-2110	BLEO Telephone	-	2,000.00	-
1-5-2400-2300	BLEO Materials & Supplies	2,574.00	1,500.00	2,500.00
1-5-2400-2400	By-Law Technology	2,825.00	2,000.00	3,000.00
1-5-2400-3040	BLEO Contracted Services	175.00	5,000.00	-
TOTAL		69,805.00	69,704.00	92,147.79
1-5-2410-2300	Materials and Supplies			_
1-5-2410-3040	OPP 911 Call Centre	-	_	_
TOTAL		-	-	-
1-5-2500-1010	CBO Salaries and Wages	-	-	-
1-5-2500-1130	CBO Redistributed Benefits	-	-	-
1-5-2500-1132	CBO CPP	-	-	<u> </u>
1-5-2500-1133	CBO EI	-	-	-
1-5-2500-1134	CBO OMERS	-	-	-
1-5-2500-1135	CBO EHT	-	-	-
1-5-2500-1136	CBO Group Benefits	-	-	-
1-5-2500-1137	CBO WSIB	-	-	-
1-5-2500-2091	CBO Mileage Expense	228.00	-	2,000.00
1-5-2500-2100	CBO Travel	-	-	-
1-5-2500-2102	CBO Training Expense	-	-	-
1-5-2500-2103	CBO Membership Fees	769.00	-	800.00
1-5-2500-2110	CBO Telephone	989.00	-	1,000.00
1-5-2500-2115	CBO Office Supplies	-	-	-
1-5-2500-2119	CBO Small Tools and Equipment	-	-	-
1-5-2500-2300	CBO Materials and Supplies	-	-	-
1-5-2500-2400	CBO Technology	2,403.00	-	1,000.00
1-5-2500-2480	CBO Other	8.00	-	-
1-5-2500-2513	CBO Snowmobile Expense	15.00	1,000.00	1,000.00
1-5-2500-3040	CBO Contracted Services	62,557.00	60,000.00	10,000.00
TOTAL		66,969.00	61,000.00	15,800.00
1-5-2900-2090	EM Meal Expense	145.00	-	200.00
1-5-2900-2091	EM Mileage Expense	1,233.00	-	1,000.00
1-5-2900-2092	EM Accommodation Expense	420.00	-	1,500.00
1-5-2900-2102	EM Training Expense	-	-	1,500.00
1-5-2900-2300	Em Manange Materials and Supplies	570.00	3,000.00	2,000.00
1-5-2900-6126	Emergency Response	-	-	-
1-5-2900-7400	Fire Pump Subsidy	400.00	4,000.00	4,000.00
1-5-2900-9000	Fire Pump Subsidy - Transfer to Reserve	-	-	3,600.00
1-5-2900-9100 TOTAL	Protection Depreciation Expense	2,768.00	7,000.00	13,800.00
1-5-3100-1010	Public Works Salaries and Wages	282,726.00	487,825.00	426,559.08
1-5-3100-1130	Public Works Redistributed Benefits	1,381.00	-	-
1-5-3100-1132	Public Works CPP	13,152.00	27,073.00	24,204.60
1-5-3100-1133	Public Works El	5,092.00	10,281.00	9,050.82

1-5-3100-1134         Public Works OMERS         30,035.00         38,368.00           1-5-3100-1135         Public Works EHT         5,216.00         9,513.00           1-5-3100-1136         Public Works Group Benefits         32,296.00         35,478.00           1-5-3100-1137         Public Works WSIB         9,216.00         16,684.00           1-5-3100-2100         PW Travel         -         -           1-5-3100-2102         PW Training Expense         6,488.00         8,000.00           1-5-3100-2103         PW Memberships         -         800.00           1-5-3100-2109         PW Natural Gas         7,082.00         6,500.00	37,801.99 8,317.90 33,324.93 14,588.32 - 10,000.00 800.00 7,500.00 10,000.00 7,000.00
1-5-3100-1136         Public Works Group Benefits         32,296.00         35,478.00           1-5-3100-1137         Public Works WSIB         9,216.00         16,684.00           1-5-3100-2100         PW Travel         -         -           1-5-3100-2102         PW Training Expense         6,488.00         8,000.00           1-5-3100-2103         PW Memberships         -         800.00	33,324.93 14,588.32 - 10,000.00 800.00 7,500.00 10,000.00 7,000.00
1-5-3100-1137         Public Works WSIB         9,216.00         16,684.00           1-5-3100-2100         PW Travel         -         -           1-5-3100-2102         PW Training Expense         6,488.00         8,000.00           1-5-3100-2103         PW Memberships         -         800.00	14,588.32 - 10,000.00 800.00 7,500.00 10,000.00 7,000.00
1-5-3100-2100         PW Travel         -         -           1-5-3100-2102         PW Training Expense         6,488.00         8,000.00           1-5-3100-2103         PW Memberships         -         800.00	10,000.00 800.00 7,500.00 10,000.00 7,000.00
1-5-3100-2102         PW Training Expense         6,488.00         8,000.00           1-5-3100-2103         PW Memberships         -         800.00	800.00 7,500.00 10,000.00 7,000.00
1-5-3100-2103 PW Memberships - 800.00	800.00 7,500.00 10,000.00 7,000.00
1-5-3100-2103 PW Memberships - 800.00	7,500.00 10,000.00 7,000.00
·	7,500.00 10,000.00 7,000.00
	7,000.00
1-5-3100-2110 PW Telephone 9,773.00 11,000.00	7,000.00
1-5-3100-2111 PW Utilities 6,340.00 7,000.00	
1-5-3100-2112 PW Courier/Freight 332.00 400.00	400.00
1-5-3100-2114 PW Communications 4,519.00 5,000.00	5,000.00
1-5-3100-2117 PW Small Equipment Operations 217.00 1,800.00	1,500.00
1-5-3100-2119 PW Small Tools and Equipment 2,228.00 2,500.00	4,500.00
1-5-3100-2121 PW Advertising - 100.00	100.00
1-5-3100-2150 PW Building Repairs	-
1-5-3100-2300 PW Materials and Supplies 9,980.00 10,000.00	11,000.00
1-5-3100-2305 PW Health and Safety 358.00 1,500.00	500.00
1-5-3100-2400 PW Technology 6,877.00 2,500.00	7,000.00
1-5-3100-3040 PW Contracted Services 12,728.00 14,000.00	16,600.00
1-5-3100-5000 PW Area Rated Charges 234.00 6,000.00	6,000.00
1-5-3100-5100 PW Interest charges	
1-5-3100-9000 Reserve Public Works Bldgs	
TOTAL 446,270.00 702,322.00	641,747.64
1-5-3120-1031 PW Paved Roads Redistributed Wages 1,271.00 -	-
1-5-3120-1130 PW Paved Redistributed Benefits	-
1-5-3120-2480 PW Paved Roads Patching 11,847.00 10,000.00	10,000.00
1-5-3120-3040 PW Paved Roads Contracted Services - 14,000.00	-
1-5-3120-7201 PW Paved Roads - Loan Interest	16,800.00
1-5-3120-7204 PW Paved Roads - Loan Principal	16,800.00
TOTAL 13,118.00 24,000.00	43,600.00
1-5-3121-1031 PW Paved WM Redistributed Wages 10,197.00 -	-
1-5-3121-1130 PW Paved WM Redistributed Benefits 861.00 -	-
1-5-3121-1132 PW Paved WM CPP 128.00 -	-
1-5-3121-1133 PW Paved WM EI 38.00 -	-
1-5-3121-1134 PW Paved WM OMERS 413.00 -	-
1-5-3121-1135 PW Paved WM EHT 84.00 -	-
1-5-3121-1136 PW Paved WM Group Benefits 394.00 -	-
1-5-3121-1137 PW Paved WM WSIB 148.00 -	-
1-5-3121-2300 PW Paved Road WM Materials and Supplies 2,231.00 14,000.00	14,000.00
1-5-3121-3040 PW Paved Road WM Contracted Services	-
TOTAL 14,494.00 14,000.00	14,000.00
1-5-3130-1031 PW Unpaved Roads Redistributed Wages 20,624.00 -	-
1-5-3130-1130 PW Unpaved Roads Redistributed Benefits 2,329.00 -	-
1-5-3130-1132 PW Unpaved Roads CPP 191.00 -	-
1-5-3130-1133 PW Unpaved Roads EI 60.00 -	-
1-5-3130-1134 PW Unpaved Roads OMERS 300.00 -	<u>-</u>
1-5-3130-1135 PW Unpaved Roads EHT 64.00 -	-

Account No.	Account Name	24 Actual Values	24 Budget Values	25 Budget Values
1-5-3130-1136	PW Unpaved Roads Group Benefits	251.00	-	-
1-5-3130-1137	PW Unpaved Roads WSIB	113.00	-	-
1-5-3130-2300	PW Unpaved Road Materials & Supplies	11,492.00	38,000.00	35,000.00
1-5-3130-3040	PW Unpaved Roads Contracted Services	22,498.00	-	16,500.00
TOTAL		57,922.00	38,000.00	51,500.00
1-5-3131-1031	PW Unpaved Road WM Redistributed Wages	6,025.00	-	-
1-5-3131-1130	PW Unpaved Road WM Redistributed Benefit	-	-	-
1-5-3131-1132	PW Unpaved Road WM CPP	235.00	-	-
1-5-3131-1133	PW Unpaved Road WM EI	77.00	-	-
1-5-3131-1134	PW Unpaved Road WM OMERS	416.00	-	-
1-5-3131-1135	PW Unpaved Road WM EHT	100.00	-	-
1-5-3131-1136	PW Unpaved Road WM Group Benefits	381.00	-	-
1-5-3131-1137	PW Unpaved Road WM WSIB	175.00	-	-
1-5-3131-2300	PW Unpaved Road WM Materials and Supplie	2,231.00	20,000.00	20,000.00
1-5-3131-3040	PW Unpaved Road WM Contracted Services	-	1,500.00	
TOTAL		9,640.00	21,500.00	20,500.00
1-5-3140-1031	PW Mine Road Redistributed Wages	15,834.00	-	-
1-5-3140-1130	PW Mine Road Redistributed Benefits	1,857.00	-	-
1-5-3140-1132	PW Mine Road CPP	112.00	-	-
1-5-3140-1133	PW Mine Road El	36.00	-	-
1-5-3140-1134	PW Mine Road OMERS	182.00	-	-
1-5-3140-1135	PW Mine Road EHT	39.00	-	-
1-5-3140-1136	PW Mine Road Group Benefits	-	-	-
1-5-3140-1137	PW Mine Road WSIB	68.00	-	-
1-5-3140-2300	PW Mine Road Materials & Supplies	-	25,000.00	25,000.00
1-5-3140-3040	PW Mine Road Contracted Services	21,715.00	-	5,000.00
TOTAL		39,843.00	25,000.00	30,000.00
1-5-3141-1031	PW Mine Road WM Redistributed Wages	4,797.00	-	-
1-5-3141-1130	PW Mine Road WM Redistributed Benefits	481.00	-	-
1-5-3141-1132	PW Mine Road WM CPP	49.00	-	-
1-5-3141-1133	PW Mine Road WM EI	20.00	-	-
1-5-3141-1134	PW Mine Road WM OMERS	77.00	-	-
1-5-3141-1135	PW Mine Road WM EHT	17.00	-	-
1-5-3141-1136	PW Mine Road WM Group Benefits	35.00	-	-
1-5-3141-1137	PW Mine Road WM WSIB	29.00	-	-
1-5-3141-2300	PW Mine Road WM Materials and Supplies	4,590.00	30,000.00	30,000.00
1-5-3141-3040	PW Mine Road WM Contracted Services	-	-	1,000.00
TOTAL		10,095.00	30,000.00	31,000.00
1-5-3160-1031	PW General Redistributed Wages	-	-	-
1-5-3160-1130	PW General Redistributed Benefits	-	-	-
TOTAL		-	-	-
1-5-3210-1031	PW Rabbit Lake Access Point Redistribute	474.00	-	-
1-5-3210-1130	PW Rabbit Lake Access Point Redistribute	64.00	-	-
TOTAL		538.00	-	-

Account No.	Account Name	24 Actual Values	24 Budget Values	25 Budget Values
1-5-3220-1031	PW Cassels Access Point Redistributed Wa	543.00	-	-
1-5-3220-1130	PW Cassells Access Point Redistributed B	4.00	-	-
1-5-3220-1132	PW Cassells Access Point CPP	26.00	-	-
1-5-3220-1133	PW Cassells Access Point EI	6.00	-	-
1-5-3220-1134	PW Cassells Access Point OMERS	42.00	-	-
1-5-3220-1135	PW Cassells Access Point EHT	9.00	-	-
1-5-3220-1137	PW Cassells Access Point WSIB	16.00	-	-
TOTAL		646.00	-	-
1-5-3230-1031	PW Net Lake Access Point Redistributed W	683.00	-	
1-5-3230-1130	PW Net Lake Access Point Redistributed B	28.00	-	-
1-5-3230-1132	PW Net Lake Access Point CPP	26.00	_	_
1-5-3230-1133	PW Net Lake Access Point El	7.00	_	_
1-5-3230-1134	PW Net Lake Access Point OMERS	43.00	-	-
1-5-3230-1135	PW Net Lake Access Point EHT	9.00	_	_
1-5-3230-1137	PW Net Lake Access Point WSIB	16.00	_	_
TOTAL		812.00	-	-
		312.00		
1-5-3240-1031	PW Mine Access Point Redistributed Wages	4,195.00	-	
1-5-3240-1130	PW Mine Access Point Redistributed Benef	378.00	-	-
1-5-3240-1132	PW Mine Access Point CPP	61.00	-	-
1-5-3240-1133	PW Mine Access Point El	21.00	-	-
1-5-3240-1134	PW Mine Access Point OMERS	133.00	-	-
1-5-3240-1135	PW Mine Access Point EHT	29.00	-	-
1-5-3240-1136	PW Mine Access Point Group Benefits	-	-	-
1-5-3240-1137	PW Mine Access Point WSIB	51.00	-	-
1-5-3240-2300	PW Mine Access Materials and Supplies	160.00	5,000.00	2,000.00
1-5-3240-3040	PW Mine Access Contracted Services	-	-	8,000.00
TOTAL		5,028.00	5,000.00	10,000.00
1-5-3250-2512	PW Dock Maintenance	93.00	1,000.00	5,000.00
TOTAL		93.00	1,000.00	
4.5.0000.0000		42.202.20	44.000.00	45,000,00
1-5-3260-2300	Navigational Aid Materials and Supplies	12,200.00	11,000.00	· · · · · · · · · · · · · · · · · · ·
1-5-3260-3040 TOTAL	Navigational Aid Contracted Services	12,214.00 <b>24,414.00</b>	12,000.00 <b>23,000.0</b> 0	· · · · · · · · · · · · · · · · · · ·
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1-5-3510-2360	PW Grader Operations	18,236.00	25,000.00	
1-5-3510-2361	PW Grader Maintenance and Repairs	9,742.00	25,000.00	
1-5-3510-7201	PW Grader LTD Interest	7,461.00	10,000.00	•
1-5-3510-7204 <b>TOTAL</b>	PW Grader LTD Principal	38,486.00 <b>73,925.00</b>	39,000.00 <b>99,000.0</b> 0	
		. 5,5 = 5100	33,000.00	3 1,000100
1-5-3520-2360	PW Loader Operations	6,941.00	10,000.00	10,000.00
1-5-3520-2361	PW Loader Maintenance and Repairs	2,573.00	16,000.00	16,000.00
1-5-3520-7201	PW Loader LTD Interest	-	-	-

Account No.	Account Name	24 Actual Values	24 Budget Values	25 Budget Values
1-5-3520-7204	PW Loader LTD Principal	-	-	-
TOTAL		9,514.00	26,000.00	26,000.00
1-5-3530-2360	PW Dozer Operations	6,295.00	6,000.00	6,500.00
1-5-3530-2361	PW Dozer Maintenance and Repairs	6,620.00	20,000.00	18,000.00
TOTAL	·	12,915.00	26,000.00	24,500.00
1-5-3540-2350	PW Large Truck Operations	22,050.00	40,000.00	35,000.00
1-5-3540-2351	PW Large Truck Maintenance and Repairs	18,029.00	25,000.00	25,000.00
1-5-3540-7201	PW Large Truck LTD Interest	5,793.00	8,000.00	5,000.00
1-5-3540-7204	PW Large Truck LTD Principal	28,206.00	29,000.00	27,000.00
TOTAL		74,078.00	102,000.00	92,000.00
1-5-3550-2350	PW Small Truck Operations	18,504.00	18,000.00	19,000.00
1-5-3550-2351	PW Small Truck Maintenance and Repairs	10,620.00	12,000.00	12,000.00
1-5-3550-7201	PW Small Truck - Loan Interest	-	-	2,400.00
1-5-3550-7204	PW Small Truck - Loan Principal	-	-	7,200.00
TOTAL		29,124.00	30,000.00	40,600.00
1-5-3600-2111	PW Town Streetlight Utilities	7,155.00	7,500.00	7,500.00
1-5-3600-3040	PW Town Streetlight Contracted Services	2,656.00	5,500.00	9,000.00
TOTAL	1 W Town Streetinght Contracted Services	9,811.00	13,000.00	16,500.00
1-5-3620-2111	PW Cassels Lake Streetlights Utilities	_	250.00	250.00
TOTAL	T W Cassels Lake Streetinghts Offittes	-	250.00	250.00
4.5.2640.2444	DMAA! A HI!!!!	2.402.00	4.000.00	4 000 00
1-5-3640-2111	PW Mine Access Utilities	3,493.00	4,000.00	4,000.00
1-5-3640-3040 TOTAL	PW Mine Access Streetlight Contracted Se	3,493.00	500.00 <b>4,500.00</b>	500.00 <b>4,500.00</b>
1-5-3900-1020	Crossing Guard Honorarium	7,559.00	-	8,000.00
1-5-3900-2300	Crossing Guard Materials and Supplies	2,944.00	8,000.00	1,500.00
1-5-3900-9100	PW Depreciation Expense	10,503.00	8,000.00	9,500.00
TOTAL		10,503.00	8,000.00	9,500.00
1-5-4100-1031	Sewer North Redistributed Wages	-	-	<u>-</u>
1-5-4100-1130	Sewer North Redistributed Benefits	-	-	-
1-5-4100-2109	Sewer North Natural Gas	-	-	-
1-5-4100-2110	Sewer North Telephone	829.00	1,000.00	1,000.00
1-5-4100-2111	Sewer North Utilities	3,664.00	-	4,000.00
1-5-4100-2300	Sewer North Materials and Supplies	750.00	5,000.00	2,500.00
1-5-4100-3040	Sewer North Contracted Services	8,845.00	8,000.00	30,000.00
1-5-4100-3120	Sewer North OCWA	60,422.00	60,819.00	130,000.00
1-5-4100-9000 TOTAL	Sewer N&S - Transfer to Reserves	74,510.00	74,819.00	26,050.00 <b>193,550.00</b>
IOIAL		74,510.00	74,013.00	193,330.00

Account No.	Account Name	24 Actual Values	24 Budget Values	25 Budget Values		
1-5-4102-1031	Sewer North Breaks Redistributed Wages	-	-	-		
1-5-4102-1130	Sewer North BreaksRedistributed Benefits	-	-	-		
TOTAL		-	-	-		
1-5-4103-1031	Sewer North Shut Off Redistributed Wages	-	-	-		
1-5-4103-1130	Sewer North Shut OffRedistributed Benefi	-	-	-		
TOTAL		<del>-</del>	<del>-</del>	<del>-</del>		
1-5-4150-1031	Sewer South Redistributed Wages	-	-	-		
1-5-4150-1130	Sewer South Redistributed Benefits	-	-	-		
1-5-4150-2110	Sewer South Telephone	829.00	1,000.00	· · · · · · · · · · · · · · · · · · ·		
1-5-4150-2111	Sewer South Utilities	3,664.00	-	4,000.00		
1-5-4150-2300	Sewer South Materials and Supplies	276.00	8,000.00	· · · · · · · · · · · · · · · · · · ·		
1-5-4150-3040	Sewer South Contracted Services	11,037.00	8,000.00	· · · · · · · · · · · · · · · · · · ·		
1-5-4150-3120	South Sewer OCWA	46,445.00	53,022.00			
TOTAL		62,251.00	70,022.00	93,000.00		
1-5-4152-1031	Sewer South Breaks Redistributed Wages		-			
1-5-4152-1130	Sewer South Breaks Redistributed Benefit	-	-	-		
TOTAL		-	-	-		
1-5-4153-1031	Sewer South Shut Off Redistributed Wages	-	-	<u> </u>		
1-5-4153-1130	Sewer South Shut OffRedistributed Benefi	-	-	-		
TOTAL		-	-	-		
1-5-4200-1031	Grinder Pump Redistributed Wages	5,177.00	-	-		
1-5-4200-1130	Grinder Pump Redistributed Benefits	569.00	-	-		
1-5-4200-1132	Grinder Pump CPP	24.00	-	-		
1-5-4200-1133	Grinder Pump El	8.00	-	-		
1-5-4200-1134	Grinder Pump OMERS	42.00	-	-		
1-5-4200-1135	Grinder Pump EHT	9.00	-	-		
1-5-4200-1136	Grinder Pump Group Benefits	-	-	-		
1-5-4200-1137	Grinder Pump WSIB	16.00	-			
1-5-4200-2300	Grinder Pump Materials and Supplies	22,563.00	30,000.00			
1-5-4200-3040	Grinder Pump Contracted Services	2,126.00	10,000.00			
1-5-4200-3120 1-5-4200-7201	Grinder Pump On Call - OCWA Grinder Pump LTD Interest	3,620.00	<u> </u>	5,000.00		
1-5-4200-7201	Grinder Pump LTD Principal	-	<u> </u>	<u>-</u>		
1-5-4200-9000	Grinder Pump - Transfer to Reserves			5,000.00		
TOTAL	difficer rump - transfer to Reserves	34,154.00	40,000.00			
1-5-4300-1031	Water North Redistributed Wages	53.00	-	-		
1-5-4300-1130	Water North Redistributed Benefits	7.00	-	-		
1-5-4300-2109	Water North Natural Gas	-	<u>-</u>	-		
1-5-4300-2110	Water North Telephone	2,892.00	3,000.00	· · · · · · · · · · · · · · · · · · ·		
1-5-4300-2111	Water North Utilities	4,188.00	1,000.00			
1-5-4300-2300	Water North Materials and Supplies	4,060.00	8,000.00	7,000.00		

Account No.	Account Name	24 Actual Values	24 Budget Values	25 Budget Values
1-5-4300-3040	Water North Contracted Services	50,706.00	15,000.00	45,000.00
1-5-4300-3120	Water North OCWA	129,229.00	137,189.00	140,000.00
1-5-4300-9000	Water N&S Transfer to Reserves	-	-	48,150.00
TOTAL		191,135.00	164,189.00	247,650.00
1-5-4302-1031	Water North Break Redistributed Wages	1,772.00	-	-
1-5-4302-1130	Water North Break Redistributed Benefits	238.00	-	-
TOTAL		2,010.00	-	-
1-5-4303-1031	Water North Shut Off Redistributed Wages	-	-	-
1-5-4303-1130	Water North Shut Off Redistributed Benef	-	-	-
TOTAL		-	-	-
1-5-4350-1031	Water South Redistributed Wages	-	-	-
1-5-4350-1130	Water South Redistributed Benefits	-	-	-
1-5-4350-2109	Water South Natural Gas	-	-	-
1-5-4350-2110	Water South Telephone	-	-	-
1-5-4350-2111	Water South Utilities	61,312.00	75,000.00	100,000.00
1-5-4350-2300	Water South Materials and Supplies	6,164.00	8,000.00	7,000.00
1-5-4350-3040	Water South Contracted Services	43,915.00	18,000.00	35,000.00
1-5-4350-3120	Water South OCWA	128,470.00	136,384.00	140,000.00
TOTAL		239,861.00	237,384.00	282,000.00
1-5-4352-1031	Water South Break Redistributed Wages	-	-	
1-5-4352-1130	Water South Break Redistributed Benefits	-	-	-
TOTAL		-	-	-
1-5-4353-1031	Water South Shut Off Redistributed Wages	64.00	-	-
1-5-4353-1130	Water South Shut Off Redistributed Benef	-	-	-
1-5-4353-1132	Water South Shut Off CPP	4.00	-	-
1-5-4353-1133	Water South Shut Off El	1.00	-	-
1-5-4353-1134	Water South Shut Off OMERS	6.00	-	-
1-5-4353-1135	Water South Shut Off EHT	1.00	-	-
1-5-4353-1137	Water South Shut Off WSIB	2.00	-	-
TOTAL		78.00	-	-
1-5-4400-1010	Waste Collection Salaries & Wages	234.00	15,744.00	14,419.56
1-5-4400-1031	Waste Collection Redistributed Wages	15,949.00	-	-
1-5-4400-1130	Waste Collection Redistributed Benefits	1,783.00	-	-
1-5-4400-1132	Waste Collection CPP	139.00	520.00	441.46
1-5-4400-1133	Waste Collection El	58.00	366.00	331.65
1-5-4400-1134	Waste Collection OMERS	226.00	1,181.00	1,267.34
1-5-4400-1135	Waste Collection EHT	49.00	307.00	281.18
1-5-4400-1136	Waste Collection Group Benefits	73.00	-	-
1-5-4400-1137	Waste Collection WSIB	86.00	538.00	493.15
1-5-4400-2300	Waste Collection Materials and Supplies	409.00	500.00	500.00
1-5-4400-2350	Waste Collection Vehicle Operations	4,539.00	7,000.00	6,000.00
1-5-4400-2351	Waste CollectionVehicle Repairs & Mainte	1,774.00	8,000.00	6,000.00

Account No.	Account Name	24 Actual Values	24 Budget Values	25 Budget Values
1-5-4400-9000	Waste Collection - Transfer to Reserves	-	-	2,973.43
TOTAL		25,319.00	34,156.00	32,707.78
1-5-4500-1010	Strathy Salary and Wages	25,145.00	25,190.00	23,071.29
1-5-4500-1031	Strathy Landfill Redistributed Wages	8,082.00	-	-
1-5-4500-1130	Strathy Landfill Redistributed Benefits	888.00	-	-
1-5-4500-1132	Strathy CPP	912.00	1,291.00	1,164.49
1-5-4500-1133	Strathy El	629.00	585.00	530.64
1-5-4500-1134	Strathy - OMERS	1,026.00	1,889.00	2,027.75
1-5-4500-1135	Strathy EHT	528.00	491.00	449.89
1-5-4500-1136	Strathy Group Benefits	41.00	-	-
1-5-4500-1137	Strathy WSIB	935.00	862.00	789.04
1-5-4500-2300	Strathy Landfill Materials and Supplies	834.00	6,000.00	3,500.00
1-5-4500-2485	Strathy Landfill Monitoring Costs and An	15,592.00	5,500.00	16,000.00
1-5-4500-3040	Strathy Landfill Contracted Services	8,688.00	18,400.00	15,000.00
TOTAL	,	63,300.00	60,208.00	62,533.10
1-5-4510-1010	Sisk Salary and Wages	27,045.00	28,339.00	25,955.21
1-5-4510-1031	Sisk Landfill Redistributed Wages	4,150.00	-	-
1-5-4510-1130	Sisk Landfill Redistributed Benefits	251.00	-	-
1-5-4510-1132	Sisk CPP	945.00	1,478.00	1,336.08
1-5-4510-1133	Sisk El	674.00	659.00	596.97
1-5-4510-1134	Sisk OMERS	1,144.00	2,125.00	2,281.22
1-5-4510-1135	Sisk EHT	568.00	553.00	506.13
1-5-4510-1137	Sisk WSIB	1,005.00	969.00	887.67
1-5-4510-2091	Sisk Landfill Mileage Expense	5,066.00		6,000.00
1-5-4510-2300	Sisk Landfill Materials and Supplies	339.00	6,000.00	1,000.00
1-5-4510-2485	Sisk Landfill Monitoring Costs and Annua	10,614.00	11,000.00	11,500.00
1-5-4510-3040	Sisk Landfill Contracted Services	12,670.00	12,000.00	14,000.00
TOTAL		64,471.00	63,123.00	64,063.27
1-5-4520-1010	Briggs Landfill Wages	14,564.00	14,957.00	13,698.58
1-5-4520-1031	Brigg Landfill Redistributed Wages	9,126.00	-	-
1-5-4520-1130	Brigg Landfill Redistributed Benefits	1,035.00	-	-
1-5-4520-1132	Briggs Landfill CPP	748.00	682.00	606.82
1-5-4520-1133	Briggs Landfill EI	373.00	348.00	315.07
1-5-4520-1134	Briggs Landfill OMERS	586.00	1,122.00	1,203.98
1-5-4520-1135	Briggs Landfill EHT	313.00	292.00	267.12
1-5-4520-1136	Briggs Landfill Group Benefits	-	-	-
1-5-4520-1137	Briggs Landfill WSIB	554.00	512.00	468.49
1-5-4520-2300	Brigg Landfill Materials and Supplies	2,635.00	4,000.00	4,000.00
1-5-4520-2485	Brigg Landfill Monitoring Costs and Annu	8,991.00	11,000.00	10,000.00
1-5-4520-3040	Brigg Landfill Contracted Services	9,871.00	12,000.00	12,000.00
TOTAL		48,796.00	44,913.00	42,560.05
1-5-4540-1010	Transfer Station Salaries & Wages	50,316.00	48,246.00	44,187.63
1-5-4540-1031	Transfer Station Redistributed Wages	197.00	-	-
1-5-4540-1132	Transfer Station CPP	1,976.00	2,662.00	2,420.91
1-5-4540-1133	Transfer Station El	1,174.00	1,121.00	1,016.32
1-5-4540-1134	Transfer Station OMERS	1,650.00	3,618.00	3,883.68

Account No.	Account Name	24 Actual Values	24 Budget Values	25 Budget Values
1-5-4540-1135	Transfer Station EHT	981.00	941.00	861.66
1-5-4540-1136	Transfer Station Group Benefits	6.00	-	-
1-5-4540-1137	Transfer Station WSIB	1,734.00	1,650.00	1,511.22
1-5-4540-2300	Transfer Station Materials	128.00	9,000.00	9,000.00
1-5-4540-2350	Transfer Stations Vehicle Operations	5,103.00	10,000.00	7,000.00
1-5-4540-2351	Transfer Station Vehicle Repair & Maint	7,688.00	5,000.00	9,000.00
1-5-4540-3040	Transfer Station Contracted Services	11,320.00	7,000.00	12,000.00
1-5-4540-9000	Transfer Station Transfer to Reserves	-	-	9,000.00
TOTAL		82,273.00	89,238.00	99,881.41
1-5-4599-2300	Landfill Closure Costs	-	-	
TOTAL		-	-	-
1-5-4600-2204	Strathy Recycling Bin Rental	-	2,500.00	2,500.00
1-5-4600-3040	Strathy Recycling Contracted Services	75,879.00	80,000.00	80,000.00
TOTAL		75,879.00	82,500.00	82,500.00
1-5-4610-3040	Sisk Recycling Contracted Services	2,468.00	5,000.00	4,000.00
TOTAL		2,468.00	5,000.00	4,000.00
1-5-4640-2204	Mine Landing Bin Rental	_	-	_
1-5-4640-3040	Mine Landing Recycling Contracted Servic	4,685.00	9,000.00	6,000.00
TOTAL		4,685.00	9,000.00	6,000.00
1-5-4660-2204	General Recycle - Bin Rental	1,832.00	2,000.00	2,200.00
1-5-4660-2300	Strathy Recycling Materials and Supplies	-	-	-
TOTAL	озам, пос, выд постав структо	1,832.00	2,000.00	2,200.00
1-5-4700-2450	Waste Hazardous Material North Bay	3,712.00	2,000.00	4,000.00
TOTAL	,	3,712.00	2,000.00	4,000.00
1-5-4800-3040	Waste Management Master Plan	-	-	-
TOTAL		-	-	-
1-5-4900-9100	Environmental Depreciation Expense	-	-	-
TOTAL		-	-	-
1-5-5100-2103	CSWB Plan Membership	1,621.00	3,242.00	3,500.00
1-5-5100-2402	Public Health Services	51,376.00	51,376.00	53,432.70
TOTAL		52,997.00	54,618.00	
1-5-5300-1010	Cemetery Salaries and Wages	6,871.00	6,722.00	5,838.85
1-5-5300-1031	Cemetery Redistributed Wages	1,206.00	-	-
1-5-5300-1130	Cemetery Redistributed Benefits	918.00	_	

Account No.	Account Name	24 Actual Values	24 Budget Values	25 Budget Values
1-5-5300-1132	Cemetery CPP	27.00	192.00	139.16
1-5-5300-1133	Cemetery El	14.00	156.00	134.29
1-5-5300-1134	Cemetery OMERS	20.00	504.00	513.18
1-5-5300-1135	Cemetery EHT	12.00	131.00	113.86
1-5-5300-1137	Cemetery WSIB	21.00	230.00	199.69
1-5-5300-2150	Cemetery Repairs & Maintenance	537.00	500.00	800.00
1-5-5300-2300	Cemetery Materials and Supplies	955.00	3,000.00	3,000.00
1-5-5300-3040	Cemetery Contracted Services	2,345.00	500.00	2,500.00
TOTAL		12,926.00	11,935.00	13,239.03
1-5-5500-1031	Family Health Team Redistributed Wages	-	-	-
1-5-5500-1130	Family Health Team Redistributed Benefit	-	-	-
TOTAL		-	-	-
1-5-5900-9100	Health Depreciation Expense	-	-	-
TOTAL		-	-	-
1-5-6100-7400	Local Services Realignment	1,043,146.00	1,043,148.00	1,070,037.00
TOTAL		1,043,146.00	1,043,148.00	1,070,037.00
1-5-6200-7400	Au Chateau	512,754.00	513,272.00	521,264.00
TOTAL		512,754.00	513,272.00	521,264.00
1-5-7100-1010	Parks and Recreation Salaries and Wages	114,571.00	122,752.00	149,432.12
1-5-7100-1031	Parks and Recreation Redistributed Wages	2,721.00	-	
1-5-7100-1130	Parks and Recreation Redistributed Benef	359.00	_	-
1-5-7100-1132	Parks and Recreation CPP	5,016.00	6,092.00	7,921.21
1-5-7100-1133	Parks and Recreation El	2,475.00	2,663.00	3,422.67
1-5-7100-1134	Parks and Recreation OMERS	5,136.00	9,051.00	12,709.16
1-5-7100-1135	Parks and Recreation EHT	2,113.00	2,394.00	2,913.93
1-5-7100-1136	Parks and Recreation Group Benefits	5,124.00	4,757.00	5,203.33
1-5-7100-1137	Parks and Recreation WSIB	3,726.00	4,198.00	5,110.58
1-5-7100-2041	Parks and Recreation Ball Field Maintena	-	1,000.00	1,000.00
1-5-7100-2100	Parks and Recreation Travel	-	1,000.00	1,000.00
1-5-7100-2102	Parks and Recreation Training	4,552.00	1,500.00	4,000.00
1-5-7100-2300	Parks and Recreation Materials and Suppl	2,349.00	5,000.00	10,000.00
1-5-7100-2305	Parks and Recreataion H&S	-	1,500.00	2,000.00
1-5-7100-2400	Parks and Recreation Technology	2,916.00	-	2,000.00
1-5-7100-3040	Parks and Recreation Contracted Services	4,794.00	500.00	5,400.00
1-5-7100-3500	Parks and Recreations Funded Programs	-	-	-
1-5-7100-3501	Parks and Recreations Funded Programs			23,554.00
1-5-7100-6124	Canada Day	16,199.00	15,000.00	15,000.00
1-5-7100-6126	Events	2,194.00	4,000.00	4,000.00
1-5-7100-6127	Cornhole Expense	463.00	-,000.00	-,000.00
1-5-7100-6129	Shiverfest	4,329.00	3,000.00	4,000.00
TOTAL	5511600	179,037.00	184,407.00	258,666.99
1-5-7200-1010	Community Centre Salaries and Wages			

Account No.	Account Name	24 Actual Values	24 Budget Values	25 Budget Values
1-5-7200-1031	Community Centre Redistributed Wages	1,912.00	-	-
1-5-7200-1130	Community Centre Redistributed Benefits	109.00	-	-
1-5-7200-1132	Community Centre CPP	47.00	-	-
1-5-7200-1133	Community Centre EI	16.00	-	-
1-5-7200-1134	Community Centre OMERS	56.00	-	-
1-5-7200-1135	Community Centre EHT	23.00	-	-
1-5-7200-1136	Community Centre Group Benefits	-	-	-
1-5-7200-1137	Community Centre WSIB	41.00	-	-
1-5-7200-2103	Community Centre Membership Fees	190.00	200.00	200.00
1-5-7200-2109	Community Centre Natural Gas	18,372.00	16,000.00	20,000.00
1-5-7200-2110	Community Centre Telephone	6,160.00	6,000.00	6,500.00
1-5-7200-2111	Community Centre Utilities	57,386.00	45,000.00	60,000.00
1-5-7200-2119	Community Centre Shop Tools/Equipment	-	2,000.00	2,000.00
1-5-7200-2121	Community Centre Advertising	-	-	-
1-5-7200-2150	Community Centre Building Maintenance	14,809.00	17,000.00	20,000.00
1-5-7200-2152	Community Centre Janitorial Supplies	2,803.00	2,000.00	3,000.00
1-5-7200-2159	Community Centre Vending Supplies	4,756.00	2,000.00	5,000.00
1-5-7200-2300	Community Centre Materials and Supplies	1,817.00	2,000.00	2,000.00
1-5-7200-2305	Community Centre Health and Safety	235.00	1,000.00	1,000.00
1-5-7200-2351	Community Centre Vehicle Maintenance & R	4,620.00	5,000.00	6,000.00
1-5-7200-2360	Community Centre Equipment Operations	865.00	8,000.00	2,000.00
1-5-7200-2361	Community Centre Equipment Maintenance a	836.00	5,000.00	2,000.00
1-5-7200-2400	Community Centre Technology	173.00	1,000.00	10,500.00
1-5-7200-3040	Community Centre Contracted Services	34,108.00	6,000.00	35,000.00
1-5-7200-3120	Community Centre Ice Plant Maintenance	8,276.00	20,000.00	15,000.00
1-5-7200-4123	Community Centre Subsidies - TCF	201.00	-	-
TOTAL		157,811.00	138,200.00	190,200.00
1-5-7300-1010	Tower Salaries and Wages			
1-5-7300-1010	Tower Redistributed Wages	207.00	<u> </u>	-
1-5-7300-1031	Tower Redistributed Wages Tower Redistributed Benefits	207.00	<u> </u>	-
1-5-7300-1130	Tower CPP	12.00	<u> </u>	-
1-5-7300-1132				-
	Tower EI Tower EHT	4.00 5.00	-	-
1-5-7300-1135 1-5-7300-1137	Tower WSIB	7.00		-
1-5-7300-2110	Tower Telephone	7.00	<u> </u>	
1-5-7300-2110	Tower Utilities	6,268.00	1,500.00	3,000.00
1-5-7300-2111	Tower Trail Maintenance and Signage	122.00	2,000.00	
1-5-7300-2121	Tower Advertising	122.00	2,000.00	2,000.00
1-5-7300-2121	Tower Building Maintenance	1,084.00	2,000.00	2,000.00
1-5-7300-2150	Tower Janitorial Supplies	659.00	500.00	
1-5-7300-2300	Tower Materials and Supplies	578.00	1,500.00	
1-5-7300-2400	Tower Technology	376.00	1,300.00	1,300.00
1-5-7300-3040	Tower Contracted Services	1,030.00	2,000.00	2,000.00
TOTAL	Tower Contracted Services	9,976.00	9,500.00	
IJIAL		3,370.00	3,300.00	11,300.00
1-5-7500-1010	Library Salaries and Wages	64,117.00	62,800.00	87,885.00
1-5-7500-1031	Library Redistributed Wages	-	-	-
1-5-7500-1130	Library Redistributed Benefits	-	-	-
1-5-7500-1132	Library CPP	1,371.00	1,300.00	4,396.16
1-5-7500-1133	Library El	1,502.00	1,450.00	•
1-5-7500-1134	Library OMERS	2,847.00	2,625.00	7,909.65

Account No.	Account Name	24 Actual Values	24 Budget Values	25 Budget Values
1-5-7500-1135	Library EHT	1,260.00	1,250.00	1,713.76
1-5-7500-1136	Library Group Benefits	-	-	5,038.80
1-5-7500-1137	Library WSIB	2,233.00	2,260.00	3,005.67
1-5-7500-2100	Library Travel	-	100.00	100.00
1-5-7500-2102	Library Training Expense	448.00	400.00	400.00
1-5-7500-2103	Library Membership Fees	1,395.00	1,600.00	1,600.00
1-5-7500-2104	Library Subscriptions	160.00	500.00	500.00
1-5-7500-2110	Library Telephone	2,863.00	2,670.00	2,900.00
1-5-7500-2115	Library Office Supplies	1,625.00	1,250.00	1,500.00
1-5-7500-2117	Library Small Equipment Operations	158.00	1,500.00	1,000.00
1-5-7500-2123	Library Tech Support	5,253.00	5,150.00	5,500.00
1-5-7500-2150	Library Office Repairs and Maintenance	-	500.00	500.00
1-5-7500-2300	Library Materials and Supplies	1,858.00	1,250.00	1,500.00
1-5-7500-2302	Library Book Purchases	4,671.00	5,300.00	5,300.00
1-5-7500-2305	Library H&S	185.00	-	200.00
1-5-7500-2400	Library Technology	1,060.00	2,500.00	2,500.00
1-5-7500-2453	Library Literacy	-	1,000.00	1,000.00
1-5-7500-2456	Library Service Ontario Expenses	-	-	-
1-5-7500-2499	Library Capital cap matching funds	-	-	-
1-5-7500-2745	Library Local History Project	-	-	-
1-5-7500-3040	Library - Inter Library Loans	187.00	200.00	200.00
1-5-7500-5100	Library Bank Acct Service Charges	98.00	-	200.00
TOTAL		93,291.00	95,605.00	136,891.48
1-5-7600-2111	Chalet Utilities	2,138.00	8,000.00	8,000.00
1-5-7600-2150	Chalet Building Repairs & Maintenance	2,496.00	8,000.00	8,000.00
1-5-7600-2152	Chalet Janitorial Supplies	271.00	1,000.00	1,000.00
1-5-7600-2300	Chalet Materials & Supplies	530.00	1,000.00	1,000.00
1-5-7600-3040	Chalet Contracted Services	3,848.00	5,000.00	7,000.00
TOTAL		9,283.00	23,000.00	25,000.00
1-5-7900-9100	Recreation Depreciation Expense	-	-	-
TOTAL		-	-	-
1-5-8100-1010	Planning Salaries and Wages	-	-	-
1-5-8100-1020	PAC Honorariaums	-	-	-
1-5-8100-1031	Planning Redistributed Wages	-	-	-
1-5-8100-1130	Planning Redistributed Benefits	<u>-</u>	-	-
1-5-8100-1132	Planning CPP	-	-	-
1-5-8100-1133	Planning El	-	-	-
1-5-8100-1134	Planning OMERS	-	-	-
1-5-8100-1135	Planning EHT	-	-	-
1-5-8100-1136	Planning Group Benefits	1,025.00	-	-
1-5-8100-1137	Planning WSIB	-	-	-
1-5-8100-2100	Planning Travel	<u> </u>	5,000.00	-
1-5-8100-2101	Planning Conference Expense	<u> </u>	2,000.00	<u> </u>
1-5-8100-2102	Planning Training Expense	509.00	-	1,000.00
1-5-8100-2103	Planning Membership Fees	-	1,000.00	-
	Planning Advertising		80,000.00	
1-5-8100-2121	Planning Advertising		80,000.00	
1-5-8100-2121 1-5-8100-2131	Planning Advertising Planning Legal Fees	86,909.00	20,000.00	35,000.00

Account No.	Account Name	24 Actual Values	24 Budget Values	25 Budget Values
1-5-8100-2136	Planning Registration and Search Fees	-	-	-
1-5-8100-2140	Planning OMB Hearings	-	1,000.00	-
1-5-8100-2300	Planning Materials and Supplies	29.00	-	100.00
1-5-8100-2306	Planning Inspections	- 346.00	1,700.00	500.00
1-5-8100-2400	Planning Technology	252.00	15,000.00	500.00
1-5-8100-3040	Planning GIS Contracted Services	14,704.00	-	15,000.00
1-5-8100-9000	CAP Community Improvement Plan	-	-	-
TOTAL		116,979.00	126,700.00	97,100.00
1-5-8200-1010	Development Salaries and Wages	85,876.00	-	-
1-5-8200-1132	Development CPP	4,056.00	-	-
1-5-8200-1133	Development El	1,469.00	-	-
1-5-8200-1134	Development OMERS	7,844.00	-	-
1-5-8200-1135	Development EHT	1,530.00	-	-
1-5-8200-1136	Development Group Benefits	6,166.00	-	-
1-5-8200-1137	Development WSIB	2,711.00	-	-
1-5-8200-2100	Development Travel	-	-	-
1-5-8200-2101	Development Conferences	-	-	-
1-5-8200-2102	Development Training	-	-	-
1-5-8200-2103	Development Memberships	887.00	1,200.00	-
1-5-8200-2121	Development Advertising	400.00	3,000.00	-
1-5-8200-2300	Development Materials and Supplies	-	-	-
1-5-8200-2400	Development Technology	3,186.00	3,000.00	-
1-5-8200-3040	Development Contracted Services	-	-	-
1-5-8200-7400	EDC Expenses	-	-	-
TOTAL		114,125.00	7,200.00	-
1-5-8300-1010	EDO Wages	63,408.00	71,360.00	66,602.60
1-5-8300-1132	EDO CPP	3,581.00	3,868.00	4,034.10
1-5-8300-1133	EDO EI	1,460.00	1,469.00	1,508.47
1-5-8300-1134	EDO OMERS	5,479.00	4,846.00	
1-5-8300-1135	EDO EHT	1,240.00	1,392.00	1,298.75
1-5-8300-1136	EDO Group Benefits	5,689.00	4,757.00	5,203.33
1-5-8300-1137	EDO WSIB	2,194.00	2,441.00	
1-5-8300-2090	EDO Meal Expense	250.00	-	300.00
1-5-8300-2091	EDO Mileage Expense	137.00	-	1,000.00
1-5-8300-2100	EDO Travel	232.00	3,000.00	
1-5-8300-2102	EDO Training Expense	7,578.00	-	3,000.00
1-5-8300-2103	EDO Membership Fees	343.00	-	500.00
1-5-8300-2110	EDO Telephone	274.00	2,000.00	
1-5-8300-2300	EDO Materials and Supplies	-	2,000.00	1,000.00
1-5-8300-2400	EDO Technology	434.00	-	2,000.00
1-5-8300-3040	EDO Contracted Services / Legal	8,302.00	20,000.00	10,000.00
1-5-8900-9100	Development Depreciation Expense	-	-	-
TOTAL		100,601.00	117,133.00	104,885.13
		6,387,646.00	6,801,769.00	7,431,182.08

#### PROPOSED 2025 CAPITAL

Dept	Description	Est.	Costs	Reser	ve Alloc.	Gen. Tax Levy	Funding	Funding Desc.	Allocation	Allocation Desc.	Reserv	ve Use	Reserve Desc.	Loan Request	Loan Desc.
PW	Engineered Plans for New PW/Municipal/Fire Building	\$	60,000.00								\$	60,000.00	PW Building		
PW	Landfill Reserve - Closure Costs	\$	25,000.00	\$	25,000.00	\$ 25,000.00									
PW	Lagoon Desludging Reserve	\$	25,000.00	\$	25,000.00	\$ 25,000.00									
PW	Grinder Pump Timers	\$	25,000.00	\$	25,000.00	\$ 25,000.00									
PW	Temagami Access Road Repairs and Engineering	\$	234,880.56						\$ 134,880.56	NORDS 2024/2025	\$ 1	00,000.00	LTAR Road Reserve		
PW	Temagami Access Bridge Repair	\$	120,000.00						\$ 70,000.00	NORDS 2024/2026	\$	50,000.00	LTAR Bridge Reserve		
pw	Gravel Roads - Ditching, Brushing, Culverts, Gravel	\$	150,000.00			\$ 108,820.00					\$	41,180.00	Gravel/Ditch/brush		
pw	Fox Run - Double Surface Treatment	\$ :	1,109,432.81				\$ 422,812.50	HECS Funding	\$ 211,282.00	OCIF 2024 & 2025				\$ 475,338.31	1 I.O. Loan
pw	New 1/2 Ton	\$	80,000.00											\$ 80,000.00	) Financed
PR	Engineer Inspections tower and platforms	\$	12,000.00			\$ 12,000.00									
PR	Lean to for Arena Exit Doors	\$	60,000.00			\$ 60,000.00									
PR	2 40ft Sea cans	\$	10,000.00			\$ 10,000.00									
TFD	TFD Bunker Gear	\$	11,500.00			\$ 11,500.00									
TFD	Rectify Boiler System (High efficiency furnace with air)	\$	11,500.00			\$ 11,500.00									
OCWA	OCWA Sewer Capital	\$	22,375.00			\$ 22,375.00									
OCWA	OCWA Water Capital	\$	79,125.00			\$ 24,922.00			\$ 54,203.00	Gas Tax					
AMB	Ambulance Building Capital	\$	12,000.00								\$	12,000.00	Ambulance Buidling		
	FUNDING														
ADMIN	FCM Net Zero Studies	\$	83,114.32				\$ 83,114.32	FCM Net Zero Fund							
PW	ICIP UV Lagoon	\$	356,149.28				\$ 261,164.27	ICIP Funding						\$ 94,985.01	1 I.O. Loan
PW	ICIP UV Water Treatment Plant	\$	246,814.55				\$ 180,989.11	ICIP Funding						\$ 65,825.44	4 I.O. Loan
PW	ICIP UV Standpipe	\$ :	1,635,429.74				\$ 1,199,260.63	ICIP Funding						\$ 436,169.11	1 I.O. Loan
	LOAN REPAYMENT IN CAPITAL														
	Fire SCBA	\$	40,400.00			\$ 40,400.00									
														_	
	TOTAL	\$ 4	4,409,721.26	\$	75,000.00	\$ 376,517.00	\$ 2,147,340.82		\$ 470,365.56		\$ 2	63,180.00		\$ 1,152,317.88	3

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#### PROPOSED FUTURE CAPITAL

PROPOSED FUTURE CAPITAL	<u> </u>	1
Description	Est. Cost	Year
MRFD New Truck	\$ 788,904.58	2026
Boat Ramp Inspection in Town - Lake Temagami	\$ 20,000.00	2026
New Telephone Switch - Sunwire - Required	\$ 8,000.00	2026
MRFD Reserve Allocation	\$ 25,000.00	2024 Surplus?
TFD Reserve Allocation - until 2032	\$ 82,000.00	2024 Surplus?
Temagami South Secondary Treatment Train	\$ 3,000,000.00	Future
Poplar Repair - replace water and sewer mains	\$ 350,000.00	Future
Loop water lines Spring Garden / Mountain View (2 dead ends and back up supply)	\$ 400,000.00	Future
Sunset Crescent	\$ 60,000.00	Future
Spruce Drive to Goward	\$ 300,000.00	Future
Birch Crescent	\$ 50,000.00	
Woodcrest / Shoreline	\$ 70,000.00	
Manhole Paving Temagami North	\$ 20,000.00	
Road Packer for Grader	\$ 38,000.00	
Plow and Sander for 3 Ton	\$ 48,000.00	
New 1/2 Ton - GM	\$ 80,000.00	
ONR Railway Crossing	\$ 60,000.00	
Net Lake Beach Dock Extension	\$ 25,000.00	
TFD Garage Doors	\$ 6,000.00	
Additional Slip Docks for Town Waterfront (rentals) - 12 slips	\$ 50,000.00	
Cassels Lake Dock Extention & crib repair	\$ 25,000.00	
Emergency Generators for all Municipal Facilities	\$ -	Future
Community Centre Roof Ice guard	\$ 80,000.00	
Repair Bridge and Platform, Shingle Museum / Lights / flag pole	\$ 55,000.00	
Senior Fitness Equipment Install	\$ 45,000.00	
Rubberized Flooring - Lobby washrooms / dressing rooms rooms 1-3	\$ 50,000.00	
Washroom Renovations	\$ 50,000.00	Future
Bleachers	\$ 40,000.00	Future
Tennis Court / basket ball court / soccer nets / Fence repairs	\$ 140,000.00	
Lights on walking path Arena and tower	\$ -	Future
TFD Portable Radios / MR Radios	\$ 18,600.00	
Water Tanker (used unit)	\$ 100,000.00	
Mun Office Building Upgrades - doors, exterior - building maintenance	\$ 25,000.00	
Industrial Park Road Expansion	\$ 30,000.00	
Upgrade of Office Computers (5 new systems needed this year)	\$ 10,000.00	
New Lawn Tractor	\$ -	Future
Capital Replacement Reserve - Wilson Lake Bridge #2	\$ 50,000.00	
	, 22,230.00	

#### **ESTIMATED BORROWING**

Estimated Borrowing Review												
Project	Term	-	Prior to 2025		2025		2026		Approximate Annual Repayment	Not Accounted For in 2025 Budget		
Grader	2 years	\$	70,557.61						\$ 37,908.24			
Big Truck	2 years	\$	56,413.11						\$ 30,309.12			
ICIP Green	10 years	\$	1,150,000.00						\$ 124,080.00	\$ 84,080.00		
Fire SCBA	5 years	\$	196,000.00						\$ 46,584.00			
Roads	10 years			\$	475,338.31				\$ 67,200.00	\$ 33,600.00		
Small Truck	5 years			\$	80,000.00				\$ 18,120.00	\$ 8,520.00		
Fire Truck	10 years					\$	366,904.58		\$ 51,120.84	\$ 51,120.84		
TOTALS		\$	1,472,970.72	\$	555,338.31	\$	366,904.58					
						Ś	2,395,213.61		\$ 375,322.20	\$ 177,320.84		

#### **MUNICIPAL RESERVES**

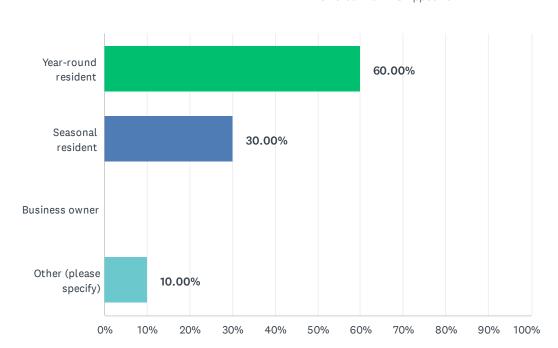
Acct_Code	Account_Name	202	24_Balance	20	25_Allocation	2025_	Withdrawal	202	5_Balance
1-3-3100-1000	Reserve - Discretionary Capital	-\$	355,000.00					-\$	355,000.00
1-3-3100-1200	Reserve - Welcome Centre General	-\$	50,000.00					-\$	50,000.00
1-3-3100-1300	Reserve - Loan Reserve	\$	-					\$	-
1-3-3100-1310	Reserve - Discretionary Operating	-\$	524,563.37					-\$	524,563.37
1-3-3100-1320	Reserve - Tax Rate Stabilization	-\$	267,031.00					-\$	267,031.00
1-3-3100-1330	Reserve - Operating Budget	\$	-					\$	-
1-3-3100-1340	Reserve - Cannabis	-\$	10,000.00					-\$	10,000.00
1-3-3100-2000	Reserve - Marten River Fire	-\$	422,000.00					-\$	422,000.00
1-3-3100-2100	Reserve - Temagami Fire	-\$	245,500.00					-\$	245,500.00
1-3-3100-2101	Reserve - Fire Pump Subsidy	-\$	3,600.00					-\$	3,600.00
1-3-3100-2900	Reserve - COVID Funding	-\$	69,949.92					-\$	69,949.92
1-3-3100-2901	Reserve - NORDS Funding	-\$	102,440.00			\$	102,440.00	\$	-
1-3-3100-2902	Reserve - OCIF Allocation	-\$	105,641.00			\$	105,641.00	\$	-
1-3-3100-3100	Reserve - Public Works Complex	-\$	509,400.00			\$	60,000.00	-\$	449,400.00
1-3-3100-3110	Reserve - Roads	-\$	101,094.74					-\$	101,094.74
1-3-3100-3111	Reserve - Gravel / Brush / Ditch / Culve	-\$	41,180.00			\$	41,180.00	\$	-
1-3-3100-3120	Reserve - Lake Tem Access Road	-\$	200,000.00			\$	100,000.00	-\$	100,000.00
1-3-3100-3130	Reserve - PW Access Road Bridge	-\$	50,000.00			\$	50,000.00	\$	-
1-3-3100-3131	Reserve - PW Wilson Lake Bridge	-\$	25,000.00					-\$	25,000.00
1-3-3100-4100	Reserve - Water	-\$	308,072.25	-\$	48,150.00			-\$	356,222.25
1-3-3100-4110	Reserve - TN Desludging	-\$	25,000.00	-\$	25,000.00			-\$	50,000.00
1-3-3100-4200	Reserve - Grinder Pumps	-\$	124,347.24	-\$	30,000.00			-\$	154,347.24
1-3-3100-4300	Reserve - Sewer	-\$	15,796.80	_	26,050.00			-\$	41,846.80
1-3-3100-4400	Reserve - Landfill Closure	-\$	187,520.98	-\$	25,000.00			-\$	212,520.98
1-3-3100-4410	Reserve - Waste - Garbage Collection	-\$	5,057.94	-\$	2,973.43			-\$	8,031.37
1-3-3100-4420	Reserve - Waste - Lake Tem Transfer	-\$	42,467.74	-\$	9,000.00			-\$	51,467.74
1-3-3100-5200	Reverve - Ambulance Building	-\$	67,820.00	-\$	12,000.00	\$	12,000.00	-\$	67,820.00
1-3-3100-5210	Reserve - Ambulance Operating	\$	-					\$	-
1-3-3100-5300	Reserve - Cemetery	-\$	1,701.60					-\$	1,701.60
1-3-3100-7200	Reserve - Arena	-\$	474.00					-\$	474.00
1-3-3100-7500	Reserve - Library	-\$	48,207.78					-\$	48,207.78
1-3-3100-8100	Reserve - OP Review	-\$	738.52					-\$	738.52
1-3-3100-8110	Reserve - Survey	\$	-					\$	-
1-3-3100-8120	Reserve - OMB Hearing	\$	-					\$	-
1-3-3100-8130	Reserve - Community Improvement Plan	-\$	10,000.00					-\$	10,000.00
1-3-3100-8200	Reserve - Big Canoe	-\$	9,825.70					-\$	9,825.70
	TOTAL	-\$	3,929,430.58					-\$ 3	3,636,343.01

#### PENDING FUNDING

IF FUNDING APPROVED									
Item	Tot	al Project Cost	Tota	al Funding if approved		Municipal Portion			
Arena Ice Plant - Chiller / Dehumidifier	NOHFC - Community Enhancement Program's Rural Enha	\$	180,000.00	\$	162,000.00		\$ 18,000.00		
Poplar / Cedar & Goward / Hillcrest servicing	Housing, Infrastructure and Communities Canada	\$	3,167,020.00	\$	1,583,510.00		\$ -		
Poplar / Cedar & Goward / Hillcrest servicing	Health & Safety Water Funding	\$	3,167,020.00	\$	1,583,510.00		\$ -		
caribou mountain trails, platform, tower, engineer, roof, b	\$	138,700.00	\$	138,700.00		\$ -			
Canoe Washing Stations	LAS-Intact - All Risk Municipal grant	\$	10,000.00	\$	10,000.00		\$ -		

## Q1 Are you a:

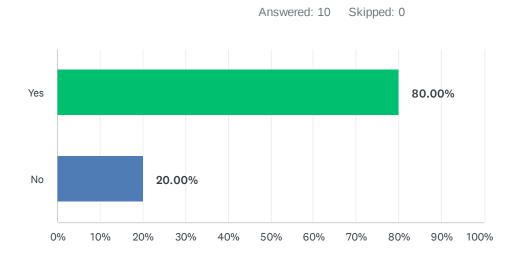




ANSWER CHOICES	RESPONSES	
Year-round resident	60.00%	6
Seasonal resident	30.00%	3
Business owner	0.00%	0
Other (please specify)	10.00%	1
TOTAL		10

#	OTHER (PLEASE SPECIFY)	DATE
1	Work in Temagami but live in New Liskeard	6/27/2025 11:57 AM

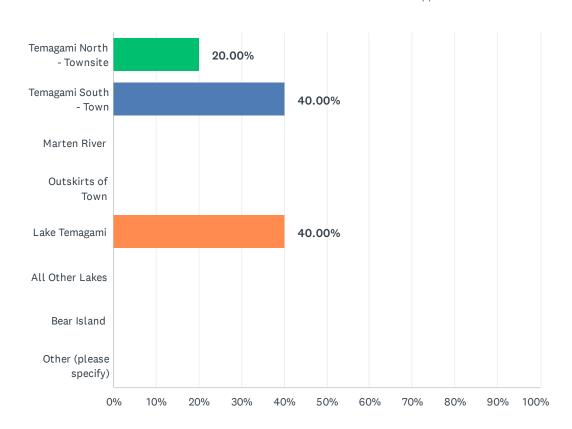
## Q2 Do you pay property taxes to the Municipality of Temagami?



ANSWER CHOICES	RESPONSES	
Yes	80.00%	8
No	20.00%	2
TOTAL		10

# Q3 What area of the Municipality do you live in or represent?

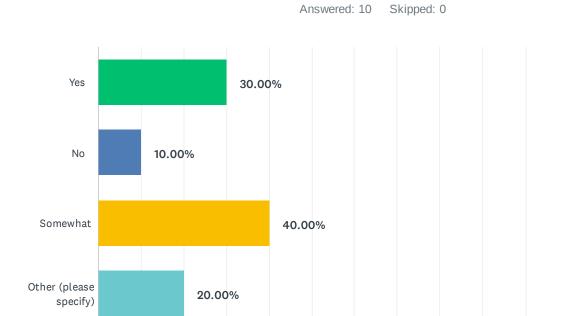




ANSWER CHOICES	RESPONSES	
Temagami North - Townsite	20.00%	2
Temagami South - Town	40.00%	4
Marten River	0.00%	0
Outskirts of Town	0.00%	0
Lake Temagami	40.00%	4
All Other Lakes	0.00%	0
Bear Island	0.00%	0
Other (please specify)	0.00%	0
TOTAL		10

#	OTHER (PLEASE SPECIFY)	DATE
	There are no responses.	

# Q4 Do you believe the draft 2025 budget reflects appropriate priorities for the Municipality of Temagami?



0%

10%

20%

30%

40%

50%

ANSWER CHOICES	RESPONSES	
Yes	30.00%	3
No	10.00%	1
Somewhat	40.00%	4
Other (please specify)	20.00%	2
TOTAL		10

60%

70%

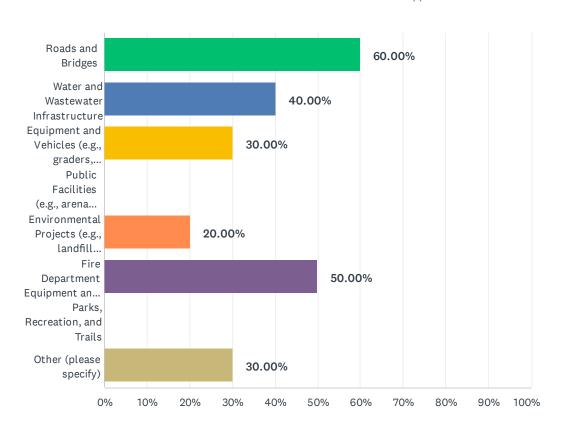
80%

90% 100%

#	OTHER (PLEASE SPECIFY)	DATE
1	No economic development money for tourism, development of the downtown, housing etc	6/27/2025 11:57 AM
2	I'm uncertain what the town's priorities should be however it's disappointing to note all the projects upcoming in the town, all of which will be partly funded by the seasonal owners, while at the same time council continues to look for ways to create difficulties and financial hardships for the cottagers (waste disposal, parking fees etc)	6/18/2025 9:37 AM

Q5 The draft budget includes capital investments such as road resurfacing, lagoon upgrades, and infrastructure planning. Which types of capital projects do you believe should receive top priority in 2025? (Select up to 3)





ANSWER CHOICES	RESPONSES	
Roads and Bridges	60.00%	6
Water and Wastewater Infrastructure	40.00%	4
Equipment and Vehicles (e.g., graders, trucks)	30.00%	3
Public Facilities (e.g., arena, welcome centre)	0.00%	0
Environmental Projects (e.g., landfill closure)	20.00%	2
Fire Department Equipment and Safety	50.00%	5
Parks, Recreation, and Trails	0.00%	0
Other (please specify)	30.00%	3
Total Respondents: 10		

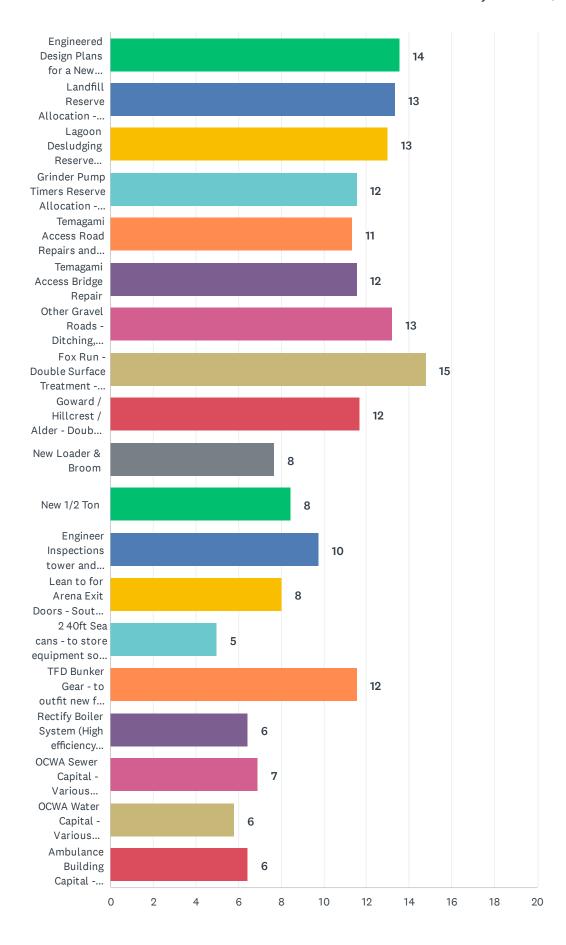
#	OTHER (PLEASE SPECIFY)	DATE
1	Top priority's. NO to new borrowing. Pay off dept.	6/26/2025 12:02 PM

#### DRAFT 2025 BUDGET - PUBLIC COMMENTS PLEASE SUBMIT BY JUNE 30TH, 2025 - THANK YOU!

2	see comment above	6/18/2025 9:37 AM
3	Required health and safety concerns that need to be addressed	6/17/2025 11:23 AM

Q6 Please rank the following 2025 proposed capital projects from most important to least important, based on what you believe the Municipality should prioritize this year. Please see the proposed 2025 Capital Works PDF at https://www.temagami.ca/public/download/files/269885 for further detail on these projects and allocations.

Answered: 9 Skipped: 1

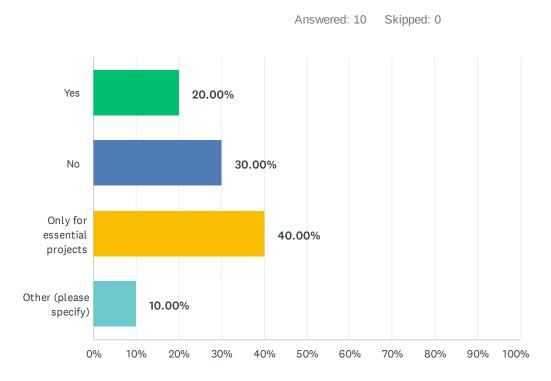


	1	2	3	4	5	6	7	8	9	10	11
Engineered Design Plans for a New PW/Municipal/Fire Building/Library	11.11%	33.33%	11.11%	0.00%	0.00%	0.00%	11.11%	0.00%	0.00%	11.11%	0.00
Landfill Reserve Allocation - For Future Closure Costs	11.11%	0.00%	33.33%	0.00%	11.11%	0.00%	11.11%	11.11%	0.00%	0.00%	0.00
Lagoon Desludging Reserve Allocation - For Future Sludge Removal	0.00%	0.00%	11.11%	33.33%	0.00%	11.11%	0.00%	11.11%	11.11%	11.11%	0.00
Grinder Pump Timers Reserve Allocation - For Future Purchase	0.00%	11.11%	0.00%	11.11%	22.22%	0.00%	11.11%	0.00%	0.00%	11.11%	0.00
Temagami Access Road Repairs and Engineering (to be prepared for future funding opportunities)	22.22%	0.00%	0.00%	0.00%	11.11%	22.22%	0.00%	0.00%	0.00%	0.00%	22.22
Temagami Access Bridge Repair	0.00%	11.11%	0.00%	11.11%	22.22%	11.11%	0.00%	11.11%	11.11%	0.00%	0.00
Other Gravel Roads - Ditching, Brushing, Culverts, Gravel	0.00%	0.00%	11.11%	0.00%	11.11%	11.11%	33.33%	11.11%	22.22%	0.00%	0.00
Fox Run - Double Surface Treatment - Chip & Tar	44.44%	0.00%	0.00%	11.11%	0.00%	0.00%	0.00%	22.22%	0.00%	11.11%	0.00
Goward / Hillcrest / Alder - Double Surface Treatment - Chip & Tar	0.00%	11.11%	0.00%	0.00%	11.11%	11.11%	11.11%	0.00%	22.22%	0.00%	0.00
New Loader & Broom	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	11.11%	0.00%	33.33%	0.00
New 1/2 Ton	0.00%	0.00%	11.11%	0.00%	0.00%	0.00%	0.00%	0.00%	11.11%	0.00%	22.22
Engineer Inspections tower and platforms	0.00%	11.11%	0.00%	11.11%	0.00%	0.00%	0.00%	0.00%	0.00%	11.11%	22.22
Lean to for Arena Exit Doors - South side of Building - Safety	0.00%	0.00%	0.00%	0.00%	11.11%	0.00%	0.00%	0.00%	22.22%	0.00%	11.11
2 40ft Sea cans -	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00

#### DRAFT 2025 BUDGET - PUBLIC COMMENTS PLEASE SUBMIT BY JUNE 30TH, 2025 - THANK YOU!

to store equipment so that ice surface can be utilized in summer months for programming	0	0	0	0	0	0	0	0	0	0	
TFD Bunker Gear - to outfit new fire fighters	11.11%	22.22%	0.00%	11.11%	0.00%	11.11%	0.00%	0.00%	0.00%	0.00%	0.00
Rectify Boiler System (High efficiency furnace with air) - Safety	0.00%	0.00%	0.00%	11.11%	0.00%	0.00%	0.00%	11.11%	0.00%	0.00%	0.00
OCWA Sewer Capital - Various upgrades and repairs required	0.00%	0.00%	11.11%	0.00%	0.00%	11.11%	0.00%	11.11%	0.00%	0.00%	0.00
OCWA Water Capital - Various upgrades and repairs required	0.00%	0.00%	0.00%	0.00%	0.00%	11.11%	22.22%	0.00%	0.00%	0.00%	0.00
Ambulance Building Capital - Repairs to entrance door and garage doors	0.00%	0.00%	11.11%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	11.11%	22.22

# Q7 The 2025 draft includes approximately \$551,530 in new borrowing. Do you support borrowing to complete major capital projects when funding may not be available?

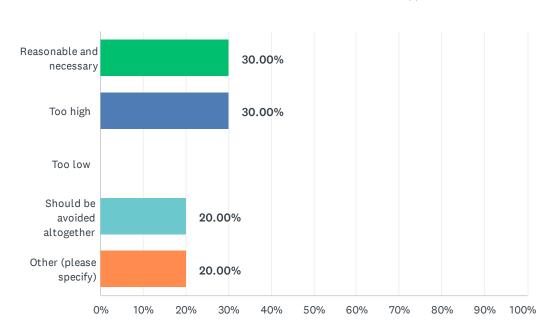


ANSWER CHOICES	RESPONSES	
Yes	20.00%	2
No	30.00%	3
Only for essential projects	40.00%	4
Other (please specify)	10.00%	1
TOTAL		10

#	OTHER (PLEASE SPECIFY)	DATE
1	For fox run rd	6/19/2025 7:02 AM

### Q8 A 4% tax rate increase has been proposed. Do you believe this is

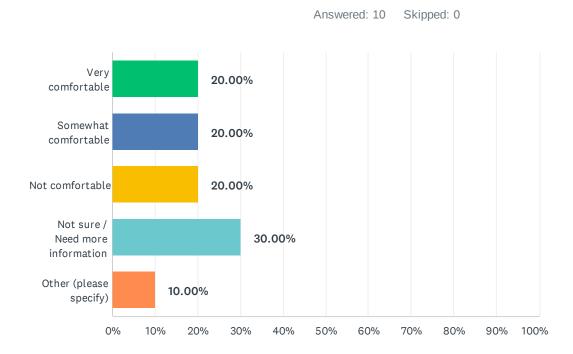




ANSWER CHOICES	RESPONSES	
Reasonable and necessary	30.00%	3
Too high	30.00%	3
Too low	0.00%	0
Should be avoided altogether	20.00%	2
Other (please specify)	20.00%	2
TOTAL		10

#	OTHER (PLEASE SPECIFY)	DATE
1	I don't believe the seasonal residents should be forced to participate in the budget shortfall for town only projects	6/18/2025 9:37 AM
2	12% increases in taxes and fees annually over the past 3 plus years. Use the stabilization reserves to minimize the blow to the residents or put less back in and rollover some of the funds to this years budget	6/17/2025 11:23 AM

# Q9 The budget includes contributions to and withdrawals from various municipal reserves. How comfortable are you with the Municipality's current reserve management?

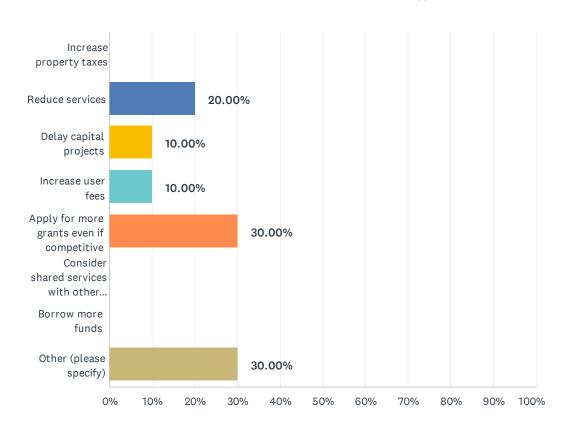


ANSWER CHOICES	RESPONSES	
Very comfortable	20.00%	2
Somewhat comfortable	20.00%	2
Not comfortable	20.00%	2
Not sure / Need more information	30.00%	3
Other (please specify)	10.00%	1
TOTAL		10

#	OTHER (PLEASE SPECIFY)	DATE
1	\$500 k surpluses should help lower taxes by budgeting tighter. Glad to see 10% contingencies for wages reduced to closer to actual. Way over budgeted last year and now the big surplus isn't helping the taxpayers as it's getting put into reserve s again. Put in budget to help keep taxes and fees down.	6/17/2025 11:23 AM

# Q10 When faced with difficult financial decisions, which approach would you prefer Council take?





ANSWER CHOICES	RESPONSES	
Increase property taxes	0.00%	0
Reduce services	20.00%	2
Delay capital projects	10.00%	1
Increase user fees	10.00%	1
Apply for more grants even if competitive	30.00%	3
Consider shared services with other municipalities	0.00%	0
Borrow more funds	0.00%	0
Other (please specify)	30.00%	3
TOTAL		10

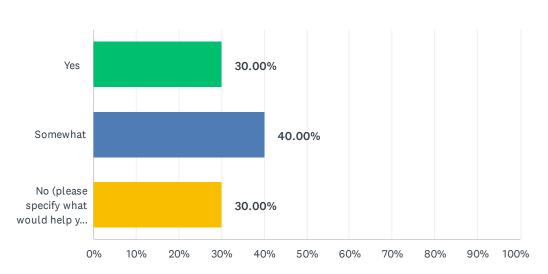
#	OTHER (PLEASE SPECIFY)	DATE
1	Paid parking would help with more money	6/19/2025 7:02 AM
2	Implement Automated Speed Enforcement in Town	6/17/2025 10:17 PM
3	Use your reserves to fund capital or to leverage other funding. Roll over unspent funds instead	6/17/2025 11:23 AM

#### DRAFT 2025 BUDGET - PUBLIC COMMENTS PLEASE SUBMIT BY JUNE 30TH, 2025 - THANK YOU!

of dumping them back into reserves. Plan better capital projects. Fox Run was a disaster. Poor planning and poor project execution has big impact on taxpayers and tax rates and fees. Hopefully lessons learned and better planning and execution going forward, but without changes to some of the folks involved In the projects, I'm not very confident at this point.

# Q11 Do you feel that you have access to enough information to understand how your municipal taxes are spent?



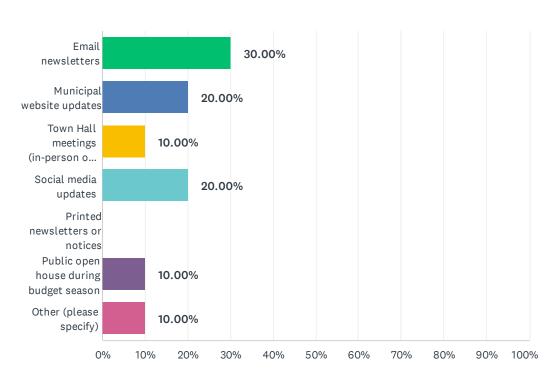


ANSWER CHOICES	RESPONSES	
Yes	30.00%	3
Somewhat	40.00%	4
No (please specify what would help you better understand the municipal budget?)	30.00%	3
TOTAL		10

#	NO (PLEASE SPECIFY WHAT WOULD HELP YOU BETTER UNDERSTAND THE MUNICIPAL BUDGET?)	DATE
1	Return to municipal governance by de-corporation of the municipality.	6/26/2025 12:02 PM
2	I would like to see a breakdown on the source of property taxes between town residents and businesses vs seasonal residents and related businesses.	6/18/2025 9:37 AM
3	Operational budget more than doubled Over the past 7-8 years is concerning. Affordability is becoming an issue in Temagami.	6/17/2025 11:23 AM

# Q12 How would you prefer to receive budget updates and participate in municipal financial planning?





ANSWER CHOICES	RESPONSES	
Email newsletters	30.00%	3
Municipal website updates	20.00%	2
Town Hall meetings (in-person or virtual)	10.00%	1
Social media updates	20.00%	2
Printed newsletters or notices	0.00%	0
Public open house during budget season	10.00%	1
Other (please specify)	10.00%	1
TOTAL		10

#	OTHER (PLEASE SPECIFY)	DATE
1	This process works as long as the info is properly reviewed and considered. Many comments didn't seem to get through last year.	6/17/2025 11:23 AM

# Q13 Please provide any additional comments on the 2025 Draft Budget for the Municipality of Temagami.

Answered: 8 Skipped: 2

	RESPONSES	DATE
1	We need more development to Increase taxes so we can afford to take better care of this town. NO ONE wants to live in such a poor state town. But you need to improve it in the meantime to attract new permanent residents and building. If you have to Borrow so be it. Grants are available as well which I am pleased the staff have done such a good job securing recently. We need more of that.	6/30/2025 9:50 AM
2	Protect the \$10,000 in reserve for CIP	6/27/2025 11:57 AM
3	NO to new borrowing. Pay off dept. Live within our means.	6/26/2025 12:02 PM
4	Fox run road needs to be addressed ASAP	6/19/2025 7:02 AM
5	See above comments	6/18/2025 9:37 AM
6	ASE would likely generate up to 400,000 in 2026secure a contractor to provide a report.	6/17/2025 10:17 PM
7	Just consider that we are in a trade war that will likely result in an economic recession and price deflation. Now is not the time to raise taxes or engage in non-essential cap-ex.	6/17/2025 9:58 PM
8	A Quick Look at the bottom line shows a big surplus coming. Some of this should be redirected to help offset some of the tax and fees increase.	6/17/2025 11:23 AM

#### **Department**

**Public Works** 

#### **Head of Department**

**Barry Turcotte** 

#### Item/Request/Project Name

Engineered Plans for New PW/Municipal/Fire Building

#### **Description**

In 2012, Shaba Testing conducted an assessment of the existing Public Works building, recommending that replacement be considered due to the facility's deterioration. Since then, Public Works has been setting aside reserve funds in anticipation of constructing a new building. Over time, the concept has expanded to include a consolidated facility that could house Public Works, the Municipal Office, and the Fire Department, with potential consideration for shared community space such as a library or theatre. A modern, energy-efficient building would provide long-term operational savings and allow for the sale and repurposing of aging municipal properties. The 2025 request of \$60,000 is to fund the engineering and design work required to advance this project to a shovel-ready stage.

#### **EXPENDITURE**

User Fee (2025):

Year 1 (2025): \$60,000.00

Year 2 (2026):
Year 3 (2027):

FINANCING
Exterior Funding & Grants (2025):
Fundraising (2025):
Rev Fund – Tax Base (2025):

Reserves (2025): \$60,000.00

Long Term - Debenture (2025):

Leasing (2025):

#### **Risks if Not Completed**

Continued reliance on multiple aging facilities may result in gradually increasing maintenance and utility costs. Without initial engineering work, opportunities to explore consolidation and eventual cost-efficiencies will remain on hold.

#### **Rationale for Completing**

Undertaking this preliminary design work is a proactive step toward long-term infrastructure planning. It enables future consideration of facility consolidation, offering potential efficiencies in service delivery, energy use, and maintenance requirements. The project also lays the groundwork for future funding applications or grant opportunities by providing the technical documentation required.

#### **Alignment with Organizational Goals and Strategic Priorities**

This initiative supports Council's interest in improving service efficiency, reducing the operational footprint, and planning for future infrastructure needs in a financially responsible way.

### **Long-Term Financial Implications and Maintenance Requirements**

An investment in engineered plans now will allow Council to evaluate potential cost savings through building consolidation, including the possible sale of older facilities. A centralized structure could lead to reduced overhead and maintenance expenses over the long term, while also enhancing eligibility for external funding.

#### Recommendation

Include in the 2025 Capital Program to support continued planning and readiness for future facility consolidation opportunities.

### **Project Priority**

High

Health & Safety: Medium

Cost Savings/Payback: Medium

Asset Maintenance/Replacement: Medium

Service Enhancement: Medium

Growth Related: Medium

#### **Department**

**Public Works** 

#### **Head of Department**

[Insert Name]

#### Item/Request/Project Name

Landfill Reserve - Closure Cost Savings

#### **Description**

The Municipality of Temagami operates three municipal landfills, all of which will eventually reach their rated capacity and require closure in accordance with Ministry regulations. Closure activities involve substantial costs, including long-term environmental monitoring and site remediation. To prepare for these future obligations, the municipality has been allocating funds annually to a landfill reserve. This 2025 request of \$25,000 continues that practice of responsible financial planning. As part of future planning, Council may also wish to explore sustainable alternatives to traditional landfilling—such as environmentally friendly waste-to-energy incineration—an option put forward as a notice of motion at a past council meeting. This could not only reduce long-term reliance on landfills but also offer a potential source of municipal revenue through energy production.

#### **EXPENDITURE**

Year 1 (2025): \$25,000.00

Year 2 (2026):

Year 3 (2027):

#### **FINANCING**

Exterior Funding & Grants (2025):

Fundraising (2025):

Rev Fund - Tax Base (2025): \$25,000.00

User Fee (2025):

Reserves (2025):

Long Term – Debenture (2025):

Leasing (2025):

#### **Risks if Not Completed**

Failure to continue annual contributions to the landfill closure reserve may leave the municipality underprepared for mandated closure and post-closure activities. This could lead to significant financial strain when closure is required and potentially expose the municipality to regulatory or environmental risks.

#### **Rationale for Completing**

This annual allocation allows the municipality to plan ahead for a known and regulated future obligation. It demonstrates prudent fiscal management, ensures future compliance with closure requirements, and helps avoid sudden and substantial financial burdens. It also supports flexibility in exploring alternative waste management technologies over time.

#### **Alignment with Organizational Goals and Strategic Priorities**

This initiative supports the municipality's commitment to responsible asset management, long-term financial planning, environmental stewardship, and sustainable infrastructure practices.

### **Long-Term Financial Implications and Maintenance Requirements**

By gradually building a reserve, the municipality distributes the cost of landfill closure over many years, avoiding spikes in taxation or emergency funding requirements. It also supports future flexibility in implementing waste alternatives, potentially reducing or delaying the need for new landfill sites.

#### Recommendation

Proceed with the \$25,000 reserve allocation as part of the 2025 Capital Program.

### **Project Priority**

High

Health & Safety: High

Cost Savings/Payback: Medium

Asset Maintenance/Replacement: High

Service Enhancement: Medium

Growth Related: Medium

#### **Department**

**Public Works** 

#### **Head of Department**

**Barry Turcotte** 

#### **Item/Request/Project Name**

Lagoon Desludging Reserve

#### **Description**

This annual reserve allocation supports the future desludging of the Municipality's lagoon systems. To maintain optimal operational efficiency and treatment performance, each lagoon is scheduled for sludge removal approximately every five years. Regular desludging reduces the risk of treatment inefficiencies, equipment strain, and environmental noncompliance. The 2025 allocation of \$25,000, funded through the general tax base, represents a proactive step toward managing long-term infrastructure needs and minimizing the likelihood of large, unplanned expenditures.

#### **EXPENDITURE**

```
Year 1 (2025): $25,000.00
Year 2 (2026):
Year 3 (2027):
```

```
FINANCING
Exterior Funding & Grants (2025):
Fundraising (2025):
Rev Fund - Tax Base (2025): $25,000.00
User Fee (2025):
Reserves (2025):
Long Term - Debenture (2025):
```

Leasing (2025):

#### **Risks if Not Completed**

If desludging is not completed on a regular cycle, the lagoon system may experience reduced treatment efficiency, elevated maintenance costs, and potential compliance issues with regulatory standards. Deferred desludging can also result in significantly higher costs and service disruptions down the line.

#### **Rationale for Completing**

This reserve strategy allows the municipality to plan ahead for a known and recurring operational requirement. By spreading the cost over multiple years, this approach avoids budget spikes and ensures continued reliability of critical wastewater infrastructure.

#### **Alignment with Organizational Goals and Strategic Priorities**

This initiative aligns with the municipality's commitment to sustainable infrastructure management, environmental protection, and long-term operational planning.

#### **Long-Term Financial Implications and Maintenance Requirements**

Annual contributions to this reserve provide financial stability and predictability. Routine desludging extends the useful life of the lagoon infrastructure, reduces emergency repair costs, and ensures regulatory compliance over the long term.

#### Recommendation

Proceed with the \$25,000 allocation as part of the 2025 Capital Program.

#### **Project Priority**

High

Health & Safety: High

Cost Savings/Payback: Medium

Asset Maintenance/Replacement: High

Service Enhancement: Medium

Growth Related: Medium

#### **Department**

**Public Works** 

#### **Head of Department**

**Barry Turcotte** 

#### **Item/Request/Project Name**

Temagami South Grinder Pump Timers

#### **Description**

This is a precautionary capital reserve allocation for the future purchase and installation of timers for the grinder pumps in the Temagami South Sewer System. Unlike gravity-fed systems, Temagami South operates under pressure. During prolonged power outages, holding tanks fill up. When power is restored, all grinder pumps restart at the same time, generating a sudden surge and significant pressure on the sewer lines. This can increase the risk of pipe failure or system damage. The proposed timers would stagger pump activation upon power restoration, thereby preventing a surge and reducing system strain. The project is funded through the general tax base and funds will be placed in reserves until there is sufficient funding to implement.

#### **EXPENDITURE**

Year 1 (2025): \$25,000.00 Year 2 (2026): Year 3 (2027):

#### **FINANCING**

Exterior Funding & Grants (2025):

Fundraising (2025):

Rev Fund - Tax Base (2025): \$25,000.00

User Fee (2025):

```
Reserves (2025):
Long Term – Debenture (2025):
Leasing (2025):
```

#### **Risks if Not Completed**

Without this preventative measure, the risk of system failure increases significantly during major power outages. Simultaneous pump start-up places considerable stress on the sewer lines, potentially leading to costly emergency repairs and service disruptions.

#### **Rationale for Completing**

This initiative provides a low-cost and practical solution to safeguard critical sewer infrastructure. Staggering pump start-up mitigates pressure surges and extends the longevity of the system, reducing future repair and replacement needs.

#### **Alignment with Organizational Goals and Strategic Priorities**

This project aligns with the municipality's commitment to proactive asset management, operational efficiency, and environmental protection.

#### **Long-Term Financial Implications and Maintenance Requirements**

This preventative upgrade reduces the likelihood of emergency expenditures due to sewer line failure and helps maintain consistent service levels in Temagami South. It supports a phased investment approach by building reserve contributions over time.

#### Recommendation

Proceed with the \$25,000 allocation from the general tax base as part of the 2025 Capital Program.

### **Project Priority**

High

Health & Safety: High

Cost Savings/Payback: Medium

Asset Maintenance/Replacement: High

Service Enhancement: Medium

Growth Related: Medium

#### **Department**

**Public Works** 

#### **Head of Department**

**Barry Turcotte** 

#### Item/Request/Project Name

Temagami Access Road Repairs and Engineering

#### **Description**

This request is for the engineering and gravel resurfacing of the 18-kilometre Lake Temagami Access Road. Originally constructed in the 1950s to serve the Copperfields Mine—an important copper and silver operation on Temagami Island—the road now functions as a critical transportation route for Lake Temagami cottagers, visitors, residents, and the community of Bear Island. While the Municipality of Temagami continues to maintain this road, its gravel surface has deteriorated over time and requires significant work to ensure safe and reliable use. The total project cost is \$234,880.56, with \$100,000 funded through the Lake Temagami Access Road Reserve and the remaining \$134,880.56 funded through NORDS allocations from 2024 and 2025.

#### **EXPENDITURE**

Year 1 (2025): \$234,880.56 Year 2 (2026): Year 3 (2027):

#### **FINANCING**

Exterior Funding & Grants (2025): NORDS \$134,880.56
Fundraising (2025):
Rev Fund – Tax Base (2025):
User Fee (2025):
Reserves (2025): \$100,000.00

Long Term - Debenture (2025):

Leasing (2025):

#### **Risks if Not Completed**

If the repairs and engineering work are not undertaken, continued deterioration of the road may lead to increased maintenance costs, potential service disruptions, safety hazards for users, and heightened risk of liability for the municipality.

#### **Rationale for Completing**

This project ensures that the main access route to Lake Temagami remains functional, safe, and well-maintained. It supports local residents, tourism, and community connectivity, while reducing future infrastructure repair costs.

#### Alignment with Organizational Goals and Strategic Priorities

The project supports municipal goals related to transportation infrastructure, public safety, asset management, and responsible long-term planning.

#### **Long-Term Financial Implications and Maintenance Requirements**

Addressing the engineering and gravel resurfacing needs now helps avoid more costly emergency repairs in the future and maintains a key transportation corridor in good condition.

#### Recommendation

Proceed with the \$234,880.56 allocation as part of the 2025 Capital Program.

### **Project Priority**

High

Health & Safety: High

Cost Savings/Payback: Medium

Asset Maintenance/Replacement: High

Service Enhancement: Medium

Growth Related: Medium

#### **Department**

**Public Works** 

#### **Head of Department**

**Barry Turcotte** 

#### **Item/Request/Project Name**

Temagami Access Bridge Repair

#### Description

In 2022, repair work was completed on one side of the Lake Temagami Access Road Bridge. The most recent OSIM bridge inspection report prepared by Tulloch Engineering identified the need for similar repairs to the remaining side of the bridge. This bridge is a critical piece of infrastructure, serving as the main connector for Lake Temagami cottagers, Bear Island residents, and visitors. The estimated cost of the remaining repairs is \$120,000. Of this amount, \$50,000 will be funded through the Lake Temagami Access Road Bridge Reserve, with the remaining \$70,000 to be drawn from the 2025 NORDS allocation.

#### **EXPENDITURE**

```
Year 1 (2025): $120,000.00
Year 2 (2026):
Year 3 (2027):
```

```
FINANCING
Exterior Funding & Grants (2025): NORDS $70,000.00
Fundraising (2025):
Rev Fund - Tax Base (2025):
User Fee (2025):
Reserves (2025): $50,000.00
Long Term - Debenture (2025):
```

Leasing (2025):

#### **Risks if Not Completed**

Failure to complete the recommended bridge repairs could result in accelerated deterioration, compromised structural safety, and potential disruption to access. Delaying this work may also increase the cost of future repairs and expose the municipality to increased liability.

#### **Rationale for Completing**

This project directly responds to an engineering report and ensures the structural integrity and continued usability of a key transportation link. It supports public safety and responsible asset management.

#### **Alignment with Organizational Goals and Strategic Priorities**

This project aligns with the municipality's priorities to maintain critical infrastructure, support safe transportation, and plan for long-term asset durability.

#### **Long-Term Financial Implications and Maintenance Requirements**

Proactive repair helps avoid more costly emergency repairs or full replacements down the road. Leveraging reserve and NORDS funding allows the municipality to address infrastructure needs without drawing on the general tax base.

#### Recommendation

Proceed with the \$120,000 allocation as part of the 2025 Capital Program.

#### **Project Priority**

High

Health & Safety: High

Cost Savings/Payback: Medium

Asset Maintenance/Replacement: High

Service Enhancement: Medium

Growth Related: Medium

#### **Department**

**Public Works** 

#### **Head of Department**

**Barry Turcotte** 

#### Item/Request/Project Name

Gravel Roads - Ditching, Brushing, Culverts, Gravel

#### Description

This annual capital request supports the maintenance and improvement of approximately 34 kilometers of municipally maintained gravel roads (not including the Lake Temagami Access Road, which is a separate budget line) throughout the Municipality of Temagami. The work includes brushing, ditching, gravel placement, and culvert replacements necessary to maintain road integrity, drainage, and safe travel conditions. These roads require regular attention to prevent deterioration and higher long-term costs. For 2025, the total project cost is \$150,000, with \$108,820 to be funded through the general tax levy and \$41,180 to be funded through the designated reserve account.

#### **EXPENDITURE**

```
Year 1 (2025): $150,000.00
Year 2 (2026):
Year 3 (2027):
```

#### **FINANCING**

```
Exterior Funding & Grants (2025):
Fundraising (2025):
Rev Fund - Tax Base (2025): $108,820.00
User Fee (2025):
Reserves (2025): $41,180.00
Long Term - Debenture (2025):
```

Leasing (2025):

#### **Risks if Not Completed**

Failure to perform regular maintenance may result in poor road conditions, impaired drainage, and increased risk to public safety. Postponing maintenance can accelerate infrastructure degradation and lead to costlier repairs in the future.

#### **Rationale for Completing**

This project represents essential road work needed to preserve and sustain key transportation routes within the municipality. It ensures consistent service levels, proper drainage, and safety for year-round access.

#### **Alignment with Organizational Goals and Strategic Priorities**

This request supports Council's goals to maintain core infrastructure, ensure safety and mobility for residents and visitors, and optimize the municipality's long-term asset management practices.

#### **Long-Term Financial Implications and Maintenance Requirements**

Annual road maintenance helps prevent large-scale reconstruction costs and minimizes service disruptions. The split funding approach allows the municipality to responsibly manage costs while maintaining essential infrastructure.

#### Recommendation

Proceed with the \$150,000 allocation as part of the 2025 Capital Program.

#### **Project Priority**

High

Health & Safety: High

Cost Savings/Payback: Medium

Asset Maintenance/Replacement: High

Service Enhancement: Medium

Growth Related: Medium

#### **Department**

**Public Works** 

#### **Head of Department**

**Barry Turcotte** 

#### **Item/Request/Project Name**

Fox Run, White Bear Court & Stevens Road - Double Surface Treatment

#### **Description**

This project involves resurfacing Fox Run Road, White Bear Court, and a portion of Stevens Road with a double surface treatment. The original tar and chip surface was removed in 2022 due to severe deterioration, and it was intended that resurfacing would be completed in phases. The road has now reached a condition where it is suitable for surface treatment. The Municipality has secured \$422,812.50 through the Housing Enabling Core Services (HECS) funding and will allocate \$211,282.00 from the 2024 and 2025 OCIF allocations. The remaining project cost will be financed through a long-term loan with Infrastructure Ontario. Tulloch Engineering, the Municipality's engineer of record, issued the tender and one bid was received totaling \$1,109,432.81 including the portion of HST that we do not get back.

#### **EXPENDITURE**

Year 1 (2025): \$1,109,432.81 Year 2 (2026): Year 3 (2027):

#### **FINANCING**

Exterior Funding & Grants (2025): HECS \$422,812.50, OCIF \$211,282.00

Fundraising (2025):

Rev Fund - Tax Base (2025):

User Fee (2025):

Reserves (2025):

Long Term – Debenture (2025): Infrastructure Ontario Loan \$475,338.31

Leasing (2025):

#### **Risks if Not Completed**

If the project is not completed, the road surfaces will continue to degrade, leading to increased maintenance costs, reduced driving safety, and further delays in infrastructure improvements. The work already completed in 2022 could also deteriorate prematurely without follow-up.

#### **Rationale for Completing**

This project completes a multi-year infrastructure plan and improves road quality and safety. It enhances community access and maximizes the value of the prior investment in roadbed preparation.

#### Alignment with Organizational Goals and Strategic Priorities

The resurfacing aligns with Council's objectives to improve critical road infrastructure, support safe and efficient transportation, and leverage external funding for community benefit.

#### **Long-Term Financial Implications and Maintenance Requirements**

A double surface treatment will significantly reduce ongoing maintenance needs and lifecycle costs for these roads. Securing external and long-term funding helps ease pressure on the municipal budget.

#### Recommendation

Proceed with the \$1,109,432.81 allocation as part of the 2025 Capital Program.

### **Project Priority**

High

Health & Safety: High

Cost Savings/Payback: Medium

Asset Maintenance/Replacement: High

Service Enhancement: Medium

Growth Related: Medium

#### **Department**

**Public Works** 

#### **Head of Department**

**Barry Turcotte** 

#### Item/Request/Project Name

New 1/2 Ton Truck

#### **Description**

This request is for the purchase of a new half-ton truck to replace the existing 2013 Public Works Supervisor's truck. After over a decade of service, the current truck has significantly deteriorated—particularly the frame, which is rotting and may not pass its next annual safety inspection. Reliable transportation is essential for the daily operations of the Public Works Department. The estimated cost of the new truck is approximately \$80,000. Financing will be secured either through a bank loan or dealership financing, based on the most favorable interest rate and repayment terms.

#### **EXPENDITURE**

```
Year 1 (2025): $80,000.00
Year 2 (2026):
Year 3 (2027):

FINANCING
Exterior Funding & Grants (2025):
Fundraising (2025):
Rev Fund – Tax Base (2025):
User Fee (2025):
Reserves (2025):
Long Term – Debenture (2025): Loan/Financing $80,000.00
```

Leasing (2025):

**Risks if Not Completed** 

Failure to replace the deteriorating truck could lead to vehicle failure, inability to pass mandatory safety inspections, increased repair costs, and reduced reliability for operational duties. This may also affect overall service delivery.

**Rationale for Completing** 

Replacing the truck will ensure dependable transportation for the Public Works Supervisor and daily operations. This proactive investment avoids escalating repair costs and ensures fleet safety and functionality.

**Alignment with Organizational Goals and Strategic Priorities** 

The project aligns with the Municipality's commitment to operational efficiency, staff safety, and proactive fleet renewal.

**Long-Term Financial Implications and Maintenance Requirements** 

The new vehicle will reduce maintenance expenditures and offer more predictable budgeting through scheduled financing. It also removes the need to make further costly repairs to the aging 2013 vehicle.

Recommendation

Proceed with the \$80,000 allocation as part of the 2025 Capital Program, to be financed through a bank or dealership loan depending on best available terms.

### **Project Priority**

Medium

Health & Safety: Medium

Cost Savings/Payback: Medium

Asset Maintenance/Replacement: Medium

Service Enhancement: Medium

Growth Related: Low

#### **Department**

Parks & Recreation

#### **Head of Department**

Omar De La Serna

#### Item/Request/Project Name

Engineer Inspections - Temagami Tower and Caribou Mountain

#### Description

This request reflects the completed engineering inspections of the Temagami Tower and Caribou Mountain platforms. This work was approved by Council resolution and has since been completed at a total cost of \$12,000. The inspections were funded through general tax revenues. A follow-up report will be provided to Council outlining a phased approach for necessary repairs and improvements. Regular inspections of these structures are essential to mitigate safety risks and maintain public infrastructure to a safe standard.

#### **EXPENDITURE**

```
Year 1 (2025): $12,000.00
Year 2 (2026):
Year 3 (2027):
```

```
FINANCING
Exterior Funding & Grants (2025):
Fundraising (2025):
Rev Fund - Tax Base (2025): $12,000.00
User Fee (2025):
Reserves (2025):
Long Term - Debenture (2025):
Leasing (2025):
```

#### **Risks if Not Completed**

Failure to conduct regular inspections poses significant public safety risks and may result in unexpected infrastructure failure, emergency closures, or legal liability. These assets are key attractions and must be maintained to a safe standard.

#### **Rationale for Completing**

This inspection was necessary to evaluate the structural integrity of key public infrastructure. A phased repair plan based on these findings will ensure cost-effective upgrades and long-term safety.

#### **Alignment with Organizational Goals and Strategic Priorities**

Supports the Municipality's objective of maintaining safe, accessible, and well-managed recreational infrastructure for residents and visitors.

#### **Long-Term Financial Implications and Maintenance Requirements**

Inspections help prioritize future capital work, avoid costly emergency repairs, and contribute to informed budgeting and asset management planning.

#### Recommendation

Acknowledge the completed inspection and incorporate findings into phased capital planning for future repairs.

### **Project Priority**

High

Health & Safety: High

Cost Savings/Payback: Medium

Asset Maintenance/Replacement: High

Service Enhancement: Medium

Growth Related: Low

#### **Department**

Parks & Recreation

#### **Head of Department**

Omar De La Serna

#### Item/Request/Project Name

Lean-to for Arena Exit Doors

#### **Description**

This project involves the construction of a lean-to roof over the emergency exit doors on the south side of the Temagami Arena. Currently, these exits are unprotected, posing a significant health and safety concern. In past years, snow and ice have fallen from the steel roof above, even dislodging ice guards that were in place. This hazard endangers anyone exiting during winter months. The addition of a lean-to roof will protect the exits from falling ice and snow, ensuring they remain safe and accessible year-round.

#### **EXPENDITURE**

```
Year 1 (2025): $60,000.00
Year 2 (2026):
Year 3 (2027):
FINANCING
```

```
Exterior Funding & Grants (2025):
Fundraising (2025):
Rev Fund - Tax Base (2025): $60,000.00
User Fee (2025):
Reserves (2025):
Long Term - Debenture (2025):
Leasing (2025):
```

#### **Risks if Not Completed**

If not completed, emergency exits will remain exposed to snow and ice hazards, potentially resulting in injury or liability. Failure to act may also compromise the structural integrity of doors and result in higher long-term maintenance or emergency repair costs.

#### **Rationale for Completing**

The lean-to addresses an immediate safety concern, protects municipal infrastructure, and ensures compliance with public safety standards.

#### **Alignment with Organizational Goals and Strategic Priorities**

This project supports Council's commitment to public safety, proactive facility maintenance, and risk mitigation.

#### **Long-Term Financial Implications and Maintenance Requirements**

Installing the lean-to now prevents more costly future repairs and reduces seasonal maintenance needs by diverting snow and ice away from the emergency exits.

#### Recommendation

Proceed with the \$60,000 allocation in the 2025 Capital Program, funded through general taxation.

### **Project Priority**

High

Health & Safety: High

Cost Savings/Payback: Medium

Asset Maintenance/Replacement: High

Service Enhancement: Medium

Growth Related: Low

#### **Department**

Parks & Recreation

#### **Head of Department**

Omar De La Serna

#### Item/Request/Project Name

2 x 40ft Sea Containers for Arena Storage

#### **Description**

This project proposes the purchase of two 40-foot sea containers to be used for storage of municipal equipment currently stored on the ice pad surface in the Temagami Arena. The relocation of this equipment will free up the entire arena pad for summer programming, events, and recreational use. These containers will provide secure, weatherproof storage on-site, ensuring municipal assets are protected while maximizing the functionality of the facility year-round. The estimated cost is \$10,000 and is proposed to be funded through the general tax levy.

#### **EXPENDITURE**

Leasing (2025):

Year 1 (2025): \$10,000.00

```
Year 2 (2026):
Year 3 (2027):

FINANCING
Exterior Funding & Grants (2025):
Fundraising (2025):
Rev Fund – Tax Base (2025): $10,000.00
User Fee (2025):
Reserves (2025):
Long Term – Debenture (2025):
```

#### **Risks if Not Completed**

Without this project, the Municipality will be unable to fully utilize the arena ice pad during the summer, limiting community programming, event bookings, and rental revenue. Equipment will also continue to be exposed to risk of damage or theft.

#### **Rationale for Completing**

This purchase will increase storage capacity, protect municipal assets, and enhance the usability of the arena facility during the off-season. It supports efficient use of municipal infrastructure and expands opportunities for community engagement.

#### **Alignment with Organizational Goals and Strategic Priorities**

The project aligns with the Municipality's strategic focus on maximizing public facility use, supporting recreation and tourism, and maintaining safe and organized municipal operations.

#### **Long-Term Financial Implications and Maintenance Requirements**

The containers will have minimal ongoing maintenance requirements and will provide durable, low-cost storage solutions for years to come. Improved summer use of the arena could generate additional revenue or cost efficiencies over time.

#### Recommendation

Proceed with the \$10,000 allocation in the 2025 Capital Program, funded through general taxation.

### **Project Priority**

Medium

Health & Safety: Medium

Cost Savings/Payback: Medium

Asset Maintenance/Replacement: Medium

Service Enhancement: Medium

Growth Related: Low

#### **Department**

Temagami Fire Department

#### **Head of Department**

Jim Sanderson

#### Item/Request/Project Name

New Bunker Gear for Volunteer Firefighters

#### **Description**

This capital request is for the purchase of new bunker gear for newly recruited volunteer firefighters in the Temagami Fire Department. In Ontario, volunteer firefighters are generally not permitted to share bunker gear due to occupational health and safety regulations, including the risk of cross-contamination and compromised protection. Each firefighter must be properly fitted with their own personal protective equipment (PPE) to ensure safety during fire response. The gear must be cleaned, inspected, and maintained according to provincial standards. The estimated cost is \$11,500 and will be funded through the general tax levy.

#### **EXPENDITURE**

```
Year 1 (2025): $11,500.00
Year 2 (2026):
Year 3 (2027):
```

#### **FINANCING**

```
Exterior Funding & Grants (2025):
Fundraising (2025):
Rev Fund – Tax Base (2025): $11,500.00
User Fee (2025):
Reserves (2025):
Long Term – Debenture (2025):
```

Leasing (2025):

# **Risks if Not Completed**

Without new bunker gear, new volunteer firefighters will be unable to safely participate in emergency response. Sharing gear would violate safety standards and expose members to significant health risks and legal liabilities for the Municipality.

# **Rationale for Completing**

This purchase is necessary to equip new volunteer firefighters with the required PPE to safely perform their duties. It ensures compliance with occupational health and safety regulations and protects the wellbeing of fire service members.

# **Alignment with Organizational Goals and Strategic Priorities**

Supports the Municipality's goals of public safety, emergency preparedness, and compliance with health and safety regulations.

# **Long-Term Financial Implications and Maintenance Requirements**

Bunker gear is a critical safety investment with a long lifespan when properly maintained. The purchase helps ensure long-term service readiness and reduces liability exposure.

### Recommendation

Proceed with the \$11,500 allocation in the 2025 Capital Program, funded through the general tax base.

# **Project Priority**

High

Health & Safety: High

Cost Savings/Payback: Low

Asset Maintenance/Replacement: High

Service Enhancement: Medium

Growth Related: Medium

MANDATED: Yes

# Capital Request Evaluation Form

# **Department**

Temagami Fire Department

# **Head of Department**

Jim Sanderson

# Item/Request/Project Name

Rectify Boiler System - Install High Efficiency Furnace and Central Air

# **Description**

This project is to rectify code and safety deficiencies related to the existing boiler system in the Temagami Fire Hall. It was identified that the boiler heating system is improperly connected to the hot water tank, which in turn is linked to the building's potable water supply—a configuration that is not permitted due to health and safety regulations. To address this issue, the Municipality proposes to remove the current boiler system and install a high-efficiency furnace and central air conditioning system. This upgrade will bring the heating system into compliance, improve energy efficiency, and enhance occupant comfort. The estimated cost is \$11,500 and is proposed to be funded through the general tax base.

#### **EXPENDITURE**

Reserves (2025):

Year 1 (2025): \$11,500.00

```
Year 2 (2026):
Year 3 (2027):

FINANCING
Exterior Funding & Grants (2025):
Fundraising (2025):
Rev Fund – Tax Base (2025): $11,500.00
User Fee (2025):
```

Long Term - Debenture (2025):

Leasing (2025):

# **Risks if Not Completed**

If this project is not completed, the current non-compliant boiler system will continue to pose a health and safety risk due to its connection to the potable water system. This could result in contamination issues, increased liability, and possible system failure in colder months.

# **Rationale for Completing**

Replacing the existing system with a compliant, energy-efficient furnace and central air unit ensures building safety, protects potable water, and enhances heating and cooling reliability.

# **Alignment with Organizational Goals and Strategic Priorities**

This initiative supports the Municipality's commitment to public safety, infrastructure compliance, and energy efficiency.

# **Long-Term Financial Implications and Maintenance Requirements**

The installation of a high-efficiency furnace and air system will reduce future maintenance and operational costs while ensuring compliance with provincial building and health codes.

### Recommendation

Proceed with the \$11,500 allocation in the 2025 Capital Program, funded through the general tax levy.

# **Project Priority**

High

Health & Safety: High

Cost Savings/Payback: Medium

Asset Maintenance/Replacement: High

Service Enhancement: Medium

Growth Related: Low

MANDATED: Yes, needs to be rectified somehow.

# Capital Request Evaluation Form

# **Department**

Public Works - Sewer System (OCWA)

# **Head of Department**

**Barry Turcotte** 

# Item/Request/Project Name

**OCWA Sewer Capital Upgrades** 

# Description

This capital request is for priority sewer system upgrades identified by OCWA (Ontario Clean Water Agency). While the original capital needs list for both water and sewer systems was extensive, it has since been refined to focus on the most pressing sewer system items for 2025. These upgrades are intended to maintain the integrity and functionality of the Municipality's wastewater infrastructure. As operations progress throughout the year, additional requirements may be identified, but this proposal addresses key items requiring near-term attention. The total proposed investment is \$22,375.00, funded through the general tax levy.

### **EXPENDITURE**

Year 1 (2025): \$22,375.00 Year 2 (2026): Year 3 (2027):

### **FINANCING**

Exterior Funding & Grants (2025):
Fundraising (2025):
Rev Fund – Tax Base (2025): \$22,375.00
User Fee (2025):
Reserves (2025):

Long Term - Debenture (2025):

Leasing (2025):

# **Risks if Not Completed**

If these upgrades are not completed, the Municipality may face increased maintenance costs, potential system failures, and environmental or compliance risks associated with aging sewer infrastructure.

# **Rationale for Completing**

Completing these upgrades supports proactive maintenance of the sewer system, helps avoid more costly emergency repairs, and extends the service life of critical infrastructure.

# **Alignment with Organizational Goals and Strategic Priorities**

The project supports the Municipality's infrastructure sustainability goals and aligns with asset management and service delivery priorities.

# **Long-Term Financial Implications and Maintenance Requirements**

Proactive upgrades reduce the risk of major failures, unplanned capital expenditures, and regulatory non-compliance. They also improve operational efficiency and reliability.

### Recommendation

Proceed with the \$22,375 allocation in the 2025 Capital Program, funded through the general tax base.

# **Project Priority**

Medium

Health & Safety: Medium

Cost Savings/Payback: Medium

Asset Maintenance/Replacement: High

Service Enhancement: Medium

Growth Related: Low

MANDATED: Yes

# **Capital Request Evaluation Form**

# **Department**

Public Works - Water Treatment (OCWA)

# **Head of Department**

**Barry Turcotte** 

# Item/Request/Project Name

**OCWA Water Capital Upgrades** 

# **Description**

This capital request is for priority water system upgrades identified by OCWA (Ontario Clean Water Agency). The original capital needs list for water infrastructure was extensive. It has since been refined to focus on the most critical upgrades required for 2025. The proposed work supports the safe, compliant, and reliable operation of the Municipality's water treatment system. As with sewer infrastructure, additional needs may emerge throughout the year, but this request targets the highest-priority items currently identified. The total cost is \$79,125.00.

### **EXPENDITURE**

```
Year 1 (2025): $79,125.00
Year 2 (2026):
Year 3 (2027):
```

```
FINANCING
Exterior Funding & Grants (2025):
Fundraising (2025):
Rev Fund - Tax Base (2025): $24,922.00
User Fee (2025):
Reserves (2025):
Gas Tax (2025): $54,203.00
Long Term - Debenture (2025):
```

Leasing (2025):

# **Risks if Not Completed**

Delaying these upgrades may lead to system inefficiencies, increased operational costs, or non-compliance with water treatment standards, which could impact public health and increase liability for the Municipality.

# **Rationale for Completing**

Proactively addressing priority upgrades ensures continued compliance with regulatory standards, maintains operational efficiency, and reduces the likelihood of emergency repairs.

# **Alignment with Organizational Goals and Strategic Priorities**

The project supports the Municipality's goals of sustainable infrastructure management and reliable delivery of essential services.

# **Long-Term Financial Implications and Maintenance Requirements**

The proposed upgrades will help reduce future repair costs and extend the life of critical infrastructure. Proactive investment in maintenance prevents more costly issues in the future.

### Recommendation

Proceed with the \$79,125 allocation in the 2025 Capital Program, with \$54,203 from Gas Tax and \$24,922 funded through the general tax levy.

# **Project Priority**

Medium

Health & Safety: Medium

Cost Savings/Payback: Medium

Asset Maintenance/Replacement: High

Service Enhancement: Medium

Growth Related: Low

MANDATED: Yes

# Capital Request Evaluation Form

# **Department**

Ambulance

# Item/Request/Project Name

Ambulance Building Capital - Repairs to Doors and Garage Door

# **Description**

As part of the lease agreement with the District of Nipissing Social Services Administration Board (DNSSAB), the Municipality receives \$12,000 annually in rent allocation to be placed into a dedicated reserve for building maintenance. Each year, municipal staff work collaboratively with DNSSAB representatives to prioritize required repairs. For 2025, the proposed repairs include replacement of exterior doors and repairs to the garage door. These improvements are necessary to maintain the functionality, safety, and structural integrity of the facility.

## **EXPENDITURE**

```
Year 1 (2025): $12,000.00
Year 2 (2026):
Year 3 (2027):

FINANCING
Exterior Funding & Grants (2025):
Fundraising (2025):
Rev Fund – Tax Base (2025):
User Fee (2025):
Reserves (2025): $12,000.00
Long Term – Debenture (2025):
Leasing (2025):
```

# **Risks if Not Completed**

If these repairs are not completed, the building may experience further deterioration, potentially leading to greater safety concerns, increased liability, and higher future repair costs. Lease expectations with DNSSAB may also be affected.

# **Rationale for Completing**

This project addresses identified infrastructure needs and ensures ongoing building usability. It is a proactive investment that aligns with maintenance responsibilities set out in the lease.

# **Alignment with Organizational Goals and Strategic Priorities**

The project aligns with the Municipality's goals of maintaining core assets and infrastructure in a fiscally responsible and planned manner.

# **Long-Term Financial Implications and Maintenance Requirements**

Completing these repairs with dedicated reserve funding helps avoid more costly future interventions and ensures the Municipality continues to meet its obligations under the DNSSAB lease agreement.

### Recommendation

Proceed with the \$12,000 allocation in the 2025 Capital Program from the dedicated DNSSAB reserve.

# **Project Priority**

Medium

Health & Safety: Medium

Cost Savings/Payback: Medium

Asset Maintenance/Replacement: High

Service Enhancement: Medium

Growth Related: Low

MANDATED: No

Memorandum to the Council of

**Corporation of the Municipality of Temagami** 

Subject: Evaluation and Award Recommendation - MRFD Replacement of Aging Pumper 4

Memo No: 2025-M-153

**Date:** June 26, 2025

**Attachment:** None

Prepared By: Pete Christie - Marten River Fire Chief & Laala Jahanshahloo - CAO/Treasurer

Recommendation

WHEREAS three compliant bids were evaluated based on weighted scoring, technical

compliance, and lifecycle cost analysis;

AND WHEREAS Battleshield Industries Ltd. received the highest overall score and submitted the

most cost-effective, lowest-risk proposal;

BE IT RESOLVED THAT Council receives Memo 2025-M-153 as presented;

AND FURTHER THAT:

1. Council awards RFP #2025-03 to Battleshield Industries Ltd. for \$775,260.00 plus

applicable taxes;

2. The vendor shall submit the final contract in accordance with their approved proposal;

3. The contract shall be reviewed by the Municipality's legal counsel prior to execution;

4. The CAO and Marten River Fire Chief are authorized to execute the agreement on behalf

of the Municipality;

5. The expenditure be included in the 2025 Capital Budget for Fire Services, funded through

the Marten River Fire Department Reserve and a municipal debenture to be issued in the

2026 Capital Budget.

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## 1. Executive Summary

The Municipality of Temagami issued RFP #2025-03 for the acquisition of one (1) new pumper fire truck for the Marten River Fire Department (MRFD) to replace aging apparatus and improve emergency response capacity. Three compliant bids were received from:

- Battleshield Industries Ltd.
- Dependable Emergency Vehicles
- Twin City Fire & Rescue

Following a rigorous, evidence-based evaluation process using mathematical scoring models, capability assessments, and financial analysis, Battleshield was determined to offer the best overall value, receiving a perfect score (100/100). Their proposal met or exceeded all technical and compliance requirements, offered the strongest warranties, and required no down payment, reducing financial risk.

This report recommends awarding the contract to Battleshield Industries Ltd. in the amount of \$775,260.00 (before HST).

## 2. Background

In accordance with the 2025 capital equipment plan, the MRFD identified the urgent need to replace its frontline pumper truck, which has exceeded its service life and no longer meets modern safety or operational requirements.

RFP #2025-03 was issued to solicit sealed proposals from qualified manufacturers for a fully NFPA 1901-compliant pumper apparatus. The RFP included strict technical specifications (Section 5), mandatory legal certifications, and clauses prohibiting down payments or prepayments (Section 4.2). Council priorities included lifecycle value, cold-weather reliability, and local serviceability.

The evaluation committee used a multi-criteria model to assess submissions, supported by technical verification from municipal staff and third-party documentation (e.g., ULC pump certifications, CAD layouts, chassis specs, and warranty letters).

### 3. Evaluation Framework

The evaluation used the following integrated methods:

- Mandatory Compliance Screening (Pass/Fail)
- Weighted Attribute Scoring (Technical, Warranty, References, Price)
- Subsystem-Based Technical Scoring Matrix
- Capability Maturity Assessment (Process, Track Record, Innovation)
- Scenario-Based Testing (Winter Operations, Pump-and-Tanker, Mutual Aid)
- Financial Analysis (Price-Performance Index, Cash Outlay, Lifecycle Impact)
- Municipal Alignment Review
- Tie-Breaker Protocol:
  - Highest pump capacity @ 250 PSI
  - Shortest delivery time
  - Lowest lifecycle cost

# 4. Mandatory Compliance Review

Requirement	Battleshield	Dependable	Twin City
NFPA 1901 Compliance (Sec 5.1)	Yes	Yes	Yes
CMVSS / NSM (Sec 5.2)	Yes	Yes	Yes
ULC Pump Certification (Sec 5.32.1)	Waterous	Hale QFLO	Hale QFLO
Minimum 10 Years Manufacturing	Yes	Yes	Yes
Insurance & WSIB Certificates	Provided	Provided	Provided
Bid Format Compliance (PDF + Pricing)	Yes	Yes	Yes
No Down Payment (Sec 4.2)	0%	30%	No provided
On-Site Training (Sec 5.13)	Yes	Yes	Not stated

# 5. Scoring Methodology

## **5.1. Composite Score Formula**

Let:

- T<sub>i</sub> = Technical Score (maximum 60 points)
- W<sub>i</sub> = Warranty & Service Score (maximum 15 points)
- R<sub>i</sub> = References & Experience Score (maximum 5 points)
- P<sub>i</sub> = Price Score (maximum 20 points)

The Total Score for Bidder i is:

$$S_i = T_i + W_i + R_i + P_i$$

### 5.2. Price Score Formula

Let:

- $C_{min}$  = Lowest base price submitted among compliant bids
- $C_i$  = Base price submitted by Bidder i

Then:

• 
$$P_i = 20 \times (C_{min} / C_i)$$

This formula ensures that the lowest-cost compliant bidder receives the full 20 points, and all other bidders receive a proportionally lower score based on their relative cost.

# 6. Technical Evaluation (Subsystem Matrix)

Subsystem	Max Pts	RFP Ref	Method
Pump Performance	15	Sec 5.32	ULC cert + 250 PSI verified
Chassis	10	Sec 5.14–25	Spec match and rugged design
Safety Systems	12	Sec 5.90+	NFPA-compliant redundancy
Compartments	10	Sec 5.64	CAD layout & accessibility
Cold Climate Design	8	Sec 5.9.1	Rated -40°C to +40°C
Delivery & Training	5	Sec 5.13	Timeline and NFPA-aligned training plan

# 7. Capability Maturity Assessment

Category	Weight	Battleshield	Dependable	Twin City
Process Maturity	0.33	3	2	1
Track Record	0.33	3	3	2
Innovation Readiness	0.34	3	2	1
Composite Score	_	3.00	2.33	1.33

# 8. Scenario-Based Evaluation

Scenario	Battleshield	Dependable	Twin City
Winter Emergency	Exceeds	Meets	Meets
Pump-and-Tanker Simultaneous Ops	Verified	Verified	Not Verified
Short-Notice Mutual Aid Compatibility	Confirmed	Yes	Unknown

# 9. Financial Comparison (Pre-Tax)

Bidder	Price (Before HST)	Down Payment	Cash Outlay
Battleshield	\$775,260.00	0%	\$0.00
Dependable	\$813,761.00	30%	\$244,128.30
Twin City	\$786,345.00	Not Provided	Not Provided

# 10. Final Weighted Scores (Out of 100)

Bidder	Technical	Warranty	References	Price	Total
Battleshield	60.0	15.0	5.0	20.0	100.0
Dependable	58.0	13.5	5.0	19.06	95.56
Twin City	50.0	9.0	3.0	19.72	81.72

### 11. Conclusion

Following a comprehensive evaluation process grounded in technical, financial, and operational criteria, Battleshield Industries Ltd. has demonstrated the highest overall value and full compliance with the Municipality's RFP requirements. Their proposal offers superior performance features, robust warranty coverage, zero down payment, and alignment with the Municipality's long-term service and readiness objectives for the Marten River Fire Department.

The evaluation confirms that Battleshield's proposal not only meets but exceeds the RFP specifications in several key areas, including winterization, pump capacity, and delivery timelines. Awarding the contract to Battleshield ensures that the Municipality secures a high-quality emergency vehicle while minimizing upfront capital impacts through a responsible funding strategy.

It is therefore recommended that Council proceed with awarding the contract to Battleshield Industries Ltd., subject to legal review and contract execution by the CAO and Fire Chief, and that funding be approved through the Marten River Fire Department reserve and a 2026 municipal debenture.

### **BY-LAW NO. 25-1833**

# Being a bylaw to establish tax ratios for the year 2025

WHEREAS under section 308 (2) of the Municipal Act, 2001, S.O., 2001, c. 25, as amended, a set of tax ratios for every municipality shall be established in accordance with this section;

# NOW THEREFORE the Council of the Corporation of the Municipality of Temagami hereby enacts as follows:

1. That the tax ratios for the municipality for the year 2025 are as follows:

Residential	1.000000
New Multi-Res	1.100000
Multi-Residential	1.996354
Commercial (Broad Class)	1.228837
Industrial (Broad Class)	0.849974
Aggregate	1.100000
Landfill	1.100000
Pipelines	0.968707
Managed Forests	0.250000
Farmland	0.250000

2. That the subclass reduction factors for the municipality for the year 2025 are as follows:

Commercial Subclass Reduction Factor	0.70
Industrial Subclass Reduction Factor	0.65

3. That the Clerk of the Municipality of Temagami is hereby authorized to make minor modifications or corrections of a grammatical or typographical nature to the by-law, after the passage of this by-law, where such modifications or corrections do not alter the intent of the by-law.

This bylaw shall come into force and take effect on the day of the final passing thereof.

BE TAKEN AS READ A FIRST time on this 10<sup>th</sup> day of July 2025.

READ A SECOND AND THIRD time and finally passed this 10<sup>th</sup> day of July 2025.

Mayor			
Clerk			

### BY-LAW No. 25-1834

Being a by-law to adopt the estimates of all sums required during the year 2025 for the purposes of the Corporation of the Municipality of Temagami.

WHEREAS Section 290 (1) of the Municipal Act, S.O. 2001, c25 as amended, provides that for each year, a local municipality shall, in the year or the immediately preceding year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality;

**AND WHEREAS** the Council of the Corporation of the Municipality of Temagami has considered the estimates of the Municipality and deemed it necessary that the following estimated sums be raised for the year;

DEPARTMENT	2025 ESTIMATES
General Government & Finance	\$1,477,464.01
Protections to Persons & Property	\$1,012,158.48
Public Works & Transportation Services	\$1,184,197.64
Environmental, Water & Waste Services	\$1,271,645.62
Health & Cemetery Services	\$70,171.73
Social & Family Services	\$1,591,301.00
Recreation & Cultural Services	\$622,258.47
Planning & Development Services	\$201,985.13
Capital	\$4,409,721.26
TOTAL	\$11,840,903.34

**AND WHEREAS** the Estimated Total Revenues, Grants and Financing from all sources is \$11,840,903.34;

**NOW THEREFORE** the Council of the Corporation of the Municipality of Temagami hereby enacts as follows:

- 1. That the Municipality hereby adopts the estimated Revenues and Expenditures for the year 2025;
- 2. That the Clerk of the Municipality of Temagami is hereby authorized to make minor modifications or corrections of a grammatical or typographical nature to the by-law and schedule, after the passage of this by-law, where such modifications or corrections do not alter the intent of the by-law;

3.	That this bylaw shall come into force and take effect upon final passing thereof.
RE	D a first time this 10 <sup>th</sup> day of July, 2025.
RI	D a second and third time and finally passed this 10 <sup>th</sup> day of July, 2025.
	Mayor
	Clerk

### BY-LAW No. 25-1835

Being a by-law to strike rates of taxation for the Municipality of Temagami the year 2025 and to provide for the payment of taxes by instalments.

WHEREAS Section 312(2) of the Municipal Act, S.O. 2001, c25 as amended, provides that for purposes of raising the general local municipality levy, a local municipality shall, each year, pass a by-law levying a separate tax rate, as specified in the by-law, on the assessment in each property class in the local municipality rateable for local municipality purposes;

**AND WHEREAS** Section 342 (1) of the Municipal Act, S.O. 2001, c25 as amended, provides that a local municipality may pass by-laws providing for: (a) the payment of taxes in one amount or by instalments and the date or dates in the year for which the taxes are imposed on which the taxes or instalments are due; and (b) alternative instalments and due dates in the year for which the taxes are imposed other than those established under clause (a) to allow taxpayers to spread the payment of taxes more evenly over the year;

**AND WHEREAS** the Municipal Act defines "general local municipality levy" as the amount the local municipality decided to raise in its budget for the year under section 290 on all rateable property in the local municipality;

**AND WHEREAS** the Council of the Corporation of the Municipality of Temagami has, passed By-law 25-1834 to adopt the estimates of the Municipality the sums to be raised for the year in accordance with Section 290 of the Act;

**AND WHEREAS** the money estimated by said by-law to be levied by taxation for general municipal purpose and Payments in Lieu of taxes is \$5,000,600.92

**AND WHEREAS** all property assessment rolls on which the 2025 taxes are to be levied have been returned and revised pursuant to the provisions of the *Assessment Act* R.S.O. 1990 Chapter A, 31 as amended (Herein after referred to as the "*Assessment Act*") subject to appeals at present before the Assessment Review Board, the Ontario Municipal Board and the District Court;

**AND WHEREAS** the "Residential/Farm Assessment", "Multi-Residential Assessment", "Farmland Assessment and Managed Forests Assessment" and the applicable subclasses pursuant to Section 7 of the *Assessment Act* have been determined on the basis of the aforementioned property assessment rolls;

**AND WHEREAS** the tax ratios on the aforementioned property for the 2024 taxation year have been set out in By-law No. 25-1833 of the Municipality of Temagami;

**AND WHEREAS** the property classes have been prescribed by the Minister of Finance under the *Assessment Act*, R.S.O. 1990, chapter A. 31, as amended and Regulations thereto;

**AND WHEREAS** it is necessary for the Council of the Municipality of Temagami pursuant to the *Municipal Act* to levy on the whole rateable property according to the last revised assessment roll for the Corporation of the Municipality of Temagami the estimates of all sums required for the purposes of the Corporation;

**AND WHEREAS** the "Commercial Assessment", "Industrial Assessment" and "Pipeline Assessment" and the applicable subclasses pursuant to Section 7 of the *Assessment Act* have been determined on the basis of the aforementioned property assessment rolls;

**AND WHEREAS** those tax rates on the aforementioned "Commercial Assessment", "Industrial Assessment" and "Pipeline Assessment" and the applicable subclasses have been calculated pursuant to the provisions of the *Municipal Act* R.S.O. 2001, c 25, as amended, and the provisions of the *Education Act* in the manner set out herein;

**AND WHEREAS** Section 398 (2) of the Municipal Act, S.O. 2001, c25 as amended, authorizes the treasurer of a local municipality to add fees and charges imposed by the municipality to the tax roll for properties in the local municipality and collect them in the same manner as municipal taxes:

# NOW THEREFORE the Council of the Corporation of the Municipality of Temagami hereby enacts that:

1. The tax rates for 2025 for municipal and education purposes are hereby set as follows:

<u>Class</u>	<u>Municipal Rate</u>	Education Rate	<u>Total Tax Rate</u>
Residential	0.00973640	0.00153000	0.01126640
New Multi-Residential	0.01071004	0.00153000	0.01224004
Multi-Residential	0.01943729	0.00153000	0.02096729
Commercial	0.01196444	0.00880000	0.02076444
Com. Excess Land	0.00837511	0.00880000	0.01717511
Com. Vacant Land	0.00837511	0.00880000	0.01717511
Industrial	0.00827568	0.00880000	0.01707568
Industrial Vacant Land	0.00537919	0.00880000	0.01417919
Industrial Excess Land	0.00537919	0.00880000	0.01417919
Aggregate	0.01071004	0.00511000	0.01582004
Landfill	0.01071004	0.00880000	0.01951004
Pipelines	0.00943172	0.00880000	0.01823172
Farm	0.00243410	0.00038250	0.00281660
Managed Forests	0.00243410	0.00038250	0.00281660

- 2. It is hereby authorized that the sewer and water rates and all other rates payable as taxes be added to the Collector's Roll; and
- 3. Every owner of land shall be taxed accordingly to the tax rates in this by-law and such tax shall become due and payable in 2 instalments as follows: 50 percent of the final levy shall become due and payable on the date stipulated on the final tax billing notice, which

- shall be at least 21 days following the date of mailing of the tax bills; the second due date shall be stipulated on the final tax billing notice; and
- 4. Notwithstanding item 3 above, the Treasurer of the Corporation of the Municipality of Temagami is hereby authorized to accept payments based on monthly payment plans; and
- 5. Amounts required to be levied and collected by this By-law shall be reduced by the amounts levied and collected by the Interim tax levy as authorized by By-law No. 25-1792 of the Corporation of the Municipality of Temagami; and
- 6. The Treasurer of the Corporation of the Municipality of Temagami shall mail or cause to be mailed to the address of the residence or place of business of each property or person, a notice specifying the amount of taxes payable by such persons pursuant to the provisions of this by-law, and
- 7. The taxes payable pursuant to this by-law shall be paid into the office of the Treasurer for the Corporation of the Municipality of Temagami on or before the respective dates herein before set forth; and
- 8. The Treasurer is hereby authorized to accept part payment from time to time, on account, of any taxes which have become due pursuant to this by-law.
- 9. In default of payment of the full amount of any taxes by the respective due dates, a percentage charge, of 1½ % of the amount of taxes due and unpaid, may be imposed as a penalty for the non-payment of taxes on the first day of default. In addition, interest charges in the amount of 1½ % per month, or 15% per annum, shall be levied on unpaid taxes in the manner established by section 345 of the *Municipal Act*; and
- 10. If any section or portion of this by-law is found by a Court of competent jurisdiction to be invalid, it is the intent of Council for the Corporation of the Municipality of Temagami that all remaining sections and portions of this by-law continue in force and effect; and
- 11. That the Clerk of the Municipality of Temagami is hereby authorized to make minor modifications or corrections of a grammatical or typographical nature to the by-law and schedule, after the passage of this by-law, where such modifications or corrections do not alter the intent of the by-law.

READ a first time this 10<sup>th</sup> day of July, 2025.

READ a second and third time and finally passed this  $10^{\text{th}}$  day of July, 2025.

01	May	IVI

### **BY-LAW NO. 25-1836**

Being a by-law to set the amounts for area-rated charges to be levied for municipal and environmental services for the year 2025.

WHEREAS under Section 391 of the Municipal Act, 2001, S.O., 2001, c.25, as amended, a municipality may pass by-laws imposing fees or charges on persons,

- (a) for services or activities provided or done by or on behalf of it;
- (b) for costs payable by it for services or activities provided or done by or on behalf of any other municipality or local board; and
- (c) for the use of its property including property under its control.

**AND WHEREAS** the Council of the Corporation of the Municipality of Temagami wishes to set charges for the municipal and environmental services that the Municipality provides, which shall be added to the tax roll as authorized by By-law 25-1835, a by-law to strike rates of taxation;

**AND WHEREAS** Council passed resolution 14-413 on the 28th day of August 2014, directing that that the Water/Sewer/Grinder Pump and Garbage Area Charges be dealt with in a separate by-law from the Annual User Fee By-law;

**AND WHEREAS** Council deems it appropriate to assess costs of the transfer stations to the benefitting landowners;

# NOW THEREFORE the Council of the Corporation of the Municipality of Temagami hereby enacts as follows:

- 1. That the number of residential equivalent units services by each area charge be established as Water 335.7 residential equivalent units; Sewer 348.9 residential equivalent units; Grinder Pump 133 residential equivalent units; and waste collection 408 residential equivalent unit;
- 2. That the service rate for Water be set at \$1434.32 per residential equivalent unit;
- 3. That the service rate for Sewer be set at \$746.63 per residential equivalent unit;
- 4. That the service rate for Grinder Pump be set at \$375.94 per residential equivalent unit;
- 5. That the service rate for Garbage Collection be set at \$72.88 per residential equivalent unit;
- 6. That a rate of 0.0004 be applied to the weighted assessment for benefiting landowners in support of transfer station costs;
- 7. That a premium of 10% be added to the fees noted parts 2., 3., 4., 5., and 6. to be used or set aside for future capital improvements;

- 8. That this By-law shall be cited as the "2025 Area-rated Charges By-law";
- 9. That the Clerk of the Municipality of Temagami is hereby authorized to make minor modifications or corrections of a grammatical or typographical nature to the by-law and schedule, after the passage of this by-law, where such modifications or corrections do not alter the intent of the by-law.
- 10. That all other by-laws or resolutions, or parts thereof, contrary hereto or inconsistent herewith, be and the same are hereby repealed.
- 11. That this by-law shall come into force and take effect on the date of the final passing thereof;

BE TAKEN AS READ A FIRST time on this  $10^{\text{th}}$  day of July, 2025.

READ A SECOND AND THIRD time and finally passed this 10<sup>th</sup> day of July, 2025.

DA SECOND AND THIRD time and many passed this 10	day of July, 2023.
	Mayor
	Clerk

**BY-LAW NO. 25-1837** 

Being a by-law to award and authorize the execution of a contract with Battleshield Industries Ltd. for the supply and delivery of one (1) new NFPA 1901-compliant pumper fire truck for the Marten River Fire Department (RFP No. 2025-03).

### **WHEREAS**

- 1. Sections 5(1), 5(3), and 9 of the *Municipal Act, 2001*, S.O. 2001, c. 25, authorize the Council of a municipality to exercise its powers by by-law and to enter into agreements for municipal purposes; and
- 2. Section 401 of the *Municipal Act, 2001* authorizes municipalities to incur debt and issue debentures for capital expenditures; and
- 3. The Marten River Fire Department requires the replacement of its frontline pumper truck to meet current operational and safety standards; and
- 4. The Municipality issued Request for Proposals No. 2025-03 on May 20, 2025, seeking submissions for the supply and delivery of one (1) NFPA 1901-compliant pumper fire truck; and
- 5. Three compliant proposals were received and evaluated in accordance with the Municipality's procurement policy, and the proposal submitted by Battleshield Industries Ltd. received the highest evaluation score and offered the best overall value; and
- 6. Council deems it appropriate and in the public interest to award the contract to Battleshield Industries Ltd.;

### **NOW THEREFORE**

The Council of the Corporation of the Municipality of Temagami hereby enacts as follows:

### 1. Definitions

In this by-law:

- 1.1. "RFP" means Request for Proposals No. 2025-03.
- 1.2. "Vendor" means Battleshield Industries Ltd.
- 1.3. "Proposal" means the Vendor's submission dated May 27, 2025, attached as Schedule "A."

### 2. Contract Award

The contract for RFP No. 2025-03 is hereby awarded to Battleshield Industries Ltd. in the total amount of \$775,260.00, plus applicable taxes.

## 3. Execution of Agreements

- 3.1. The Chief Administrative Officer (CAO) and the Marten River Fire Chief are hereby authorized to execute all agreements and documents necessary to give effect to this Bylaw on behalf of the Municipality, subject to the conditions outlined herein.
- 3.2. Execution shall be subject to the following conditions:
  - 3.2.1. Final review and approval by the Municipality's legal counsel; and
  - 3.2.2. The contract shall substantially reflect the terms of the Proposal attached as Schedule "A."

### 4. Funding

The expenditure authorized under this by-law shall be funded as follows:

- 4.1. An amount to be determined from the Marten River Fire Department Reserve Fund, based on available reserves at the time of execution; and
- 4.2. The balance through the issuance of a municipal debenture in the 2026 Capital Budget, pursuant to section 401 of the *Municipal Act, 2001*.

### 5. Terms and Conditions

The final agreement shall incorporate, at minimum, all terms and conditions outlined in the Vendor's submitted proposal, attached hereto as Schedule "A. "

## 6. Terms of Delivery and Payment

- 6.1. Delivery shall occur no later than May 29, 2026, in accordance with Schedule "A."
- 6.2. No advance payment or deposit shall be made.
- 6.3. Final payment shall be issued no earlier than forty-eight (48) hours prior to delivery, subject to inspection and receipt of all documentation as specified in the Proposal.

## 7. Incorporation of Schedule

The Vendor's proposal, titled "Battleshield Industries Ltd. Response to RFP No. 2025-03 - Marten River Fire Department Pumper Truck Replacement," along with RFP No. 2025-03, is attached hereto as Schedule "A" and forms an integral part of this by-law.

### **CLERICAL AMENDMENTS**

The Clerk of the Municipality of Temagami is authorized to make minor corrections to this Bylaw after its passage. These corrections are limited to grammatical or typographical errors and must not alter the intent, substance, roles, responsibilities, or procedural requirements outlined in this By-law.

### **EFFECTIVE DATE**

This By-law comes into effect on the date of final passing.

# **FINAL PASSING**

Taken as read a first, second, and third time, and finally passed this 10th day of July, 2025.				
Mayor:				
Clerk:				
CICIK.				

### **BY-LAW NO. 25-1838**

Being a By-law to Authorize the Award and Execution of a Contract to Miller Paving Limited for Resurfacing Works on Stevens Road, Fox Run Road, and White Bear Crescent (Tender No. C-2025-01, Parts A–C).

### **WHEREAS**

- 1. Sections 5(1), 5(3), and 9 of the *Municipal Act, 2001*, S.O. 2001, c. 25 authorize the Council of a municipality to pass by-laws and enter into agreements for municipal purposes; and
- 2. Section 401 of the *Municipal Act, 2001* authorizes municipalities to incur debt for capital works; and
- 3. The Municipality of Temagami issued Tender No. C-2025-01 for the resurfacing of Stevens Road, Fox Run Road, and White Bear Crescent (Parts A-C); and
- 4. Miller Paving Limited submitted the only compliant bid for Parts A-C in the amount of \$1,090,244.51, excluding HST, and demonstrated technical and financial compliance; and
- 5. Council considers it in the public interest to proceed with the award;

#### **NOW THEREFORE**

The Council of the Corporation of the Municipality of Temagami hereby enacts as follows:

### 1. Definitions

In this by-law:

- 1.1. "Contractor" means Miller Paving Limited.
- 1.2. "Project Manager" means Tulloch Engineering Inc., appointed under this by-law.

- 1.3. "Proposal" means the Contractor's submission dated June 25, 2025, attached as Schedule "A".
- 1.4. "Tender" means Tender C-2025-01 issued by the Municipality.

### 2. Contract Award

The resurfacing contract for Tender No. C-2025-01 (Parts A–C) is hereby awarded to Miller Paving Limited in the amount of \$1,090,244.51 plus applicable taxes.

## 3. Execution of Agreements

- 3.1. The Clerk or Chief Administrative Officer (CAO) are hereby authorized to execute all agreements and documents necessary to give effect to this By-law on behalf of the Municipality, subject to the conditions outlined herein.
- 3.2. Execution shall be subject to the final form of the contract being prepared by the Project Manager and reflecting the scope, pricing, and terms of the Proposal and the Tender.

### 4. Project Management

- 4.1. Tulloch Engineering Inc. is hereby appointed as Project Manager for contract administration, inspection, and reporting for the duration of construction.
- 4.2. The Project Manager shall act as Contract Administrator under OPSS.MUNI guidelines and is authorized to:
  - 4.2.1. Issue payment certificates;
  - 4.2.2. Prepare and submit progress reports;
  - 4.2.3. Issue final acceptance documentation.
- 4.3. The Project Manager shall also provide regular written status reports to the Municipality's CAO or designate and shall promptly notify the Municipality of any material delays, cost overruns, or disputes arising under the contract.

### 5. Contract Conditions

The final contract shall include, at minimum:

- 5.1. Defined timelines and construction milestones;
- 5.2. Quality standards consistent with OPSS and tender specifications;
- 5.3. Payment only upon issuance of certified Payment Certificates by the Project Manager;
- 5.4. Final payment conditional upon satisfactory inspection and formal acceptance;
- 5.5. Clauses addressing delay, default, warranty, and provisional quantity adjustments;
- 5.6. Provisions for directed changes by the Project Manager, subject to written contractor sign-off.

## 6. Incorporation of Schedule

The Contractor's submission dated June 25, 2025, titled "Miller Paving Ltd. Response to Tender C-2025-01", is attached as Schedule "A" and forms an integral part of this By-law.

### **CLERICAL AMENDMENTS**

The Clerk of the Municipality of Temagami is authorized to make minor corrections to this Bylaw after its passage. These corrections are limited to grammatical or typographical errors and must not alter the intent, substance, roles, responsibilities, or procedural requirements outlined in this By-law.

### **EFFECTIVE DATE**

This By-law comes into effect on the date of final passing.

# **FINAL PASSING**

Taken as read a first, second, and third time, and finally passed this 10th day of July, 2025.			
Mayor:			
Clerk:			

# **BY-LAW NO. 25-1839**

Being a By-Law to confirm the proceedings of Council of the Corporation of the Municipality of Temagami

### **WHEREAS**

- 1. Pursuant to Section 5(1) of the *Municipal Act, 2001*, S.O. 2001, c. 25, as amended, the powers of a municipality shall be exercised by its Council;
- 2. Pursuant to Section 5(3) of the *Municipal Act, 2001*, S.O. 2001, c. 25, as amended, a municipal power, including a municipality's capacity, rights, powers, and privileges under Section 8 of the *Municipal Act, 2001*, shall be exercised by by-law unless the municipality is specifically authorized to do otherwise;
- 3. It is deemed expedient that the proceedings of the Council of the Corporation of the Municipality of Temagami at this session be confirmed and adopted by by-law.

### **NOW THEREFORE**

The Council of the Corporation of the Municipality of Temagami enacts as follows:

## 1. Confirmation of Actions

The actions of the Council of the Corporation of the Municipality of Temagami in respect of:

- All recommendations in reports and minutes of committees,
- All motions and resolutions, and
- All actions passed and taken by the Council, including documents and transactions entered into,

during the Special & Regular Meetings of Council held on July 10, 2025, are hereby adopted and confirmed as if expressly embodied in this by-law.

#### 2. Authorization to Act

The Mayor and proper officials of the Corporation of the Municipality of Temagami are hereby authorized and directed to take all necessary actions to give effect to the decisions of the Council during the meetings referred to in Section 1 of this by-law.

### 3. Execution of Documents

The Mayor and the Treasurer/Administrator or Clerk are hereby authorized and directed to execute all necessary documents related to the actions taken by the Council as described in Section 1 of this by-law. The Corporate Seal of the Municipality of Temagami shall be affixed to all such documents.

# **Final Passing**

Taken as read a first, second, and third time, and finally passed this 10th day of July, 2025.

Mayor: _		 	
ClI			

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