DIRECTORS SKILLS MATRIX – FOR TEMAGAMI LFMC BOARD ESTABLISHMENT		
SKILL	DESCRIPTION	
General		
Leadership	Demonstrated leadership skills and experience	
Fiduciary Duty	Individual supports the objectives of the local forest management	
	corporations as set out in the Act	
Analytical and	Individual having the ability to think analytically and critically, to evaluate	
Critical Thinking	different options, proposals and arguments and make sound decisions.	
Inter-personal	Individual having the ability to effectively communicate their ideas, positions,	
Communications	and perspective to their peers, as well as understand the ideas, position, and	
	perspective of their peers and facilitate resolutions of differences in the	
	common interest.	
Creative and	Individual having the ability to envision and define future goals and	
Strategic	objectives that provide improved benefits for the groups and individuals on	
Vision/Planning	whose behalf the organization acts. (For example, experience with strategic	
	planning, performance measurement, business planning etc.)	
Governance	Strong understanding and experience with the appropriate roles, group	

Expertise	processes and corporate bylaws and policies that form systems of corporate	
	governance. Demonstrated judgment and integrity in an oversight role.	
	Experience serving on a public, private or not-for-profit board or governance	
	committee or senior level experience working with other boards.	
Specific		
Forestry Specific	Individual having keen insights into the business of forestry, forest	
Knowledge	ecosystem, forest management planning including logging, business,	
	contracting, business planning, legal agreements, products, value-added,	
	forest management, operations, Traditional Ecological Knowledge.	
Local expertise	Heightened understanding of the history of local First Nations, Municipalities,	
	local forest issues and broader natural resource management issues,	
	Traditional Ecological Knowledge, nuances and complexities of the local area	
	(politically, socially, environmentally)	
Financial/Investment	experience or consulting in financial accounting and reporting and corporate	
Expertise	finance. Comprehensive knowledge of internal financial controls, financial	
	operational planning and management in public, private or not-for-profit	
	organization which includes expertise in auditing, evaluating, analyzing	
	financial statements and investment oversight.	
Human Resources	executive or consulting experience with human resources policies and	
Practices	compensation practices at the breadth and level of complexity for the	

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	analysis that can reasonably be expected to be undertaken by the
	organization.
Risk Management	Senior level experience in analyzing exposure to risk in the private, public or
	not-for-profit sector and successfully determining appropriate measures to
	manage such exposure.
Legal Expertise	Individual having the expertise in the law especially as it relates to public
	sector entities.
Representation	Board profile should reflect the gender, linguistic, cultural and age diversity
	of the local demographic. The 6 reserve seats (set by policy) aim to achieve
	representation from First Nations, Municipalities, and Industry