	Corporation of the Municipality of Temagami	<b>Memo No.</b> 2019-M-053
HUNICIPAL	Memorandum to Council	X Staff Committee
Subject:	Report from Treasurer Administrator	
Agenda Date:	March 14, 2019	
Attachments:		

#### **RECOMMENDATION**

BE IT RESOLVED THAT Council receive the preliminary budget;

AND FURTHER THAT Council direct Management to meet and refine budget projections and bring budget back to first meeting in April bearing in mind the guideline of 2.5% taxation increase.

#### <u>INFORMATION</u>

The preliminary budget is attached to this report. Presently, the difference between the budgeted expenses and the budgeted revenues is a little over \$1.2 million. This is not a concern at this point given where we are on the budget process.

Tax revenue has been set at 2.5% higher than last year. There are some taxation amounts that do not change from year to year which is why the overall increase shows 2.4%. No consideration has been given to the increase in assessment based on growth from last year to this. This could provide another approximately 1%.

Provincial Grants and Federal Grants are lower than last year's budget due to capital funding and the notion of grants hoped to be received which have not been done in this year's budget.

User Charges show an increase over the previous year. The main reason for this is the amounts charged for Water, Sewer, and Grinder Pump. Not only have these increased based on the budget amounts but an estimate of future capital has also been included so that some future capital can be funded through user charges. While not mandatory for Sewer and Grinder Pump Charges, it is part of the Provincial Water Regulations that rates cover the operating and a 20 year replacement plan.

In the expense area, for each department wages, honourariums, and benefits have been established using the 2.5% Cost of Living Guideline and adding the appropriate benefit amounts.

In General Government, included in the budget is \$50,000 for legal fees in addition to a further \$17,500 (\$2,500 per Member of Council) for the activities of the Integrity Commissioner. For the most part other areas are consistent with previous budget or actual amounts. The one area where the budget has increased a little is in training as this is a required investment with a new Council and new Staff members starting.

In the Protection Area, increases over last year's budget include the water sampling cost for the Marten River Fire Department presently estimated at \$12,000. This was part of the new agreement with OCWA which we are now questioning if this level of testing is required which may reduce the estimates.

There is also an estimate of \$6,000 included as an estimate for the fire pump subsidy program. This would provide a subsidy of \$400 for 15 property owners. The one difficulty with the subsidy is the standards of the pump being required rather than being minimum standards. If minimum standards were established then there may be more choice for property owners while still qualifying for the program.

In the Public Works area presently there are increases estimated for materials for most of our roadways. This is based on the amount of sand that has been required to this point of the year. While invoices have not yet been received by Administration, there has not been many days in the first part of the year where plowing and sanding were not required. The non-personnel costs will be reviewed with the Superintendent to see if there might be some areas that could be reduced with the guide being the level of service requirements of the department.

Environment is showing an increase, presently mostly in the water accounts. This is due to the one change in the new OCWA contract where OCWA is paying the utility costs. At present we only have one lump sum for utilities. The requested breakdown of this amount between water and sewer operations will be received in April but, for the most part, those who use water also use sewer services and as these costs are recovered through user fees, for the purposes of this budget the two could be considered together.

Waste services is also showing an increased based on costs of testing etc. It should be noted that the larger amount in contracted services last year was a result of having to rent a bulldozer for most of the year. These costs were covered through proceeds through insurance.

Health shows an increase basically in the Ambulance Service. Apart from increases in the Collective Bargaining Agreement, there was a significant increase in rent. This is to provide some funding to start repairs at the Ambulance building. The Ambulance amount is funded through revenue from NDSSAB which is recorded as Provincial Grants.

The Social Service Costs are amounts we pay to the Nipissing DSSAB and Au Chateau.

In the Recreation and Culture areas the main overall difference is there is no funded program this year. There has been some cost allocated to the Community Centre for wages from the Public Works Area.

Planning and Development is expecting increases in the budget to be more reflective of the actual costs incurred in Contract Planner and Legal Fees as well as being fully staffed in 2019.

The main projects in the Capital area at present are a new truck for the Marten River Fire Department (\$276,000), Public Works Equipment (One Ton \$65,000 and Float \$40,000) and Road Construction (finishing Spruce Drive, gravel resurfacing and starting Fox Run all total \$345,000) and monies for the parking lot at the Mine Access (\$25,000).

With environment there is about \$116,000 to finish the projects approved under the CWWF funding program and some monies for age related upgrades at the water plants. An amount has also been established to replace our present garbage truck with a 'new-to-us' model.

There is work expected to renew some areas of the Community Centre as well as staring to look at our equipment needs both there, with grass cutting and at the tower.

Planning has amounts set aside for the Official Plan and upgrading the road at the Industrial Park.

I have not included estimates for the amount requested from Living Temagami. It is apparent that with the must do's on our list, that as we move forward there will be many should and want to do's that are on our list that probably will not be there when the final product is completed. It should also be remembered that part of the agreement to be the qualified donee for funding applications was that they were to be at no cost to the Municipality.

Prepared by: Craig Davidson Treasurer/Administrator

	20	18	2019	Ві	udget li	ncrease
	Budget	Actual	Budget		\$	%
Municipal Taxation	3,810,132	3,818,285	3,901,461	9	1,329	2.40%
Provincial Grants	1,803,607	1,601,918	1,700,114	(103	3,493)	(5.74%)
Federal Grants	425,001	154,990	142,782	(282	2,219)	(66.40%)
User Charges	802,504	743,060	907,048	10	4,544	13.03%
Investment Income	110,000	119,975	105,000	(5	5,000)	(4.55%)
Other Revenue	22,070	97,868	21,500		(570)	(2.58%)
Total Revenue	6,973,314	6,536,096	6,777,905	(195	5,409)	(2.80%)
Operations						
General Government	1,115,236	968,101	1,160,711	4	5,475	4.08%
Protection	732,330	701,639	774,224	4	1,894	5.72%
Public Works	967,023	995,313	1,051,982	8	4,959	8.79%
Environmental	760,238	846,855	844,166	8	3,928	11.04%
Health	683,618	689,838	735,387	5	1,769	7.57%
Social Services	1,121,292	1,121,292	1,171,026	4	9,734	4.44%
Parks, Recreation and Culture	357,274	296,274	329,844		7,430)	(7.68%)
Planning	193,701	197,861	264,011	7	0,310	36.30%
Total Operations	5 930 712	5,817,173	6,331,351	40	0,639	6.76%
Total Operations	3,330,712	3,017,173	0,551,551			0.7070
Capital						
General Government	260,000	50,402	127,000	(133	3,000)	(51.15%)
Protection	173,165	12,473	351,550	17	8,385	103.01%
Public Works	170,000	123,523	475,000	30	5,000	179.41%
Environmental	379,655	191,136	391,617	1	1,962	3.15%
Parks, Recreation and Culture	537,309	362,105	242,555	(294	1,754)	(54.86%)
Planning	166,585		140,000	(26	5,585)	(15.96%)
Total Capital	1,686,714	739,639	1,727,722	4	1,008	2.43%
•	,	·				
Total Expense	7,617,426	6,556,812	8,059,073	44	1,647	5.80%
Net	(644,112)	(20,716)	(1,281,168)			
Transfer to/from Reserves	644,112	20,716	51,527			
Balance	0	0	(1,229,641)			

Municipality of Temagami Department Operating Budget for 2019

	2018		2019
	Budget	Actual	Budget
OMPF	870,500	870,500	870,500
Provincial Support - CSPT		1,951	1,951
RIDE Program Revenue	6,707	6,318	6,700
Min of Health - Helipads Maint	7,500	7,000	7,000
Provincial Programs	636,285	644,343	668,100
Provincial Funding Healthy Living	31,000	17,460	
Parks and RecreationProvincial Funding -	7,316	7,316	10,000
Community Centre Provincial Funding			
Library Provincial Funding	8,636	8,636	8,636
OCIF Formula			50,000
CWWF Provincial	197,308	38,394	38,872
Mainstreet	38,355		38,355

1,803,607 1,601,918 1,700,114

	2018	2019	
	Budget	Actual	Budget
FEDNOR	144,688		
Parks and Recreation Federal Funding	161,800		2,400
Tower Federal Funding	45,000	41,911	
Development Federal Funding	20,003	21,175	48,000
Gax Tax Revenue	53,510	53,510	53,510
CWWF Federal		38,394	38,872
		18	
	425001	154990	142782

Municipality of Temagami Department Operating Budget for 2019

		2018		2019
		Budget	Actual	Budget
1-4-1600-4000	Admin User Charges	700	12,917	700
1-4-1600-4100	Tax Certificates	1,500	1,945	1,500
1-4-1600-4110	Lottery Licences	200	70	200
1-4-1600-4200	Building/Property Rentals	15,250	10,311	31,600
1-4-1600-4210	Office/Room Rentals	600	844	600
1-4-1600-4220	Docking Fees - Town	9,000	8,114	9,000
1-4-1600-4500	Insurance Facility Rentals	600	442	600
1-4-2000-2000	MTO Recovery	10,200	25,809	10,200
1-4-2000-2000	Emergency and fire Response	6,000	7,481	6,500
1-4-2000-4000	Burn Permits Marten River	0,000	120	100
1-4-2000-5100	Donations	47,000	120	200
1-4-2100-2000	MTO Recovery	9,739	27,680	9,800
1-4-2100-2000	Burn Permits	1,094	840	1,100
1-4-2100-4110	Misc Revenue - Search	352	3,228	400
1-4-2200-3000	POA Income	13,000	12,858	13,000
1-4-2300-4100	Dog Licences	400	169	300
1-4-2500-4000	Building Permits	21,000	21,959	21,000
1-4-2500-4110	Travel	6,000	5,940	6,000
1-4-2500-4110	Buidling Search	600	660	600
1-4-2500-5000	Parking Fines	500	000	200
1-4-2700-4000	911 Sign Fees	200	330	200
1-4-3100-4000	User Fees	200	504	1,500
1-4-3100-4000	Parking/Mine Landing	14,710	15,180	15,000
1-4-3100-4200	Sewer Fees - Res/Comm	107,550	106,984	121,878
1-4-4100-4000	Grinder Maintenance Fees	83,794	81,582	102,974
1-4-4300-4000		326,626	314,116	415,106
1-4-4300-4000	Water Fees - Res/Comm		34,655	36,200
1-4-4410-4000	Garbage Collection Town	35,300 36,663	-3	37,600
1-4-4520-4000	Garbage Collection Mine Landing	4,000	2,624	4,000
1-4-4530-4000	Strathy Landfill Site Fees Sisk Landfill Sites Fees	4,000	4,468	4,000
1-4-4540-4000		4,400	126	4,000
	Brigg Landfill Sites Fees	4,400	3,500	10,000
1-4-4600-4000 1-4-5300-4000	Recycling Revenue	1,100		1,500
1-4-5300-4000	Cemetery Fees	378	3,405	1,500
			1 000	1 000
	Sales - Columarium Niches Arena Ice Rental Fees	1,006	1,900	1,000 3,000
1-4-7200-4200	Arena Hall Rentals	2,220 4,500	2,837	-
1-4-7200-4210	Arena Rent/Vending Sales		5,956	6,000 300
	•	300	298	
1-4-7300-4000	Tower User Fees User Fees - Fitness Centre	4,000	1,304	2,000
1-4-7400-4000		3,000	2,303 60	2,500
1-4-7400-4100	•	300	60	300
1-4-7500-2010	CAP Funding	3,865	014	3,865
1-4-7500-4000	User Fees	1,752	914	1,000
1-4-7500-5000	Service Ontario Revenue	425	425	425
1-4-8100-4000	Planning Applications	17,200	13,585	17,000
1-4-8100-4100	Development Applications	1,200	2,400	2,000
1-4-8100-4110	Zoning Certificate Revenue	280	540	300
		802,504	741,380	907,048
				-

	2018		2019
	Budget	Actual	Budget
Sundry Revenue		16,221	
Charitable Donations	5,250		
Land Sales		7,651	5,000
Sundry Sales		46,238	
Parks and Recreation Municipal Equipment		60	
Parks and Recreation Misc Donations	1,500	3,426	1,500
Donations - Canada Day	1,820	4,377	2,000
Donations - Shiverfest	3,000	7,678	2,000
Donations - Santa Train	1,000	825	1,000
Tower Donations	5,500	4,242	4,000
Interpretive Centre Sales		124	
Temagami Artistic Collective			
Microfit - Hydro	4,000	7,026	6,000
Proceeds from LTD			
	22,070	97,868	21,500

Budget Actual Budget         Council         Honorarium and Benefits       74,079 64,728 79,573         Materials and Supplies       27,350 43,585 97,300         Total Council       101,429 108,313 176,873         Administration       30,370 415,531         Salary and Benefits       456,834 403,370 415,531         Materials and Supplies       170,870 148,189 184,700         Contracted Services       223,272 183,857 224,000         Financial Expenses       16,800 20,927 20,000         Other Transfers       20,300 12,236 20,500         Total Administration       888,076 768,579 864,731         Municipal Property       Salary and Benefits       20,406 21,612 21,007         Materials and Supplies       57,000 38,013 54,500         Contracted Services       3,600 3,500 3,600         Financial Expenses       33,725 19,331 25,000         Train Station       11,000 8,753 15,000         Total Municipal Property       125,731 91,209 119,107         Total General Government       1,115,236 968,101 1,160,711		2018		2019
Honorarium and Benefits       74,079       64,728       79,573         Materials and Supplies       27,350       43,585       97,300         Total Council       101,429       108,313       176,873         Administration       456,834       403,370       415,531         Materials and Supplies       170,870       148,189       184,700         Contracted Services       223,272       183,857       224,000         Financial Expenses       16,800       20,927       20,000         Other Transfers       20,300       12,236       20,500         Total Administration       888,076       768,579       864,731         Municipal Property       38,013       54,500         Contracted Services       3,600       3,500       3,600         Financial Expenses       33,725       19,331       25,000         Train Station       11,000       8,753       15,000         Total Municipal Property       125,731       91,209       119,107		Budget	Actual	Budget
Materials and Supplies       27,350       43,585       97,300         Total Council       101,429       108,313       176,873         Administration       456,834       403,370       415,531         Materials and Supplies       170,870       148,189       184,700         Contracted Services       223,272       183,857       224,000         Financial Expenses       16,800       20,927       20,000         Other Transfers       20,300       12,236       20,500         Total Administration       888,076       768,579       864,731         Municipal Property       38,013       54,500         Contracted Services       3,600       3,500       3,600         Financial Expenses       33,725       19,331       25,000         Train Station       11,000       8,753       15,000         Total Municipal Property       125,731       91,209       119,107	Council			
Total Council         101,429         108,313         176,873           Administration         456,834         403,370         415,531           Materials and Supplies         170,870         148,189         184,700           Contracted Services         223,272         183,857         224,000           Financial Expenses         16,800         20,927         20,000           Other Transfers         20,300         12,236         20,500           Total Administration         888,076         768,579         864,731           Municipal Property         Salary and Benefits         20,406         21,612         21,007           Materials and Supplies         57,000         38,013         54,500           Contracted Services         3,600         3,500         3,600           Financial Expenses         33,725         19,331         25,000           Train Station         11,000         8,753         15,000           Total Municipal Property         125,731         91,209         119,107	Honorarium and Benefits	74,079	64,728	79,573
Administration Salary and Benefits	Materials and Supplies	27,350	43,585	97,300
Administration Salary and Benefits				
Salary and Benefits       456,834       403,370       415,531         Materials and Supplies       170,870       148,189       184,700         Contracted Services       223,272       183,857       224,000         Financial Expenses       16,800       20,927       20,000         Other Transfers       20,300       12,236       20,500         Total Administration       888,076       768,579       864,731         Municipal Property       38,013       54,500         Materials and Supplies       57,000       38,013       54,500         Contracted Services       3,600       3,500       3,600         Financial Expenses       33,725       19,331       25,000         Train Station       11,000       8,753       15,000         Total Municipal Property       125,731       91,209       119,107	Total Council	101,429	108,313	176,873
Materials and Supplies       170,870       148,189       184,700         Contracted Services       223,272       183,857       224,000         Financial Expenses       16,800       20,927       20,000         Other Transfers       20,300       12,236       20,500         Total Administration       888,076       768,579       864,731         Municipal Property       38,076       21,612       21,007         Materials and Supplies       57,000       38,013       54,500         Contracted Services       3,600       3,500       3,600         Financial Expenses       33,725       19,331       25,000         Train Station       11,000       8,753       15,000         Total Municipal Property       125,731       91,209       119,107	Administration			
Contracted Services       223,272       183,857       224,000         Financial Expenses       16,800       20,927       20,000         Other Transfers       20,300       12,236       20,500         Total Administration       888,076       768,579       864,731         Municipal Property       20,406       21,612       21,007         Materials and Supplies       57,000       38,013       54,500         Contracted Services       3,600       3,500       3,600         Financial Expenses       33,725       19,331       25,000         Train Station       11,000       8,753       15,000         Total Municipal Property       125,731       91,209       119,107	Salary and Benefits	456,834	403,370	415,531
Financial Expenses       16,800       20,927       20,000         Other Transfers       20,300       12,236       20,500         Total Administration       888,076       768,579       864,731         Municipal Property       20,406       21,612       21,007         Materials and Supplies       57,000       38,013       54,500         Contracted Services       3,600       3,500       3,600         Financial Expenses       33,725       19,331       25,000         Train Station       11,000       8,753       15,000         Total Municipal Property       125,731       91,209       119,107	Materials and Supplies	170,870	148,189	184,700
Other Transfers       20,300       12,236       20,500         Total Administration       888,076       768,579       864,731         Municipal Property       20,406       21,612       21,007         Materials and Supplies       57,000       38,013       54,500         Contracted Services       3,600       3,500       3,600         Financial Expenses       33,725       19,331       25,000         Train Station       11,000       8,753       15,000         Total Municipal Property       125,731       91,209       119,107	Contracted Services	223,272	183,857	224,000
Total Administration         888,076         768,579         864,731           Municipal Property         20,406         21,612         21,007           Materials and Supplies         57,000         38,013         54,500           Contracted Services         3,600         3,500         3,600           Financial Expenses         33,725         19,331         25,000           Train Station         11,000         8,753         15,000           Total Municipal Property         125,731         91,209         119,107	Financial Expenses	16,800	20,927	20,000
Municipal Property         Salary and Benefits       20,406       21,612       21,007         Materials and Supplies       57,000       38,013       54,500         Contracted Services       3,600       3,500       3,600         Financial Expenses       33,725       19,331       25,000         Train Station       11,000       8,753       15,000         Total Municipal Property       125,731       91,209       119,107	Other Transfers	20,300	12,236	20,500
Municipal Property         Salary and Benefits       20,406       21,612       21,007         Materials and Supplies       57,000       38,013       54,500         Contracted Services       3,600       3,500       3,600         Financial Expenses       33,725       19,331       25,000         Train Station       11,000       8,753       15,000         Total Municipal Property       125,731       91,209       119,107	Total Administration	999 076	768 570	964 731
Salary and Benefits       20,406       21,612       21,007         Materials and Supplies       57,000       38,013       54,500         Contracted Services       3,600       3,500       3,600         Financial Expenses       33,725       19,331       25,000         Train Station       11,000       8,753       15,000         Total Municipal Property       125,731       91,209       119,107	Total Administration		700,373	804,731
Materials and Supplies       57,000       38,013       54,500         Contracted Services       3,600       3,500       3,600         Financial Expenses       33,725       19,331       25,000         Train Station       11,000       8,753       15,000         Total Municipal Property       125,731       91,209       119,107	Municipal Property			
Contracted Services         3,600         3,500         3,600           Financial Expenses         33,725         19,331         25,000           Train Station         11,000         8,753         15,000           Total Municipal Property         125,731         91,209         119,107	Salary and Benefits	20,406	21,612	21,007
Financial Expenses       33,725       19,331       25,000         Train Station       11,000       8,753       15,000         Total Municipal Property       125,731       91,209       119,107	Materials and Supplies	57,000	38,013	54,500
Train Station         11,000         8,753         15,000           Total Municipal Property         125,731         91,209         119,107	Contracted Services	3,600	3,500	3,600
Total Municipal Property 125,731 91,209 119,107	Financial Expenses	33,725	19,331	25,000
	Train Station	11,000	8,753	15,000
	Total Mauricinal December	125 721	01 200	110 107
Total General Government 1,115,236 968,101 1,160,711	Total Municipal Property	125,/31	91,209	119,107
	Total General Government	1,115,236	968,101	1,160,711

	2018		2019
	Budget	Actual	Budget
Marten River Fire			
Honorarium and Benefits	25,300	30,812	33,880
Materials and Supplies	45,700	30,665	56,715
Total Marten River Fire	71,000	61,477	90,595
Temagami Fire			
Honorarium and Benefits	42,786	42,947	49,200
Materials and Supplies	57,260	39,256	56,800
Total Temagami Fire	100,046	82,203	106,000
Police Services			
Honorarium	900	183,857	224,000
Materials and Supplies	19,657	20,927	20,000
Other Transfers	319,357	143,208	88,238
Total Police Services	439,960	430,195	438,238
Building Department			
Salary and Benefits	83,439	72,236	82,841
Materials and Supplies	22,900	19,836	28,750
Total Building Department	106,339	92,072	111,591
Animal Cantral	10.000	7 156	10.000
Animal Control	10,000 4,265	7,156 5,118	10,000 6,800
By-Law Enforcement	4,263 720	•	11,000
Emergency Management	720	23,418	11,000
Total Other Protection	14,985	35,692	27,800
Total Protection	732,330	701,639	774,224

	201	.8	2019
	Budget	Actual	Budget
Public Works Salaries and Wages	322,829	289,615	304,997
Public Works Benefits	94,217	120,382	
Public Works CPP			10,239
Public Works El			5,156
Public Works OMERS			39,884
Public Works EHT			4,464
Public Works Group Benefits			45,779
Public Works WSIB			8,796
PW Training Expense	12,000	9,725	10,000
PW Natural Gas	5,000	5,243	5,500
PW Telephone	5,000	8,538	9,000
PW Utilities	8,200	6,819	7,500
PW Courier/Freight	500	909	1,000
PW Communications	2,700	3,249	3,500
PW Small Equipment Operations	500	1,193	1,200
PW Small Tools and Equipment	1,200	1,906	2,000
PW Advertising	1,000	897	1,000
PW Materials and Supplies	17,000	15,078	16,000
PW Health and Safety	500		500
PW Contracted Services	2,500	2,845	3,000
PW Paved Roads Redistributed Wages	7,200	6,937	7,000
PW Paved Redistributed Benefits	4,700	823	1,050
PW Paved WM Redistributed Wages	17,000	17,711	18,000
PW Paved WM Redistributed Benefits	7,600	2,024	2,700
PW Paved Road WM Materials and Supplies	23,000	24,046	25,000
PW Patching	15,000	1,720	10,000
PW Paved Road WM Contracted Services	16,000	11,627	12,000
PW Mine Road WM Redistributed Wages	3,500	8,111	8,500
PW Mine Road WM Redistributed Benefits	1,500	908	1,275
PW Mine Road WM Materials and Supplies	28,000	50,895	28,000
PW Mine Road WM Contracted Services	10,000		10,000
PW Unpaved Road WM Redistributed Wages	10,500	23,125	24,000
PW Unpaved Road WM Redistributed Benefit	4,700	2,698	3,600
PW Unpaved Road WM Materials and Supplie	14,000	24,446	25,000
PW Unpaved Road WM Contracted Services	12,000	19,164	20,000
PW Unpaved Roads Redistributed Wages	7,200	23,746	25,000
PW Unpaved Roads Redistributed Benefits	3,200	2,826	3,750
PW Mine Road Redistributed Wages	15,300	13,180	15,000
PW Mine Road Redistributed Benefits	5,400	1,538	2,250
PW Rabbit Lake Access Point Redistribute	399	616	1,000
PW Rabbit Lake Access Point Redistribute	360	73	150

	2018		2019
	Budget	Actual	Budget
PW Cassels Access Point Redistributed Wa	364	1,068	1,000
PW Cassells Access Point Redistributed B	145	121	150
PW Net Lake Access Point Redistributed W	296	811	1,000
PW Net Lake Access Point Redistributed B	118	97	150
PW Mine Access Point Redistributed Wages	3,050	5,805	6,000
PW Mine Access Point Redistributed Benef	1,020	543	900
PW Mine Access Materials and Supplies	30,050	1,332	20,000
PW Dock Maintenance	400	240	1,000
Navigational Aid Materials and Supplies	5,000	2,211	5,000
Navigational Aid Contracted Services	6,987	6,217	7,000
PW Grader Operations	11,000	13,636	12,000
PW Grader Maintenance and Repairs	11,000	13,267	11,000
PW Grader LTD Interest	9,000	11,104	10,000
PW Grader LTD Principal	24,000	38,486	38,486
PW Loader Operations	5,500	8,605	6,000
PW Loader Maintenance and Repairs	8,000	2,515	6,000
PW Dozer Operations	5,500	10,618	6,000
PW Dozer Maintenance and Repairs	5,000	37,142	6,000
PW Large Truck Operations	21,000	34,524	25,000
PW Large Truck Maintenance and Repairs	6,000	12,620	12,000
PW Large Truck LTD Interest	5,000	10,120	9,000
PW Large Truck LTD Principal	14,000	28,206	28,206
PW Small Truck Operations	9,000	11,905	11,000
PW Small Truck Maintenance and Repairs	5,000	4,537	5,000
PW Town Streetlight Utilities	27,000	23,850	27,000
PW Town Streetlight Contracted Services	63,000	4,037	63,000
PW Cassels Lake Streetlights Utilities	1,050	722	1,100
PW Mine Access Utilities	2,500	2,535	2,600
PW Mine Access Streetlight Contracted Se	800		1,000
Crossing Guard Honorarium	6,538	5,806	6,600
Crossing Guard Materials and Supplies		20	

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	2018		2019
	Budget	Actual	Budget
Sewer			
Honorarium and Benefits	3,050	4,152	4,830
Materials and Supplies	33,500	30,405	27,400
Contracted Services	71,000	69,712	73,751
Total Sewer	107,550	104,269	105,981
Caladaa Buran	16		
Grinder Pump	7 500	E //16	E 7E0
Honorarium and Benefits	7,500	5,416	5,750
Materials and Supplies	15,500	26,722	28,000
LTD Payments	55,794	55,793	55,793
Total Grinder Pump	78,794	87,931	89,543
Water			
Honorarium	5,126	6,464	8,050
Materials and Supplies	99,500	117,738	113,359
Contracted Services	220,000	216,105	239,553
Total Water	324,626	340,307	360,962
Waste			
Salary and Benefits	24,900	30,875	38,180
Materials and Supplies	70,368	59,470	93,500
Contracted Services	154,000	224,003	156,000
Contracted Services	134,000	227,003	130,000
Total Waste	249,268	314,348	287,680
Total Environmental	760,238	846,855	844,166
Total Elivirolimental	700,238	040,000	044,100

	20	18	2019
	Budget	Actual	Budget
Public Health Services	36,313	36,043	38,000
Ambulance SPC Supervisor	451,494	83,325	90,000
Ambulance SPH Full Time	, , , , ,	54,001	64,000
Ambulance SPH Part Time		166,225	121,500
Ambulance Shift/Weekend Premium		2,167	2,200
Ambulance Shift OT		19,976	11,000
Ambulance Stand By		85,400	88,000
Ambulance Call Back		31,877	42,000
Ambulance Stat Holiday taken		1,573	10,200
Ambulance Vacation Pay		13,856	18,500
Ambulance Sick Pay		12,093	12,200
Ambulance EHS approved training		4,509	6,100
Ambulance Uniforms	600	700	1,000
Ambulance Benefits - CPP	121,500	17,022	16,400
Ambulance Benefits - El	,	8,162	9,200
Ambulance Benefits - OMERS		27,440	32,000
Ambulance Benefits - EHT		9,643	9,200
Ambulance Benefits - Group Plan		14,562	19,000
Ambulance Benefits - WSIB		31,632	26,500
Ambulance Benefits - In Lieu of Benefits		51,052	16,300
Ambulance Furniture			1,000
Ambulance Meal Allowance	1,800	1,079	2,000
Ambulance Travel	1,500	1,558	1,500
Ambulance Cell phone	900	756	1,000
Ambulance fax line 23951	1,500	1,816	2,000
Ambulance Utilities	9,500	7,101	9,700
Ambulance Telephone	1,000	1,260	1,300
Ambulance Office Supplies & Equipment	2,150	12,247	13,500
Ambulance Oxygen	3,000	1,630	3,000
Ambulance Oxygen  Ambulance Other Supplies & Equipment	500	91	500
Ambulance Audit Fees	2,000	1,800	2,100
Ambulance Professional Fees	7,381	9,965	8,000
Ambulance Other Services and Rentals EXP	1,000	1,229	3,000
Ambulance Building Maintenance	1,700	147	1,700
Ambulance Cleaning Supplies & Equipment	750	928	750
Ambulance Medical Materials & Supplies	2,500		2,500
Ambulance Gas Oil Fluid Minor Vehicle Re	7,500	7,373	7,500
Ambulance Computer Communications Equip	1,500	229	1,500
Ambulance Contracted Services	1,500	958	_,,
Ambulance Insurance	6,100	3,672	6,200
Ambulance Water Sewer Grinder Garbage	3,000	3,063	3,200
Ambulance Building Rental	7,700	7,700	19,200
Cemetery Salaries and Wages	3,000	3,214	3,200
Cemetery Redistributed Wages	3,000	988	5,200
Cemetery Redistributed Benefits	230	356	
Cemetery EHTBenefits	230	330	237
Cemetery Materials and Supplies	7,000	472	7,000
Cemetery Contracted Services	500	712	500
Comotery Contracted Jervices	300		300
	683,618	689,838	735,387

•	2018		2019
	Budget	Actual	Budget
Parks			
Honorarium and Benefits	59,316	58,050	45,375
Materials and Supplies	107,350	49,772	49,400
Total Parks	166,666	107,822	94,775
			37
Arena			
Honorarium and Benefits	0	30,230	34,500
Materials and Supplies	119,400	92,085	119,200
Total Arena	119,400	122,315	153,700
Library			
Honorarium	48,303	50,357	59,204
Materials and Supplies	22,905	15,780	22,165
Total Library	71,208	66,137	81,369
Total	357,274	296,274	329,844

	2018		2019
	Budget	Actual	Budget
Planning			
Honorarium and Benefits	53,796	65,645	63,892
Materials and Supplies	48,630	65,077	69,500
Total Planning	102,426	130,722	133,392
			-
Development			
Honorarium and Benefits	55,275	62,137	113,119
Materials and Supplies	36,000	5,002	17,500
Total Development	91,275	67,139	130,619
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Total	193,701	197,861	264,011
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