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This application is assigned to **Sabrina Pandolfo** of **THE CORPORATION OF MUNCIPALITY TEMAGAMI**

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## Application Information

**Application Reference Number**

27130459

**Project Title**

Increasing Housing Capacity -  
Temagami

**Program**

Housing Accelerator Fund

**Date Submitted**

**Current Date**

04 August 2023

**Status**

Draft

## Organization Information

**Organization**

THE CORPORATION OF MUNCIPALITY TEMAGAMI

**Organization Legal Name**

**Main Phone**

**Legal Entity Type**

**Fax**

**Web Site**

## Office Address

**Street Number and Name**

7 LAKESHORE

**Street Type**

Drive

**Street Direction**

**Unit**

<b>City</b>	<b>Province/Territory</b>	<b>Postal Code</b>
TEMAGAMI	Ontario	P0H2H0

## Contact information

<b>Salutation</b>	<b>First Name</b>	<b>Last Name</b>
Mrs.	Sabrina	Pandolfo
<b>Email</b>	<b>Business Phone</b>	<b>Mobile Phone</b>
projects@temagami.ca	705-569-3421	705-948-0689

**Preferred Language**  
English Canada

## Office Address

<b>Street Number and Name</b>	<b>Street Type</b>	<b>Street Direction</b>
7 Lakeshore	Drive	

**Unit**

<b>City</b>	<b>Province/Territory</b>	<b>Postal Code</b>
Temagami	Ontario	P0H 2H0

## Select the Program and provide Proponent information

**Program you're applying for**  
Housing Accelerator Fund

**By clicking "I Agree", I certify that I am authorized to create an application for and on behalf of the Applicant. I certify that the information provided is, to the best of my knowledge and ability, complete, accurate and correct. I have read and understood the terms and conditions described and acknowledge and accept that they shall apply upon the creation of, or my attempt to create, an application. I confirm the Applicant has voluntarily consented to the collection, use and disclosure of information as set forth in these terms and conditions.**

I Agree

## Project Details

**Program you're applying for**

Housing Accelerator Fund

**Project Name**

Increasing Housing Capacity - Temagami

**Project Type**

New Construction

**CMHC Client Solutions Representative**

## Additional Project Details

Question	Status
Application Stream	Answered
Proponent Type	Answered
Municipality Type	Answered
Housing Needs Assessment	Answered

## Additional Information

Question	Answer	Details	Eligibility
What is the annual housing supply growth rate?	1. Over 2.50%		Yes
What is the annual growth rate percentage change?	1. Over 20.00%		Yes
Is there a current housing needs assessment?	2. No, a current report is not available		Yes

## Initiatives

Initiative Name	Estimated Start Date	Estimated Completion Date	Estimated Number of Units the Initiative will Incent - Within the Program Period	Score	Created On
Poplar / Cedar Loop (/en-CA/initiatedetails/?id=eb48b18b-4531-ee11-a81c-002248b27f39)	2023-11-01	2024-10-31	10	18.00	2023-08-02
Goward / Hillcrest Loop (/en-CA/initiatedetails/?id=bd715056-6031-ee11-a81c-002248b27f39)	2023-11-01	2024-10-31	8	18.00	2023-08-02
Stevens Road – Multi Unit Residential – affordable housing (/en-CA/initiatedetails/?id=31ee14d5-0232-ee11-a81c-002248b27f39)	2023-11-01	2025-10-31	20	12.00	2023-08-03
O'Connor Drive - Seniors Assisted Living Complex (/en-CA/initiatedetails/?id=0d983977-1f32-ee11-a81c-0022483d88ad)	2023-12-01	2025-10-31	20	14.00	2023-08-03

Initiative Name	Estimated Start Date	Estimated Completion Date	Estimated Number of Units the Initiative will Incent - Within the Program Period	Score	Created On
Jack Guppy Way - estate Lots (/en-CA/initiatedetails/?id=47e73c73-2e32-ee11-a81c-6045bd5fa863)	2023-11-01	2025-10-31	5	8.00	2023-08-03
Lakeshore Affordable Housing Lot (/en-CA/initiatedetails/?id=d3cbbfb4-3b32-ee11-a81c-6045bd5fa863)	2023-11-01	2025-10-31	20	12.00	2023-08-03
North of Lakeshore - Residential Development Feasibility (/en-CA/initiatedetails/?id=f197f6cd-3e32-ee11-a81c-6045bd5fa863)	2024-10-01	2025-10-31	0	8.00	2023-08-03

## My Document

- 
10. Jack Guppy Way Estate Lots.jpg
- 
15. Royal Lepage - Letter of Support.pdf
- 
12. North of Lakeshore Drive - Plan of Subdivison.jpg
- 
17. Mayor OMara - Letter of Support.pdf
- 
20. Temagami Senior Citizens Housing Survey.pdf
- 
05. 2022 - Audited Financial Statements - MOT.pdf
- 
06. 2021 - Audited Financial Statements - MOT.pdf
- 
14. Temagami Non Profit Housing - Letter of Support.pdf
- 
16. Century 21 Letter of Support.pdf
- 
18. John Hodgson - Letter of Support.pdf
- 
07. Poplar Cedar - Plan of Sub.jpg
- 
19. John Shymko - Letter of support CMHC Grant.pdf
- 
08. Goward Hillcrest - Plan of Sub.jpg
- 
09. Stevens Road - Multi Unit Residentail - Affordable Housing.jpg
- 
11. Lakeshore Drive - Multi Unit Res - Affordable Housing.jpg
- 
21. A Place to Call Home (FINAL).pdf
- 
04. Municipality of Temagami Incorporation Order.pdf
- 
23. DNSSAB Email.pdf
- 
22. A Place to Call Home Nipissing District - 5-Year Review (FINAL).pdf
- 
26. Nipissing District Housing Needs, Supply \_ Affordability Study.pdf

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01. haf-application-form-en.xlsx

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27. Poverty Report 2 - Infographic 2 - FINAL.pdf

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02. Integrity Declaration - Signed - August 16, 2023.pdf

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25. Infographic Income and Poverty Report 1.pdf

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24. income-and-poverty-report\_Report 1.pdf

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28. Poverty\_Report\_2\_Final.pdf

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11. OConnor - Seniors Assisted Living multi Res.jpg

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03. Preliminary Attestation - Signed - August 16, 2023.pdf

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13. MPP John Vanthof - Temagami App to CMHC Housing Accelerator Fund.pdf

Close Application Summary

Terms and Conditions (<https://www.cmhc-schl.gc.ca/en/about-cmhc/terms-conditions>) | Transparency  
(<https://www.cmhc-schl.gc.ca/en/about-cmhc/corporate-reporting/transparency>)

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Canada

## Housing Accelerator Fund Application Form

**Notice to applicant:** There is information that must be submitted directly within CMHC's portal. These sections have been identified. Refer to the HAF Applicant Guide for assistance on using the portal. This Excel form must be uploaded through the portal and will form part of the application submission.

<b>Organization Name</b>	The Corporation of the Municipality of Temagami
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### 1. General

#### Section A: Applicant Information

<p><b>Applicant Eligibility:</b> Local governments within Canada, including First Nations, Métis and Inuit governments who have delegated authority over land use planning and development approvals are eligible to apply to the HAF. In the absence of a municipal-level authority, a regional district or province or territory that has authority for land use planning and development approvals may also apply to the HAF.</p>	<p>Indicate if the applicant meets the definition of an eligible applicant.</p>	Yes
<p><b>Council Approval:</b> All action plans must be approved by elected Council (or equivalent, including delegated authority). The approval may be obtained by the applicant before applying to the HAF and is required before the contribution agreement is signed.</p>	<p>Indicate if the applicant is Indigenous community and/or Northern Territory local government.</p>	No
<p><b>Council Approval:</b> All action plans must be approved by elected Council (or equivalent, including delegated authority). The approval may be obtained by the applicant before applying to the HAF and is required before the contribution agreement is signed.</p>	<p>Indicate if Council approval (or equivalent) of the application has been obtained at the time of application submission.</p>	Yes
<p><b>Council Approval:</b> All action plans must be approved by elected Council (or equivalent, including delegated authority). The approval may be obtained by the applicant before applying to the HAF and is required before the contribution agreement is signed.</p>	<p>If Council approval (or equivalent) has not been obtained yet, please indicate a date for when approval is expected to be sought if selected to participate in the program.</p>	

### 2. Action Plan

#### Section B: Targets and Other Estimates

Projections should be based on a three-year period ending no later than September 1, 2026.

<p>1. Total number of housing units projected to be permitted <b>without</b> any support afforded by HAF. If this projection does not align with historical trends as provided in Section E: Historical Building Permit Issuances, use the comment box below to explain and provide supporting details or analysis.</p>	8
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**Comments**

On Average there are approximately 5-10 new building permits issued on a yearly basis.

**Provide a breakdown by type of housing:**

1.1 Single detached homes	8
1.2 Multi-unit housing (in close proximity to rapid transit)	
1.3 Multi-unit housing (missing middle)	
1.4 Multi-unit housing (other)	
<b>Total:</b>	<b>8</b>

<p>2. Total number of housing units projected to be permitted <b>with</b> the support afforded by the HAF. This is referred to as the "HAF housing supply growth target."</p>	80
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**Provide a breakdown by type of housing:**

2.1 Single detached homes	40
2.2 Multi-unit housing (in close proximity to rapid transit)	
2.3 Multi-unit housing (missing middle)	20
2.4 Multi-unit housing (other)	20
<b>Total:</b>	<b>80</b>

**Provide a breakdown by year of the HAF program:**

2.5 For the year ending September 1, 2024	0
2.6 For the year ending September 1, 2025	40
2.7 For the year ending September 1, 2026	40
<b>Total:</b>	<b>80</b>

3. Total number of "HAF incented units" (units projected with HAF minus units projected without HAF).	<b>72</b>
4. Percentage of affordable units projected to be permitted <b>without</b> any support afforded by HAF.	0.00%
5. Percentage of affordable units projected to be permitted <b>with</b> the support afforded by HAF.	100.00%
6. Total number of dwellings (i.e., current housing stock).	430
7. Projected average annual housing supply growth rate <b>without</b> HAF.	<b>0.62%</b>
8. Projected average annual housing supply growth rate <b>with</b> HAF aka Annual Growth Rate - <b>Min. Target to exceed 1.1%</b>	<b>6.20%</b>
9. Projected increase in the housing supply growth rate aka Annual Growth Rate percentage change - <b>Min. Target 10%</b>	<b>900.00%</b>

For the purposes of the HAF program and the affordable housing bonus, please indicate how the affordable units will be identified. This could include, for example, a local definition, other level of government definition, a program definition, or a combination thereof. While this is intended to accommodate the range of definitions used across the country, and to reflect the objectives of different programs, permitted units counted under the affordable housing bonus need to meet the "below market" intentions of HAF and affordable housing.

Our projects will develop the infrastructure, rezone where necessary, and market 3 municipally owned sites for affordable housing options. We aim to entice developers to construct the multi Unit affordable housing and seniors assisted living projects with conditions on the properties to ensure appropriate use. We hope to have 2 of these initiatives (Lakeshore and O'connor) completed within the three year HAF timeframe. With the additional shortly thereafter. There are two additional properties that we will develop the infrastructure and market to developers or to private owners that will be approximately 40 fully services residential lots before the end of the HAF term (Goward/Hillcrest & Poplar/Cedar)

#### Section C: Initiatives

This section is to be completed directly within CMHC's portal.

**Section D: Housing Needs Assessment**

This section is to be completed directly within CMHC's portal.

**3. Other Information****Section E: Historical Building Permit Issuances**

Summarize the number of **net new units permitted** (Column D) for residential buildings over the prescribed reporting period and **associated number of permits issued** (Column E) (i.e., the new construction permit/first permit issued only).

	Number of Units Permitted	Associated Number of Permits Issued
For the year ending December 31, 2022	3	3
For the year ending December 31, 2021	10	10
For the year ending December 31, 2020	4	4
For the year ending December 31, 2019	7	7
For the year ending December 31, 2018	9	9

**Section F: Permitted Use of Funds**

**For information purposes only.** Using the illustrative examples provided by CMHC in its published program material, the applicant estimates that they may be eligible for a total of \$ under HAF.

\$ 3,340,000.00

Based on this assumption, it is estimated that HAF funding will be used for the following purposes:

Permitted Uses	Applicant's Estimate %	Applicant's Estimate \$
Investments in HAF action plan items (include estimates by year of program) <b>YR1</b>	0.00%	\$ -
Investments in HAF action plan items (include estimates by year of program) <b>YR2</b>	0.00%	\$ -
Investments in HAF action plan items (include estimates by year of program) <b>YR3</b>	0.00%	\$ -
Investments in affordable housing	0.00%	\$ -
Investments in housing-related infrastructure	0.00%	\$ -
Investments in community-related infrastructure that supports housing	100.00%	\$ 3,340,000.00
<b>Total</b>	<b>100.00%</b>	<b>\$ 3,340,000.00</b>

Describe all known capital projects that HAF funding could help facilitate. A capital project means a project of a capital nature funded or partially funded by HAF Funding.

Infrastructure development and Servicing as outlined in the initiatives. Water, sewer, roads, ditches, culverts, streetlights, signage, ect.

Are you proposing to use any HAF funding for a project to be carried out, in whole or in part, on federal lands (as such terms are defined in the *Impact Assessment Act*)? Please answer "yes" or "no" and if "yes" please provide details in the box below.

NO

**Section G: Infrastructure Needs**

**For information purposes only.** To ensure better alignment and integrated planning of housing and infrastructure investments, CMHC is collecting the following information. The applicant consents to CMHC sharing this information and other information pertaining to its application under the Housing Accelerator Fund with Infrastructure Canada, other federal departments and agencies and provincial and territorial governments to support coordination.

Describe how the local authority will ensure that new housing supply adequately aligns with local or regional infrastructure plans, if applicable.

Through consultations with local Planning Authorities, Ontario Clean Water Agency, The District of Nipissing Social Services Administrative Board ( DNSSAB) and our Engineer where required. The DNSSAB is in the midst of complete a housing needs study for the District and are expecting it to be completed by December of 2023.

Describe how the local authority will ensure that new housing supply will be timely supported by infrastructure, such as public transit, drinking water and wastewater connections, as well as parks and green spaces and other vital community amenities.

We are starting with the extension of infrastructure and services to these lots, which will position us favorably to market our properties to developers.





CMHC Housing Accelerator Fund

Application Information

Application Reference Number = 27130459  
Project Title - Increasing Housing Capacity - Temagami  
Program - Housing Accelerator Fund

Date Submitted Current Date

04 August 2023

Organization

THE CORPORATION OF MUNICIPALITY TEMAGAMI

Web Site

Office Address

Street Number and Name

7 LAKESHORE

Street Type

Drive

Street Direction

City

TEMAGAMI

Province/Territory

Ontario

Postal Code

P0H2H0

Contact information

Salutation

Mrs.

First Name

Sabrina

Last Name

Pandolfo

Email

projects@temagami.ca

Business Phone

705-569-3421

Mobile Phone

705-948-0689

Preferred Language

English Canada

Office Address

Street Number and Name

7 Lakeshore

Street Type

Drive

Street Direction

Unit

City

Temagami

Province/Territory

Ontario

Postal Code

P0H 2H0

## **Program you're applying for**

## **Housing Accelerator Fund**

### **Project Name**

### **Increasing Housing Capacity - Temagami**

Project Type

New Construction

Additional Information

What is the annual housing supply growth rate? 1. Over 2.50% Yes

What is the annual growth rate percentage change? 1. Over 20.00% Yes

Is there a current housing needs assessment? 2. No, a current report is not available Yes

### **Initiatives**

Add all initiatives in your action plan and complete the evaluation for each one. There must be a minimum of 1 milestone per initiative. Each initiative has a maximum score of 20.

Large/Urban application stream: You must implement a minimum of 7 initiatives.

Small/Rural/North/Indigenous application stream: You must implement a minimum of 5 initiatives.

Any additional initiatives should still be submitted as required to support the committed housing supply growth target and alignment with HAF priorities, although only the top 5 or 7 will be considered in the scoring.

### **Initiative Name**

# Poplar / Cedar Loop

Initiative Type

Encouraging alternative forms of housing construction such as modular housing, manufactured housing, and prefabricated housing

If "Other", please indicate

Utilizing underdeveloped municipal lands, where zoning and plan of subdivision meet requirements

**Describe your initiative, including its goals and objectives**

The Municipality of Temagami is known for its natural beauty and rich cultural heritage. The region faces challenges, however, related to housing shortages, inadequate infrastructure, and past environmental stewardship. To address these issues, the proposed initiative aims to complete the development of infrastructure on Poplar Crescent and Cedar Avenue, providing essential services such as roads, ditching, water and sewer mains, culverts, street lighting, and hydrants.

A primary objective of this initiative is to ensure that all infrastructure development adheres to environmentally sustainable practices by utilizing renewable energy sources where possible, optimizing energy-efficient designs, and minimizing carbon emissions during construction and maintenance. Emphasis will also be placed on preserving green spaces and promoting walkability.

The completion of infrastructure on Poplar Crescent and Cedar Avenue will unlock new land for residential development. The availability of serviced lots will attract developers and investors, stimulating housing construction and increasing the overall housing supply.

Environmentally conscious ditching and culvert practices will be utilized to reduce the strain on the municipal drainage system and minimize the impact on natural waterways. Implementing water-efficient technologies will promote responsible water usage and conservation. Innovative wastewater treatment technologies will be explored to minimize the environmental impact of wastewater discharge.

The use of smart traffic management while constructing the roads will help minimize carbon emissions from idling vehicles. The initiative will adopt energy-efficient LED street lighting to reduce energy consumption and light pollution while enhancing pedestrian safety. The installation of strategically placed fire hydrants will improve emergency response times and enhance fire safety in the community. Collaboration with local emergency services will ensure that infrastructure developments are aligned with their needs and requirements for efficient emergency response.

To ensure the successful completion of the infrastructure development, the municipality will seek to establish strategic partnerships with private sector entities in accordance with Municipal Procurement policies and procedures. The involvement of residents, local businesses, and indigenous communities will be sought to gather insights and feedback for the project's development.

An Environmental Assessment will be conducted to evaluate the potential effects of the infrastructure development on the surrounding environment. This will identify potential risks and propose mitigation measures to minimize the project's environmental footprint.

The completion of infrastructure development on Poplar Crescent and Cedar Avenue in the Municipality of Temagami will represent a transformative initiative with far-reaching benefits. This initiative will serve

as a model for future sustainable development in Temagami and beyond. As the project progresses, the community will witness positive changes that enhance the overall quality of life for its residents and ensure a prosperous and harmonious future.

2023-11-01

Estimated Completion Date

2024-10-31

Estimated number of units the initiative will incent within 10 years

20

Estimated Cost

\$

2,065,399.00

Estimated number of units the initiative will incent within the program period

10

### **Other Expected Results**

Increasing housing supply in Temagami will have far-reaching positive effects on its economic, social, and environmental well-being. The benefits range from economic growth and job creation to improved community services, enriching our labour force and enhancing the quality of life for our residents. Properly managed and sustainable housing growth can create a thriving and inclusive community that attracts both residents and investors, making it an attractive and vibrant place to live and work.

Priority Objectives [Select all that apply]

Name

Creating more supply of housing

Supporting affordable, inclusive, equitable and diverse communities

Supporting complete and walkable communities with diverse land uses and access to amenities

Supporting low-carbon and climate-resilient communities

### **Explain how the initiative supports the Priority Objective(s) selected**

One of the objectives of this initiative is to ensure that all infrastructure development adheres to environmentally sustainable practices. By utilizing renewable energy sources where possible, optimizing energy-efficient designs, and minimizing carbon emissions during construction and maintenance. Emphasis will be placed on preserving green spaces and promoting walkability.

Completing the infrastructure on Poplar Crescent and Cedar Avenue will unlock new land for residential development. The availability of serviced lots will attract developers and investors, stimulating housing construction and increasing the overall housing supply.

Our demographic will be enriched by the accessibility of affordable housing to potential labour markets and young families.

Environmentally conscious ditching and culvert practices will be investigated to reduce the strain on the municipal drainage system and minimize the impact on natural waterways. Implementing water-efficient technologies will promote responsible water usage and conservation. Innovative wastewater treatment technologies will be explored to minimize the environmental impact of wastewater discharge.

The use of smart traffic management while constructing the roads will help minimize carbon emissions from idling vehicles. The initiative will adopt energy-efficient LED street lighting to reduce energy consumption and light pollution while enhancing pedestrian safety. The installation of strategically placed fire hydrants will improve emergency response times and enhance fire safety in the community. Collaboration with local emergency services will ensure that infrastructure developments are aligned with their needs and requirements for efficient emergency response.

To ensure the successful completion of the infrastructure development, the municipality will seek to establish strategic partnerships with private sector entities, in accordance with Municipal Procurement policies and procedures. The involvement of residents, local businesses, and indigenous communities will be sought to gather insights and feedback for the project's development.

An Environmental Assessment will be conducted to evaluate the potential effects of the infrastructure development on the surrounding environment. This will identify potential risks and propose mitigation measures to minimize the project's environmental footprint.

How long will it take to complete the initiative? 1. Within 1 year 5.00

How long will it take to start to achieve additional permitted units as a result of the initiative? 2. Within 2 years 3.00

What is the extent to which the initiative will improve housing and community outcomes? 1. High degree of improvement 5.00

What is the extent to which the initiative increases stability and predictability in the housing system?

1. High degree of stability and predictability 5.00

#### Milestones

Milestone Name. sort descending Estimated Start Date. sort descending Estimated Completion

Date. sort ascending Description

Engineer Engagement 2023-11-01 2023-12-31 Engage a certified Engineer to provide, management, oversight, procurement, technical specifications and evaluation of the construction projects

Tender Award 2024-01-01 2024-02-29 Review Tender Packages with Engineer and various private and public sector agencies as required. Award tenders to successful proponents.

Final Sign off and Review 2024-10-01 2024-10-31 Engineer to sign off on the final completion of the construction projects

## Initiative Name

### Goward / Hillcrest Loop

Initiative Type

Encouraging alternative forms of housing construction such as modular housing, manufactured housing, and prefabricated housing

If "Other", please indicate

Utilizing underdeveloped municipal lands, where zoning and plan of subdivision meet requirements

**Describe your initiative, including its goals and objectives**

The Municipality of Temagami is experiencing a growing demand for housing options, particularly affordable and sustainable ones. To address this housing shortage, a holistic initiative has been proposed to complete the infrastructure development on Hillcrest Drive and Goward Avenue, with a specific focus on increasing mobile home housing lot stock.

This initiative aims to meet the housing needs of the community while prioritizing low carbon practices, fostering a sense of community, and celebrating diversity.

Environmentally conscious ditching and culvert practices will reduce the strain on the municipal drainage system and minimize the impact on natural waterways. Implementing water-efficient technologies will promote responsible water usage and conservation. Innovative wastewater treatment technologies will be explored to minimize the environmental impact of wastewater discharge.

The use of smart traffic management while constructing the roads will help minimize carbon emissions from idling vehicles. The initiative will adopt energy-efficient LED street lighting to reduce energy consumption and light pollution while enhancing pedestrian safety. The installation of strategically placed fire hydrants will improve emergency response times and enhance fire safety in the community. Collaboration with local emergency services will ensure that infrastructure developments are aligned with their needs and requirements for efficient emergency response.

To ensure the successful completion of the infrastructure development, the municipality will seek to establish strategic partnerships with private sector entities, in accordance with Municipal Procurement policies and procedures. The involvement of residents, local businesses, and indigenous communities will be sought to gather insights and feedback for the project's development.

An Environmental Assessment will be conducted to evaluate the potential effects of the infrastructure development on the surrounding environment. This will identify potential risks and propose mitigation measures to minimize the project's environmental footprint.

Completing the infrastructure development on Hillcrest Drive and Goward Avenue will create serviced lots suitable for mobile homes. This will attract developers and investors interested in constructing affordable housing options, thus increasing the supply of mobile home lots.

Collaborating with housing organizations and local stakeholders, the initiative seeks to designate a portion of the developed land for affordable mobile home housing projects. This will provide housing options for low-to-moderate-income residents, promoting inclusivity and social equity.

**Estimated Start Date**

2023-11-01

Estimated Completion Date

2024-10-31

Estimated number of units the initiative will incent within 10 years

15

Estimated Cost

\$

1,770,000.00

Estimated number of units the initiative will incent within the program period

## Other Expected Results

Increasing housing supply in Temagami will have far-reaching positive effects on its economic, social, and environmental well-being. The benefits range from economic growth and job creation to improved community services and enhanced quality of life for residents. Properly managed and sustainable housing growth can create a thriving and inclusive community that attracts both residents and investors, making it an attractive and vibrant place to live and work.

Priority Objectives [Select all that apply]

Name

Creating more supply of housing

Supporting affordable, inclusive, equitable and diverse communities

Supporting complete and walkable communities with diverse land uses and access to amenities

Supporting low-carbon and climate-resilient communities

### Explain how the initiative supports the Priority Objective(s) selected

Completing the infrastructure development on Hillcrest Drive and Goward Avenue represents a transformative initiative that addresses both the housing shortage and environmental sustainability in the Municipality of Temagami. By promoting a low carbon footprint, increasing the supply of affordable mobile home lots, fostering complete communities, and embracing diversity, this project aims to create a vibrant and inclusive neighborhood. Through collaborative efforts and sustainable practices, the initiative will serve as a model for future housing developments.

One of the objectives of this initiative is to ensure that all infrastructure development adheres to environmentally sustainable practices. By utilizing renewable energy sources where possible, optimizing energy-efficient designs, and minimizing carbon emissions during construction and maintenance. Emphasis will be placed on preserving green spaces and promoting walkability.

Environmentally conscious ditching and culvert practices will be investigated to reduce the strain on the municipal drainage system and minimize the impact on natural waterways. Implementing water-efficient technologies will promote responsible water usage and conservation. Innovative wastewater treatment technologies will be explored to minimize the environmental impact of wastewater discharge.

The use of smart traffic management while constructing the roads will help minimize carbon emissions from idling vehicles. The initiative will adopt energy-efficient LED street lighting to reduce energy consumption and light pollution while enhancing pedestrian safety. The installation of strategically placed fire hydrants will improve emergency response times and enhance fire safety in the community. Collaboration with local emergency services will ensure that infrastructure developments are aligned with their needs and requirements for efficient emergency response.

To ensure the successful completion of the infrastructure development, the municipality will seek to establish strategic partnerships with private sector entities, in accordance with Municipal Procurement policies and procedures. The involvement of residents, local businesses, and indigenous communities will be sought to gather insights and feedback for the project's development.

An Environmental Assessment will be conducted to evaluate the potential effects of the infrastructure development on the surrounding environment. This will identify potential risks and propose mitigation measures to minimize the project's environmental footprint.

### **Initiative Assessment**

How long will it take to complete the initiative? 1. Within 1 year 5.00

How long will it take to start to achieve additional permitted units as a result of the initiative? 2.

Within 2 years 3.00

What is the extent to which the initiative will improve housing and community outcomes? 1. High degree of improvement 5.00

What is the extent to which the initiative increases stability and predictability in the housing system?

1. High degree of stability and predictability 5.00

## **Initiative Name**

### **Stevens Road – Multi Unit Residential – affordable housing**

Initiative Type

Create a process for the disposal of city-owned land assets for the development of affordable housing as-of-right

If "Other", please indicate

Utilizing underdeveloped municipal lands

### **Describe your initiative, including its goals and objectives**

The Municipality of Temagami is dedicated to fostering sustainable growth and creating comprehensive communities that meet residents' needs while minimizing the impact on the environment. Our initiative focuses on completing the infrastructure development at the end of Stevens Road to enable the creation of Multi Unit Residential Lots. Through this effort, we aim to increase the housing supply, promote a low carbon footprint, develop integrated communities, and embrace diversity.

The upgrade of Stevens Road and its adjacent ditches will improve accessibility and safety for both residents and visitors. This enhanced road network will facilitate smooth transportation within the community and promote economic growth by enhancing connectivity.

To enhance road safety, guard rails and culverts will be installed along the road, particularly in areas close to the water's edge. These measures will protect residents and vehicles while ensuring the road infrastructure's durability.

Modern water, sewer mains, and pumping stations will be implemented to provide a reliable supply of clean water and effective wastewater management for the Multi Unit Residential Lots.

Environmentally-friendly technologies will be employed wherever possible to minimize water wastage and reduce ecological impact.



Energy-efficient street lights will be installed to ensure adequate lighting for safe pedestrian movement during the night. Strategically placed fire hydrants will also enhance fire safety measures, providing reassurance to residents and insurance providers alike.

Adequate green spaces and parks will be reserved as part of the initiative, promoting biodiversity and offering recreational areas for the residents.

Builders will be encouraged to incorporate renewable energy sources to power, heat, and cool residential units, thereby reducing reliance on non-renewable resources.

**Estimated Start Date**

2023-11-01

Estimated Completion Date

2025-10-31

Estimated number of units the initiative will incent within 10 years

40

Estimated Cost

\$

3,540,000.00

Estimated number of units the initiative will incent within the program period

20

**Other Expected Results**

Increasing housing supply in Temagami will have far-reaching positive effects on its economic, social, and environmental well-being. The benefits range from economic growth and job creation to improved community services and enhanced quality of life for residents. Properly managed and sustainable housing growth can create a thriving and inclusive community that attracts both residents and investors, making it an attractive and vibrant place to live and work.

**Priority Objectives [Select all that apply]**

Name

Creating more supply of housing

Supporting affordable, inclusive, equitable and diverse communities

Supporting complete and walkable communities with diverse land uses and access to amenities

Supporting low-carbon and climate-resilient communities

**Explain how the initiative supports the Priority Objective(s) selected**

The main objective of this initiative is to meet the urgent housing demand in the Municipality of Temagami. Our plan involves the development of Multi Unit Residential Lots at the end of Stevens Road, which will lead to a significant increase in available housing units. These units will cater to a variety of needs, including rental and ownership options.

Sustainability lies at the core of this project. All infrastructure development will prioritize eco-friendly materials and techniques. Moreover, we will promote energy-efficient design principles for the residential units, aiming to reduce energy consumption and lower carbon emissions.

Our ultimate goal is to create vibrant and united communities with a wide array of amenities and services within walking distance. The project will prioritize the proximity to schools, parks, healthcare facilities, essential services, and recreational areas, fostering a strong sense of community and enhancing residents' quality of life.

Inclusivity and diversity are also vital aspects of this residential development. We will encourage builders to incorporate accessible design features to accommodate people with diverse abilities and lifestyles. Furthermore, the range of housing options will be diverse, catering to different income levels, family sizes, and cultural backgrounds.

**How long will it take to complete the initiative?** 3. Over 2 years 1.00  
How long will it take to start to achieve additional permitted units as a result of the initiative? 3. Over 2 years 1.00  
What is the extent to which the initiative will improve housing and community outcomes? 1. High degree of improvement 5.00  
What is the extent to which the initiative increases stability and predictability in the housing system?  
1. High degree of stability and predictability 5.00

### Milestones

Engineer Engagement	2024-03-01	2024-04-30	Engage a certified Engineer to provide, management, oversight, procurement, technical specifications and evaluation of the construction projects
Tender Awarding	2024-05-01	2024-06-30	Review Tender Packages with Engineer and various private and public sector agencies as required - Award tenders to successful proponents.
Final Sign off and Review	2025-10-01	2025-10-31	Engineer to sign off on the final completion of the infrastructure construction projects
Lots to Market	2025-11-01	2025-12-31	Market available serviced lots for development

## Initiative Name

### O'Connor Drive - Seniors Assisted Living Complex

Initiative Type

Promoting and allowing more housing types that serve vulnerable populations

If "Other", please indicate

Utilizing underdeveloped municipal lands

### Describe your initiative, including its goals and objectives

The Municipality of Temagami acknowledges the importance of meeting the housing needs of its senior population while promoting sustainability and cohesive communities. Our initiative is focused on completing the development of the O'Connor Drive Parking Lot, located adjacent to the Medical Centre, to create a Multi Unit Seniors Assisted Living Complex. This project aims to increase housing availability, reduce the carbon footprint, foster cohesive communities, and celebrate diversity, all while providing a safe and supportive living environment for our senior residents.

Extending modern and efficient water and sewer mains is vital to meet the requirements of the Multi Unit Seniors Assisted Living Complex. The incorporation of environmentally-friendly technologies will ensure responsible water use and effective wastewater management.

The installation of energy-efficient street lights will provide ample lighting for the safety of residents and visitors, enhancing walkability during the evenings. Strategically placed fire hydrants will further enhance fire safety measures within the complex.

The transformation of the parking lot into an assisted living complex will involve making necessary modifications to ensure accessibility for seniors with mobility challenges. These adaptations will include ramps, handrails, and other features that support independent living for residents.

The Multi Unit Seniors Assisted Living Complex will be constructed using eco-friendly materials and energy-efficient construction techniques wherever possible, aiming to reduce the overall carbon footprint. We will actively pursue sustainable building certifications to demonstrate our commitment to environmental responsibility.

The surrounding area will be beautifully landscaped with native plants and vegetation, promoting biodiversity and preserving the natural beauty of the environment.

Collaboration with community members, local government, healthcare professionals, and senior advocacy groups will be integral to ensure that the complex's design and services cater to the unique needs of the senior population.

**Estimated Start Date**

2023-12-01

Estimated Completion Date

2025-10-31

Estimated number of units the initiative will incent within 10 years

20

Estimated Cost

\$

854,000.00

Estimated number of units the initiative will incent within the program period

20

**Other Expected Results**

Expanding the housing supply in Temagami will bring about extensive positive impacts on its economic, social, and environmental welfare. The advantages encompass economic growth, job opportunities, enhanced community services, and an improved quality of life for residents. Thoughtfully planned and sustainable housing development can foster a flourishing and inclusive community, drawing in both residents and investors and creating an appealing and lively environment for living and working.

Additionally, this specific project will also release fully serviced residential housing in the area, contributing further to meeting housing needs.

**Priority Objectives [Select all that apply]**

Name

Creating more supply of housing

Supporting affordable, inclusive, equitable and diverse communities

Supporting complete and walkable communities with diverse land uses and access to amenities

Supporting low-carbon and climate-resilient communities

### **Explain how the initiative supports the Priority Objective(s) selected**

Completing the development of the O'Connor Drive Parking Lot to create a Multi Unit Seniors Assisted Living Complex is a progressive endeavor aimed at addressing senior housing needs while prioritizing sustainability and inclusivity. By integrating environmentally-friendly practices, fostering cohesive communities, and embracing diversity, this initiative seeks to provide a warm and supportive environment for seniors to age gracefully and comfortably within their own community. Through active community engagement and responsible development, we aspire to build a brighter and more sustainable future for all residents of Temagami.

Ensuring modern and efficient water and sewer mains extension is essential to meet the needs of the Multi Unit Seniors Assisted Living Complex. We will implement environmentally-friendly technologies to promote responsible water use and efficient wastewater management.

The installation of energy-efficient street lights will guarantee sufficient lighting for the safety of both residents and visitors, enhancing walkability during the evenings. Strategically placed fire hydrants will further bolster fire safety measures within the complex.

Transforming the parking lot into an assisted living complex will involve making necessary modifications to ensure accessibility for seniors with mobility challenges. These adaptations will include ramps, handrails, and other features to support independent living for residents.

Wherever possible, the Multi Unit Seniors Assisted Living Complex will be constructed using eco-friendly materials and energy-efficient techniques to reduce its overall carbon footprint. We will actively pursue sustainable building certifications to demonstrate our commitment to environmental responsibility.

The surrounding area will be thoughtfully landscaped with native plants and vegetation, promoting biodiversity and preserving the natural beauty of the environment.

Collaboration with community members, local government, healthcare professionals, and senior advocacy groups will be integral to ensuring that the complex's design and services cater to the unique needs of the senior population.

### **Initiative Assessment**

How long will it take to complete the initiative? 2. Within 2 years 3.00

How long will it take to start to achieve additional permitted units as a result of the initiative? 3. Over 2 years 1.00

What is the extent to which the initiative will improve housing and community outcomes? 1. High degree of improvement 5.00

What is the extent to which the initiative increases stability and predictability in the housing system?

1. High degree of stability and predictability 5.00

## Milestones

Engineer Engagement	2023-11-01	2023-12-31	Engage a certified Engineer to provide, management, oversight, procurement, technical specifications and evaluation of the construction projects
Tender Awarding	2024-03-01	2024-04-30	Review Tender Packages with Engineer and various private and public sector agencies as required - Award tenders to successful proponents.
Final Sign off and Review	2025-10-01	2025-10-31	Engineer to sign off on the final completion of the construction projects
Lots to Market	2025-11-01	2025-12-31	Market available serviced lots for development

## Initiative Name

### Jack Guppy Way - estate Lots

Initiative Type

Other

If "Other", please indicate

Utilizing underdeveloped municipal lands

### Describe your initiative, including its goals and objectives

The main focus of this initiative is to meet the demand for larger residential properties by providing Estate Lots for potential homeowners. These spacious lots will specifically cater to families and individuals seeking larger, private, and peaceful living spaces.

Throughout the development process, we will strongly promote the use of eco-friendly construction materials and energy-efficient infrastructure to minimize the carbon footprint and encourage responsible use of resources.

Our ultimate objective is to create well-planned and integrated communities. As part of expanding Jack Guppy Way's infrastructure, we will ensure the inclusion of amenities like green spaces and proximity to essential services, establishing a harmonious and dynamic living environment.

Diversity will be embraced through this initiative by offering Estate Lots that cater to a range of preferences and lifestyles. Whether it's accommodating larger families or providing serene living spaces for retirees, the project will be tailored to meet the unique needs of various residents.

### Estimated Start Date

**2023-11-01**

Estimated Completion Date

2025-10-31

Estimated number of units the initiative will incent within 10 years

10

Estimated Cost

\$

4,425,000.00

Estimated number of units the initiative will incent within the program period  
5

### **Other Expected Results**

Boosting the housing supply in Temagami will bring about extensive positive impacts on its economic, social, and environmental well-being. The advantages include economic growth, job opportunities, improved community services, and an enhanced quality of life for residents. With proper management and sustainable housing growth, a thriving and inclusive community can be fostered, attracting both residents and investors and making it an appealing and vibrant place to live and work.

### **Priority Objectives [Select all that apply]**

Name

Creating more supply of housing

Supporting affordable, inclusive, equitable and diverse communities

Supporting complete and walkable communities with diverse land uses and access to amenities

Supporting low-carbon and climate-resilient communities

### **Explain how the initiative supports the Priority Objective(s) selected**

Improving Jack Guppy Way and its adjacent ditches will enhance accessibility and safety for both residents and visitors. The upgraded road network will enable seamless transportation within the community, promoting economic growth and better connectivity.

Extending modern water and sewer mains is crucial to support the Estate Lots. We will incorporate sustainable water management technologies where feasible to reduce water consumption and preserve natural resources.

Installing energy-efficient street lights will ensure sufficient lighting for safe pedestrian movement during the night. Strategically placed fire hydrants will further enhance safety measures, providing reassurance to both residents and insurance providers.

Estate Lot developers will be encouraged to adopt renewable energy solutions to power their homes, reducing reliance on non-renewable energy sources.

Completing the infrastructure development on Jack Guppy Way in the Municipality of Temagami is a significant step towards meeting the region's housing demands while emphasizing sustainability and inclusivity. By integrating eco-friendly practices, fostering cohesive communities, and offering diverse Estate Lots, this initiative will create a serene and sustainable living environment for residents with varying needs. Through community engagement and responsible development, we aim to build a future where Temagami residents can thrive harmoniously with their surroundings and one another.

### **Initiative Assessment**

How long will it take to complete the initiative? 3. Over 2 years 1.00

How long will it take to start to achieve additional permitted units as a result of the initiative? 3. Over 2 years 1.00

What is the extent to which the initiative will improve housing and community outcomes? 2.

Medium degree of improvement 3.00

What is the extent to which the initiative increases stability and predictability in the housing system?

2. Medium degree of stability and predictability 3.00

### **Milestones**

Engineer Engagement 2023-11-01 2023-12-31 Engage a certified Engineer to provide, management, oversight, procurement, technical specifications and evaluation of the construction projects

Tender Award 2024-03-01 2024-04-30 Review Tender Packages with Engineer and various private and public sector agencies as required - Award tenders to successful proponents.

Final Sign off and Review 2026-10-01 2026-10-31 Engineer to sign off on the final completion of the construction projects

Lots to Market 2026-11-01 2026-12-31 Market available serviced lots for development

## **Initiative Name**

### **Lakeshore Affordable Housing Lot**

Initiative Type

Promoting and allowing more housing types that serve vulnerable populations

If "Other", please indicate

Utilizing underdeveloped municipal lands

### **Describe your initiative, including its goals and objectives**

The Municipality of Temagami is fully committed to fostering sustainable growth and providing accessible housing options for its residents. Our initiative is centered around completing the development of the Lakeshore Drive Parking Lot to create a serviced lot for a Multi Unit Affordable Housing building. The primary goals of this project are to increase the housing supply, minimize the carbon footprint, cultivate cohesive communities, and promote diversity by offering affordable and environmentally conscious housing choices for individuals and families in the area.

At the core of this initiative is the urgent need to address affordable housing in the Municipality of Temagami. Constructing a Multi Unit Affordable Housing building is our way of offering accessible and reasonably priced housing options for low to moderate-income residents.

Sustainability is a fundamental principle guiding this project. During the construction process, we will strive to adopt eco-friendly practices whenever possible, aiming to reduce energy consumption and limit greenhouse gas emissions.

Our ultimate vision is to create vibrant and integrated communities centered around the Multi Unit Affordable Housing building. Its strategic location near essential amenities and recreational facilities will ensure easy access to various services, promoting a well-rounded and fulfilling lifestyle for residents.

The initiative is committed to embracing diversity by catering to the unique needs of different residents.

We encourage the developer to design the Multi Unit Affordable Housing building to accommodate individuals and families from diverse cultural backgrounds, abilities, and age groups.

**Estimated Start Date**

2023-11-01

Estimated Completion Date

2025-10-31

Estimated number of units the initiative will incent within 10 years

20

Estimated Cost

\$

913,000.00

Estimated number of units the initiative will incent within the program period

20

**Other Expected Results**

Increasing the housing supply in Temagami will have far-reaching positive effects on its economic, social, and environmental well-being. This expansion comes with several benefits, including economic growth, job creation, improved community services, and an elevated quality of life for residents. Properly managed and sustainable housing growth can contribute to the development of a thriving and inclusive community, attracting both residents and investors and creating an attractive and vibrant environment for living and working.

Priority Objectives [Select all that apply]

Name

Creating more supply of housing

Supporting affordable, inclusive, equitable and diverse communities

Supporting complete and walkable communities with diverse land uses and access to amenities

Supporting low-carbon and climate-resilient communities

**Explain how the initiative supports the Priority Objective(s) selected**

Extending modern and efficient water and sewer systems is critical to support the Multi Unit Affordable Housing building. We will implement sustainable technologies for water management to minimize wastage whenever possible.

For safety during the evenings, energy-efficient street lights will be installed, contributing to a secure living environment for residents and visitors. Additionally, strategically placed fire hydrants will further enhance safety measures within the complex.

The development will prioritize accessibility features, including ramps, elevators, and wider doorways, to create a barrier-free living environment for residents with mobility challenges.

To reduce the carbon footprint, the Multi Unit Affordable Housing building will be constructed using environmentally friendly materials and energy-efficient technologies wherever feasible.

Collaboration with community members, local authorities, and affordable housing organizations will



ensure that the building's design and amenities align with the needs and preferences of potential residents.

Developers of Multi Unit Affordable Housing buildings will be requested to adhere to rent control regulations, ensuring that rental rates remain affordable and stable for residents.

Completing the development of the Lakeshore Drive Parking Lot into a Multi Unit Affordable Housing building in the Municipality of Temagami is a significant step towards addressing the affordable housing challenge while promoting sustainability and inclusivity. By incorporating green building practices, fostering cohesive communities, and embracing diversity, this initiative will provide a supportive and affordable living environment for residents from diverse backgrounds. Through community engagement and responsible development, we aspire to build a future where affordable housing is readily available, and residents can thrive in an inclusive and sustainable community.

### Initiative Assessment

How long will it take to complete the initiative? 3. Over 2 years 1.00

How long will it take to start to achieve additional permitted units as a result of the initiative? 3. Over 2 years 1.00

What is the extent to which the initiative will improve housing and community outcomes? 1. High degree of improvement 5.00

What is the extent to which the initiative increases stability and predictability in the housing system? 1. High degree of stability and predictability 5.00

### Milestones

Engineer Engagement 2023-11-01 2023-12-31 Engage a certified Engineer to provide, management, oversight, procurement, technical specifications and evaluation of the construction projects

Tender Awarding 2024-03-01 2024-04-30 Review Tender Packages with Engineer and various private and public sector agencies as required - Award tenders to successful proponents.

Final Sign off and Review 2025-10-01 2025-10-31 Engineer to sign off on the final completion of the construction projects

Lots to Market 2025-11-01 2025-12-31 Market available serviced lots for development

## Initiative Name

### North of Lakeshore - Residential Development Feasibility

Initiative Type

Other

If "Other", please indicate

Utilizing underdeveloped municipal lands, where zoning and plan of subdivision meet requirements

**Describe your initiative, including its goals and objectives**

The feasibility study will assess suitable locations for residential development and determine the number and types of housing units that can be accommodated.

Eco-friendly construction practices, sustainable infrastructure solutions, and energy-efficient building designs will be recommended by the study to minimize the carbon footprint of the future residential development.

Based on the study's findings, the development plan will include amenities, green spaces, and recreational facilities to foster a sense of community and support the well-being of residents.

The feasibility study will consider housing options that cater to different income levels and family sizes, ensuring a diverse mix of residents can find suitable and affordable housing.

Conducting a comprehensive feasibility study for the development of lots North of Lakeshore Drive in the Municipality of Temagami is a crucial step towards promoting sustainable growth and increasing the housing supply in the region. Prioritizing a low carbon footprint, complete communities, and diversity, the study will guide the creation of serviced lots for future residential developments that align with the needs and aspirations of the community. Through community engagement and a focus on sustainability, we aim to build a brighter and more inclusive future for Temagami, where residents can thrive in sustainable and well-planned living environments.

#### **Estimated Start Date**

**2024-10-01**

Estimated Completion Date

2025-10-31

Estimated number of units the initiative will incent within 10 years

0

Estimated Cost

\$

400,000.00

Estimated number of units the initiative will incent within the program period

0

#### **Other Expected Results**

This study will assist the Municipality to determine the feasibility of servicing the lots to the North of Lakeshore Drive that are zoned residential and already form part of a plan of subdivision that was never developed.

It will provide the Municipality valuable information to address future housing needs.

#### **Priority Objectives [Select all that apply]**

Name

Creating more supply of housing

Supporting affordable, inclusive, equitable and diverse communities

Supporting complete and walkable communities with diverse land uses and access to amenities

Supporting low-carbon and climate-resilient communities

## **Explain how the initiative supports the Priority Objective(s) selected**

The Municipality of Temagami recognizes the need for sustainable and inclusive growth that addresses the housing demands of its residents. Our initiative proposes conducting a comprehensive feasibility study for the development of lots North of Lakeshore Drive. The study aims to explore the potential of creating serviced lots for future residential development in the region. The project's key objectives are to increase housing supply, promote a low carbon footprint, foster complete communities, and embrace diversity while providing residents with sustainable and well-planned living environments.

The primary objective of this initiative is to meet the rising demand for housing in the Municipality of Temagami. The feasibility study will identify opportunities to create serviced residential lots, enabling the development of new housing options for a diverse range of residents.

Sustainability is a central focus of this project. The feasibility study will assess eco-friendly construction practices and the integration of renewable energy sources to minimize the carbon footprint of future residential developments.

Our goal is to establish well-planned and integrated communities. The feasibility study will examine the potential for essential amenities, green spaces, and recreational facilities to create a cohesive and vibrant living environment for residents.

The initiative aims to celebrate diversity by ensuring that future residential developments cater to the unique needs of various residents. The study will explore housing options that accommodate different family sizes, income levels, and cultural backgrounds.

The study will conduct a thorough evaluation of infrastructure needs, including water, sewer, ditches, culverts, street lights, and hydrants. It will identify any upgrades or improvements required to the current system to support future residential development.

An environmental impact assessment will be conducted to understand the potential effects of the proposed residential development on the surrounding ecosystems. This analysis will help identify measures to mitigate any adverse impacts on the environment.

The study will analyze the current housing market in Temagami and assess the demand for different types of housing units. Understanding the housing needs of the community will guide the design and layout of the future residential development.

The feasibility study will explore sustainable building practices, energy-efficient technologies, and renewable energy integration, where appropriate, to ensure that the future residential development aligns with environmental objectives.

Engaging with community members, local authorities, and housing organizations will help gather valuable insights and ensure the development meets the needs and aspirations of the residents.

## **Initiative Assessment**

How long will it take to complete the initiative? 3. Over 2 years 1.00

How long will it take to start to achieve additional permitted units as a result of the initiative? 3. Over 2 years 1.00

What is the extent to which the initiative will improve housing and community outcomes? 2. Medium degree of improvement 3.00

What is the extent to which the initiative increases stability and predictability in the housing system? 2. Medium degree of stability and predictability 3.00

### **Milestones**

Engineer Engagement 2024-10-01 2024-11-30 Engage a certified Engineer to provide, management, oversight, procurement, technical specifications and evaluation.

Tender Awarding 2025-03-01 2025-10-31 Review Tender Packages with Engineer and various private and public sector agencies as required - Award tenders to successful proponents.